



Corporation of the Town of Ingersoll
AMENDED Council Agenda
Special Meeting of Council
2016 Budget Deliberations
Town Centre, Council Chambers
Wednesday, November 30, 2016, 6:00 p.m.

Call to Order

Disclosures of Pecuniary Interest

2016 Budget Deliberations

[Budget Package](#)

- 1) 2017 Budget Process and Priorities
- 2) Operating and Capital Budget Highlights
- 3) Reserves and Debt
- 4) Discuss Council Directions and Priorities

Upcoming Council Meeting

Regular Meeting of Council
Monday, December 12, 2016, 6:00 p.m.
Town Centre, Council Chambers

Closed Session

- 1) Section 239. (2) (c) a proposed or pending disposition of land by the Municipality

Adjournment

**THE CORPORATION OF THE
TOWN OF INGERSOLL**

2017 DRAFT BUDGET

November 30, 2016

PUBLIC MEETING

**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

Introduction

The first draft of the 2017 budget maintains the current level of services and requires no new debenture financing. The proposed 2017 combined operating and capital budget incorporate a \$455,550 or 3.38% rise in the levy. The overall impact to the ratepayer will be determined once the 2017 Assessment Roll has been received.

2017 Budget Highlights

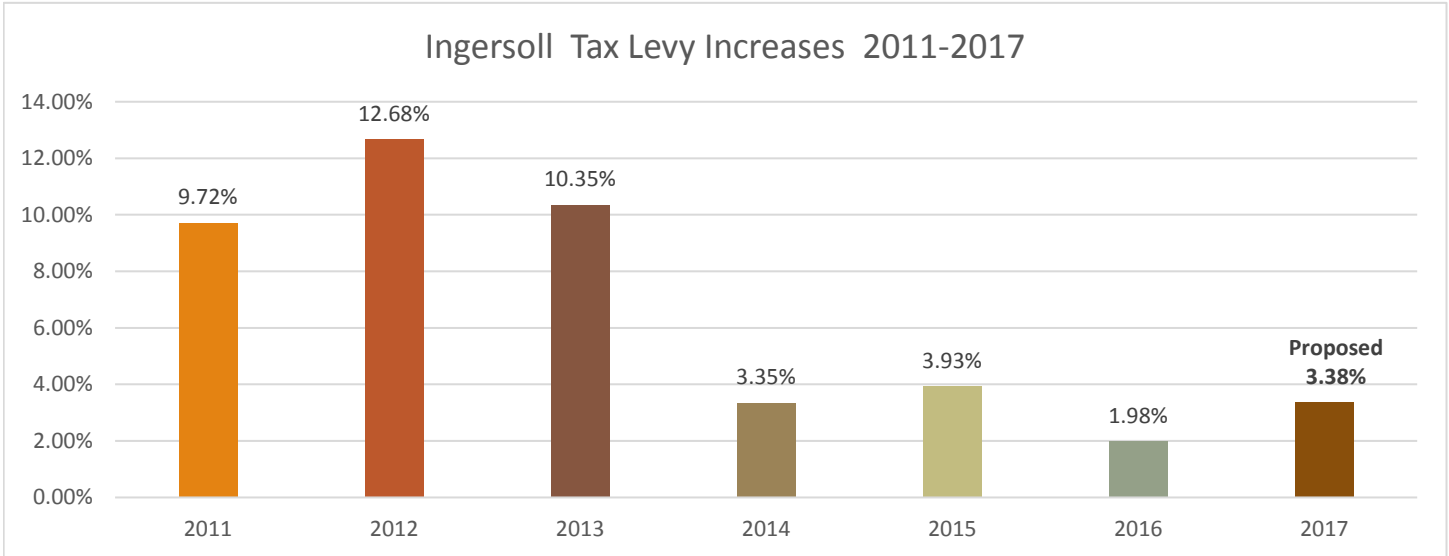
- Provides \$3.5 million in public safety (police, fire and bylaw)
- Provides \$1,68 million for road safety and maintenance, environmental services
- Continues to invest in arts, culture, with over \$220 thousand including festivals and special events
- Supports local non profits, community groups and young athletes
- Continues to focus on economic development supporting innovation, attracting and retaining businesses
- Grows reserve and reserve funds to support future infrastructure needs
- Provides \$250 thousand in continued funding for the Multi Use Recreational Facility
- Provides \$500 thousand to address growing infrastructure gap

2017 Net Budget Key Drivers	Increase/(Decrease), \$ (000's)
Expected reduction in OPP budget due to the changes to contract enhancements	\$ (127)
Reduction in materials and supplies for sidewalk repairs, patching and bridges repairs	\$ (99)
Increase in non-taxation revenue (user fees, donations, licensing)	\$ (91)
Increase in supplementary tax revenue	\$ (40)
Reduced subsidies for Building Inspections	\$ (33)
Increase contributions to reserves to support future infrastructure needs	\$ 397
Increase property tax refunds due to large industrial appeals	\$ 150
Special projects (Pay Equity study, Industrial Lands servicing, special fire equipment, PW GPS upgrades, hydro wire replacement at Victoria park, emergency door replacement at the Town Hall)	\$ 83
Increase in winter control expenses to bring in line with prior years actuals	\$ 69
Further cuts to the OMPF	\$ 68
Increase in utilities (hydro and water) and maintenance contracts	\$ 41
Expanded budget (insurance deductibles, maintenance of Woodlot, CityWide annual fees, printing community magazine, OMB and Planning Act related, Youth Committee)	\$ 39
Tax Levy Increase	\$ 455

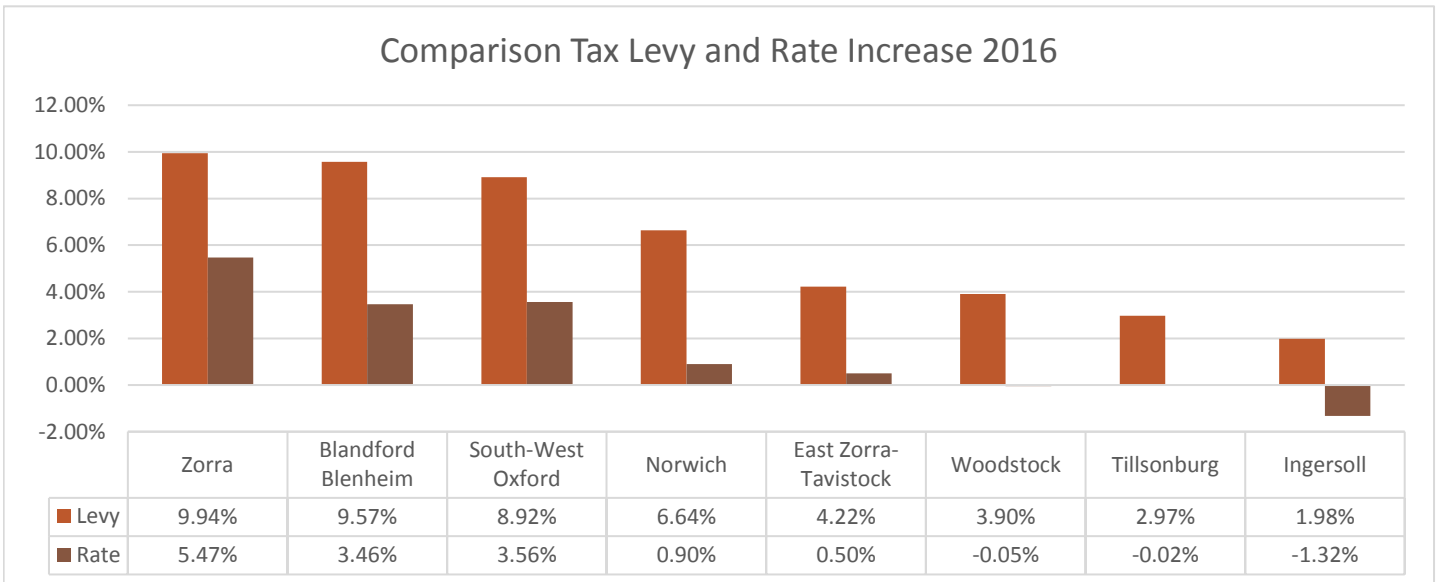
The proposed **capital budget** will be \$4.1 million with funding from reserves of \$2.8 million, reserve funds \$0.79 million and others of \$0.48million.

Town of Ingersoll 2017 Draft Budget November 30, 2016 How do We Compare

The graphs below shows the Town's annual tax levy changes from 2011 to 2017, with the lowest tax levy increase recognized in 2016.



The below graph shows 2016 tax levy and rate increases within the Oxford County. The Town was the municipality with the lowest tax levy increase and most significant tax rates decrease.



**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

Summary All Departments by Revenue/Expense Grouping

	YTD Actual	Budget		Projection	Change
	2016	2016	2017	2018	2016 to 2017 (fav) unfav
REVENUE					
SALE OF GOODS OR SERVICES	(118,052)	(148,935)	(138,735)	(141,125)	10,200
PERMITS/LICENSES	(371,081)	(192,950)	(195,050)	(190,350)	(2,100)
ICE RENTAL	(132,371)	(248,932)	(260,332)	(260,000)	(11,400)
RENT / LEASES	(218,595)	(223,181)	(188,521)	(191,326)	34,660 (1)
USER FEES	(236,068)	(199,372)	(234,219)	(234,292)	(34,847) (2)
MEMBERSHIPS	(111,943)	(123,100)	(129,100)	(129,100)	(6,000)
RECOVERIES	(133,896)	(157,450)	(155,650)	(145,700)	1,800
COUNTY RECOVERY	(200,466)	(293,593)	(316,132)	(316,132)	(22,539)
TAXATION - LEVY	(13,435,344)	(13,467,847)	(13,923,397)	(14,187,982)	(455,550) (3)
TAXATION - SUPPLEMENTARIES & OTHER	(365,805)	(265,701)	(305,701)	(305,701)	(40,000) (4)
INTEREST / DIVIDENDS	(518,274)	(574,900)	(599,600)	(594,600)	(24,700)
GRANTS / SUBSIDIES / REBATES	(98,716)	(230,796)	(140,756)	(140,760)	90,040 (5)
LAND SALES	(13,399)	0	0	0	--
PROGRAM REVENUES	(265,835)	(282,247)	(281,497)	(279,739)	750
DONATIONS / FUNDRAISING	(135,795)	(123,250)	(141,050)	(137,850)	(17,800)
INTERNAL (REVENUE) EXPENSE	0	0	0	8,430	--
	<u>(16,355,641)</u>	<u>(16,532,254)</u>	<u>(17,009,740)</u>	<u>(17,246,227)</u>	<u>(477,486)</u>
EXPENSE					
SALARIES, WAGES & BENEFITS	5,542,339	6,489,754	6,495,118	6,587,453	5,364
ADMINISTRATIVE EXPENSE	69,148	75,427	89,818	92,166	14,391
OPERATING EXPENSE	138,431	163,358	167,061	160,960	3,703
COMMUNICATIONS	90,505	117,010	116,887	119,544	(123)
INSURANCE EXPENSE	227,346	212,200	226,966	226,971	14,766
UTILITIES - HEAT, HYDRO, WATER	639,411	809,221	847,742	868,568	38,521 (6)
SUPPLIES	43,880	73,072	62,372	62,860	(10,700)
PROGRAM EXPENSES	111,008	144,780	166,051	123,505	21,271
MEETINGS, CONFERENCES, TRAINING	74,190	121,636	110,757	116,725	(10,879)
FUEL / TRANSPORTATION COSTS	70,097	120,290	102,590	103,170	(17,700)
PROFESSIONAL FEES	68,183	197,700	182,700	211,450	(15,000)
CONTRACTED SERVICES	88,544	135,356	170,060	171,060	34,704 (7)
PROPERTY TAX REFUNDS & ADJUSTMENTS	157,995	460,000	620,000	620,000	160,000 (8)
MARKETING & PROMOTION	77,831	131,875	117,660	118,662	(14,215)
GRANTS TO VOLUNTEER ORGANIZATIONS	91,007	87,080	87,080	87,080	0
LAND MAINTENANCE & IMPROVEMENT	23,905	40,400	50,600	37,000	10,200
EQUIP REPAIRS & MAINTENANCE	148,660	302,342	311,112	307,592	8,770
BLDG REPAIRS & MAINTENANCE	73,397	111,855	113,355	108,056	1,500
SNOW REMOVAL AND SANDING	27,719	47,470	47,170	45,870	(300)
MAINTENANCE CONTRACTS	110,650	150,405	153,155	153,020	2,750
LAND SALE EXPENSES	0	10,000	10,000	10,000	0
MATERIALS	337,934	482,886	383,636	384,886	(99,250) (9)
EQUIPMENT USAGE	39,179	990	200	200	(790)
TRANSFER TO BIA	0	77,669	77,669	77,669	0
TRANSFERS TO CEMETERY BOARD	104,402	104,402	109,622	109,622	5,220
	<u>8,355,762</u>	<u>10,667,178</u>	<u>10,819,381</u>	<u>10,904,088</u>	<u>152,203</u>
NET OPERATING (REVENUE) EXPENSE	<u>(7,999,878)</u>	<u>(5,865,076)</u>	<u>(6,190,359)</u>	<u>(6,342,140)</u>	<u>(325,283)</u>
OTHER					
O.P.P. CONTRACT	2,116,238	2,542,427	2,415,423	2,415,423	(127,004) (10)
OMPF - ONT MUN PARTNER GRANT	(457,300)	(457,300)	(388,800)	(388,800)	68,500 (11)
CAPITAL TAX LEVY REQUIREMENT	42,000	42,000	0	0	(42,000) (12)
TRANSFER FROM RESERVES & RES FUNDS	(30)	(122,896)	(92,183)	(65,264)	30,713
TRANSFER TO RESERVES & RES FUNDS	2,917,060	2,927,570	3,336,380	3,474,664	408,810 (13)
DEBENTURE PAYMENT	458,416	933,275	919,539	906,117	(13,736)
	<u>5,076,384</u>	<u>5,865,076</u>	<u>6,190,359</u>	<u>6,342,140</u>	<u>325,283</u>
	<u>(2,923,494)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(0)</u>

**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

Summary All Departments by Revenue/Expense Grouping

Variance Explanation:

- (1) Loss of tenants at the Fusion Centre (Thames Valley School Board), VPCC (Youth for Christ), Carr's Walkway (G&L Printing).
- (2) Increase planning related revenues (\$11K), treasury services (\$6.5K), baseball registrations (\$3K). New summer camp program introduced at the Youth Centre budgeted to bring additional \$16K.
- (3) Levy required to balance the budget.
- (4) Increase in supplementary taxes directly attributed to the growth of residential assessment.
- (5) Ending of two programs: Career and Skills Development (\$41K) and Youth Entrepreneurship and Partnership (\$40K) . The loss of revenues is offset by savings in corresponding expense accounts.
- (6) Anticipated increases of hydro rates. To bring water and wastewater expenditures in line with prior year actuals.
- (7) Proposed Pay Equity Study (\$30K), added cost for integrity commissioner (\$1.5K), parking enforcement (\$1.5K) and sidewalk snow removal (\$3K).
- (8) Further increase refunds for large multi year property tax appeals.
- (9) Savings in materials for sidewalks and bridge repairs and roads patching. To bring in line with a three year average.
- (10) Reduction in OPP contract arising from the changed enhancement.
- (11) Further provincial reduction in OMPF, 2017 funding represents 85% of the 2016 allocation.
- (12) Funding is not required for capital projects for which a reserve or reserve fund has not been established.
- (13) Increase in transfers to reserves including funding for capital. Reserves and reserve funds net of 2017 expenditures will realize a \$312K increase in ending balances.

**Town of Ingersoll
2017 Draft Budget
November 30, 2016
Summary All Departments by Revenue/Expense Grouping**

	YTD Actual	Budget		Projection	Change	Change
	2016	2016	2017	2018	2016 to 2017 (fav) unfav	2016 to 2017 %
COUNCIL	186,725	209,760	219,800	205,050	10,040	5%
CHIEF ADMINISTRATIVE OFFICER	217,833	285,650	287,730	290,377	2,080	1%
CLERKS						
ADMINISTRATION	415,930	515,235	524,825	532,575	9,590	2%
PARATRANSIT	52,984	73,240	73,357	73,701	117	0%
PARKING	18,877	21,700	24,000	24,150	2,300	11%
INFORMATION TECHNOLOGY	250,258	294,580	301,150	304,460	6,570	2%
TREASURY						
ADMINISTRATION	333,905	912,988	987,087	985,647	74,098	8%
SUPPLEMENTARIES LESS ADJUSTMENTS	(207,810)	194,299	314,299	314,299	120,000	62%
TAX LEVY	(13,435,344)	(13,467,847)	(13,923,397)	(14,187,982)	(455,550)	3%
BUILDING INSPECTION						
INSPECTION	(170,292)	24,570	0	(0)	(24,570)	-100%
PROPERTY STANDARDS	26,063	32,880	34,030	34,710	1,150	3%
TOWN CENTRE	130,395	174,137	181,914	179,701	7,777	4%
PUBLIC BUILDINGS - OTHER	47,081	76,295	87,470	77,130	11,176	15%
FIRE						
ADMINISTRATION	819,018	976,063	974,503	969,608	(1,560)	0%
FACILITY	67,840	16,677	18,358	26,830	1,681	10%
POLICE						
ADMINISTRATION	2,142,289	2,536,452	2,417,742	2,419,763	(118,710)	-5%
FACILITY	(56,078)	9,336	18,520	18,335	9,185	98%
ENGINEERING						
ADMINISTRATION	1,853,790	2,000,725	2,191,485	2,509,335	190,760	10%
STREET LIGHTING & TRAFFIC SIGNALS	199,291	262,200	274,200	284,556	12,000	5%
PUBLIC WORKS						
ADMINISTRATION & EQUIPMENT	357,496	374,732	333,983	353,339	(40,749)	-11%
BRIDGES & CULVERTS	10,359	11,790	11,650	12,250	(140)	-1%
ROADSIDE MAINTENANCE	195,779	208,760	220,950	222,500	12,190	6%
SURFACE MAINTENANCE	298,902	308,710	314,880	315,974	6,170	2%
ROADS, SIDEWALKS & PARKING LOTS	200,315	247,670	261,210	264,370	13,540	5%
WINTER CONTROL	305,790	462,776	459,096	460,956	(3,680)	-1%
ENVIRONMENTAL SERVICES	54,914	91,332	86,682	86,647	(4,650)	-5%
PARKS AND ARENA						
ADMINISTRATION	115,003	128,385	129,700	131,015	1,315	1%
ARENA	552,266	543,094	494,689	540,471	(48,405)	-9%
PARKS	473,373	532,515	580,631	575,850	48,116	9%
PARKS PROGRAMS	7,091	27,080	27,340	27,034	260	1%
CAMI PARKS / SUZUKI HOUSE	142,159	160,702	154,533	158,133	(6,169)	-4%
VICTORIA PARK COMMUNITY CENTRE						
ADMINISTRATION	130,664	151,029	212,440	153,680	61,411	41%
AQUATICS	70,101	98,035	100,025	103,078	1,990	2%
FITNESS	659	3,174	5,162	7,431	1,988	63%
GENERAL PROGRAMS	17,238	26,040	37,218	38,746	11,178	43%
FACILITY	443,646	508,811	562,052	496,783	53,241	10%
YOUTH CENTRE						
FACILITY	74,094	95,163	102,102	106,830	6,939	7%
TECHNOLOGY PROGRAMS	78,764	86,710	44,740	48,518	(41,970)	-48%
GENERAL PROGRAMS	306,787	349,970	403,615	406,146	53,645	15%
CAREER & SKILLS PROGRAM	7,493	--	--	--	--	
YOUTH ENTREPRENEURSHIP PARTNERSH	(2,225)	0	0	0	0	
MUSEUMS						
FACILITY	26,092	29,350	32,566	27,932	3,216	11%
PROGRAMS	115,450	151,603	160,572	155,901	8,969	6%
ECONOMIC DEVELOPMENT	201,540	253,630	257,090	244,170	3,460	1%
	<u>(2,923,494)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>(0)</u>	

**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

DEPARTMENT: COUNCIL	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
USER FEES	(89)	--	--	--	--		
RECOVERIES	--	(3,800)	(3,800)	(3,800)	--		
	<u>(89)</u>	<u>(3,800)</u>	<u>(3,800)</u>	<u>(3,800)</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	142,401	160,410	162,290	165,500	1,880		
ADMINISTRATIVE EXPENSE	147	550	550	550	--		
COMMUNICATIONS	2,712	5,500	5,500	5,500	--		
PROGRAM EXPENSES	4,837	5,200	4,200	4,200	(1,000)		
MEETINGS, CONFERENCES, TRAINING	16,264	14,000	17,660	17,700	3,660	26%	(1)
FUEL / TRANSPORTATION COSTS	907	1,400	1,400	1,400	--		
MARKETING & PROMOTION	7,045	14,000	14,000	14,000	--		
	<u>174,314</u>	<u>201,060</u>	<u>205,600</u>	<u>208,850</u>	<u>4,540</u>		
NET OPERATING (REVENUE) EXPENSE	<u>174,225</u>	<u>197,260</u>	<u>201,800</u>	<u>205,050</u>	<u>4,540</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	12,500	12,500	18,000	--	5,500	44%	(2)
	<u>12,500</u>	<u>12,500</u>	<u>18,000</u>	<u>--</u>	<u>5,500</u>		
	<u>186,725</u>	<u>209,760</u>	<u>219,800</u>	<u>205,050</u>	<u>10,040</u>		

EXPLANATION OF CHANGE:

- (1) Based on conferences planned for 2017
- (2) Increased contribution for 150 Canada Celebration from \$12.5K to \$18K

INCLUDES DEPARTMENTS:

0100-4000

**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

DEPARTMENT: CHIEF ADMINISTRATIVE OFFICER	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	154,681	176,650	177,880	180,777	1,230		
ADMINISTRATIVE EXPENSE	57	150	150	150	--		
OPERATING EXPENSE	99	250	250	--	--		
COMMUNICATIONS	689	850	850	850	--		
PROGRAM EXPENSES	1,576	1,500	1,500	1,500	--		
MEETINGS, CONFERENCES, TRAINING	2,453	3,000	4,000	4,000	1,000		
FUEL / TRANSPORTATION COSTS	256	250	100	100	(150)		
PROFESSIONAL FEES	57,293	96,000	96,000	96,000	--		
MARKETING & PROMOTION	730	7,000	7,000	7,000	--		
	217,833	285,650	287,730	290,377	2,080		
NET OPERATING (REVENUE) EXPENSE	217,833	285,650	287,730	290,377	2,080		
OTHER	--	--	--	--	--		
	217,833	285,650	287,730	290,377	2,080		1%
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
No significant changes					0900-4000		

**Town of Ingersoll
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DEPARTMENT: CLERKS ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(78)	(25)	(25)	(25)	--		
PERMITS/LICENSES	(32,376)	(33,600)	(30,800)	(30,800)	2,800	8%	(1)
USER FEES	(37,800)	(14,550)	(25,550)	(25,250)	(11,000)	76%	(2)
LAND SALES	(13,399)	--	--	--	--		
	<u>(83,652)</u>	<u>(48,175)</u>	<u>(56,375)</u>	<u>(56,075)</u>	<u>(8,200)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	295,289	349,560	366,750	374,000	17,190		(3)
ADMINISTRATIVE EXPENSE	30,399	21,850	29,200	29,200	7,350		
OPERATING EXPENSE	11,159	15,000	14,000	14,000	(1,000)		
COMMUNICATIONS	6,799	8,500	8,500	8,500	--		
PROGRAM EXPENSES	14,900	7,850	13,350	13,350	5,500	70%	(4)
MEETINGS, CONFERENCES, TRAINING	4,479	6,720	6,720	6,720	--		
FUEL / TRANSPORTATION COSTS	868	1,200	1,200	1,200	--		
PROFESSIONAL FEES	3,322	5,000	5,000	5,000	--		
CONTRACTED SERVICES	14,080	20,100	51,100	51,300	31,000	154%	(5)
MARKETING & PROMOTION	3,781	7,050	6,800	6,800	(250)		
GRANTS TO VOLUNTEER ORGANIZATIONS	55,007	51,080	51,080	51,080	--		
LAND SALE EXPENSES	--	10,000	10,000	10,000	--		
	<u>440,082</u>	<u>503,910</u>	<u>563,700</u>	<u>571,150</u>	<u>59,790</u>		
NET OPERATING (REVENUE) EXPENSE	<u>356,430</u>	<u>455,735</u>	<u>507,325</u>	<u>515,075</u>	<u>51,590</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	17,500	17,500	17,500	17,500	--		
CAPITAL TAX LEVY REQUIREMENT	42,000	42,000	--	--	(42,000)	100%	(6)
	<u>59,500</u>	<u>59,500</u>	<u>17,500</u>	<u>17,500</u>	<u>(42,000)</u>		
	<u>415,930</u>	<u>515,235</u>	<u>524,825</u>	<u>532,575</u>	<u>9,590</u>	2%	
EXPLANATION OF CHANGE:				INCLUDES DEPARTMENTS:			
(1) Decreased revenue from sale of dog licenses				1000-4000			
(2) Increase revenues: site plan reviews (\$4.5K) and planning act fees (\$6.5K)				1000-4005			
(3) Annual wage increase, transfer one contract position to full time permanent				1000-4007			
(4) Add \$5K for planning act expenditures based on 2015 and 2016 actuals				1000-4008			
(5) Special project - pay equity study				3600-4000			
(6) Funding is not required for 2017 capital projects							

**Town of Ingersoll
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DEPARTMENT: CLERKS ACTIVITY: PARATRANSIT	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
SALE OF GOODS OR SERVICES	(9,555)	(13,000)	(13,000)	(13,000)	--		
	<u>(9,555)</u>	<u>(13,000)</u>	<u>(13,000)</u>	<u>(13,000)</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	26,413	34,310	34,427	34,771	117		
COMMUNICATIONS	1,181	1,400	1,400	1,400	--		
CONTRACTED SERVICES	29,478	42,530	42,530	42,530	--		
MARKETING & PROMOTION	--	500	500	500	--		
MAINTENANCE CONTRACTS	5,467	7,500	7,500	7,500	--		
	<u>62,539</u>	<u>86,240</u>	<u>86,357</u>	<u>86,701</u>	<u>117</u>		
NET OPERATING (REVENUE) EXPENSE	<u>52,984</u>	<u>73,240</u>	<u>73,357</u>	<u>73,701</u>	<u>117</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>52,984</u>	<u>73,240</u>	<u>73,357</u>	<u>73,701</u>	<u>117</u>	0%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
No significant changes					1001-4000		

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DEPARTMENT: IT ACTIVITY: INFORMATION TECHNOLOGY	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	147,188	165,680	166,490	169,800	810		
ADMINISTRATIVE EXPENSE	822	400	840	840	440		
OPERATING EXPENSE	24,854	26,000	25,500	25,500	(500)		
COMMUNICATIONS	3,607	4,500	4,500	4,500	--		
PROGRAM EXPENSES	180	250	220	220	(30)		
MEETINGS, CONFERENCES, TRAINING	4,918	11,000	11,000	11,000	--		
FUEL / TRANSPORTATION COSTS	335	3,500	2,000	2,000	(1,500)		
MARKETING & PROMOTION	--	300	150	150	(150)		
EQUIP REPAIRS & MAINTENANCE	749	3,000	3,000	3,000	--		
MAINTENANCE CONTRACTS	40,605	52,950	60,450	60,450	7,500	14%	(1)
	<u>223,258</u>	<u>267,580</u>	<u>274,150</u>	<u>277,460</u>	<u>6,570</u>		
NET OPERATING (REVENUE) EXPENSE	<u>223,258</u>	<u>267,580</u>	<u>274,150</u>	<u>277,460</u>	<u>6,570</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	27,000	27,000	27,000	27,000	--		
	<u>27,000</u>	<u>27,000</u>	<u>27,000</u>	<u>27,000</u>	<u>--</u>		
	<u><u>250,258</u></u>	<u><u>294,580</u></u>	<u><u>301,150</u></u>	<u><u>304,460</u></u>	<u><u>6,570</u></u>	2%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
(1) Added maintenance contract for City Wide Asset Management Software					1002-4000		

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DEPARTMENT: TREASURY ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(12,855)	(13,000)	(13,500)	(13,500)	(500)		
USER FEES	(19,869)	(12,000)	(18,500)	(18,500)	(6,500)	54%	(1)
RECOVERIES	(3,000)	(4,200)	(4,200)	(4,200)	--		
INTEREST / DIVIDENDS	(518,274)	(574,900)	(599,600)	(594,600)	(24,700)		(1)
GRANTS / SUBSIDIES / REBATES	(1,937)	--	--	--	--		
	<u>(555,936)</u>	<u>(604,100)</u>	<u>(635,800)</u>	<u>(630,800)</u>	<u>(31,700)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	414,817	470,741	503,065	510,675	32,324	7%	(2)
ADMINISTRATIVE EXPENSE	8,243	7,800	9,200	9,200	1,400		
OPERATING EXPENSE	--	250	1,100	1,100	850		
COMMUNICATIONS	534	780	780	780	--		
INSURANCE EXPENSE	226,790	210,550	225,516	225,516	14,966	7%	(3)
PROGRAM EXPENSES	3,099	3,698	3,674	3,674	(24)		
MEETINGS, CONFERENCES, TRAINING	2,297	4,849	4,850	4,850	1		
FUEL / TRANSPORTATION COSTS	399	500	500	500	--		
PROFESSIONAL FEES	(22,616)	30,000	30,000	30,000	--		
CONTRACTED SERVICES	145	3,500	1,000	1,000	(2,500)		
MARKETING & PROMOTION	234	1,200	600	600	(600)		
EQUIP REPAIRS & MAINTENANCE	382	570	570	570	--		
TRANSFER TO BIA	--	77,669	77,669	77,669	--		
TRANSFERS TO CEMETERY BOARD	104,402	104,402	109,622	109,622	5,220	5%	(4)
	<u>738,725</u>	<u>916,509</u>	<u>968,146</u>	<u>975,756</u>	<u>51,637</u>		
NET OPERATING (REVENUE) EXPENSE	<u>182,789</u>	<u>312,409</u>	<u>332,346</u>	<u>344,956</u>	<u>19,937</u>		
OTHER							
OMPF - ONT MUN PARTNER GRANT	(457,300)	(457,300)	(388,800)	(388,800)	68,500	15%	(5)
TRANSFER FROM RESERVES & RES FUNDS	--	(25,396)	(25,998)	(26,625)	(602)		
TRANSFER TO RESERVES & RES FUNDS	150,000	150,000	150,000	150,000	--		
DEBENTURE PAYMENT	458,416	933,275	919,539	906,117	(13,736)		
	<u>151,116</u>	<u>600,579</u>	<u>654,741</u>	<u>640,692</u>	<u>54,162</u>		
	<u>333,905</u>	<u>912,988</u>	<u>987,087</u>	<u>985,647</u>	<u>74,098</u>	8%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
(1) Increased misc. revenues (NSF charges, title changes, interest earned on general bank account)					1300-4000		
(2) Increased post retirement benefits 2 retirements in 2016 and 2 projected in 2017					1300-4001		
(3) Increased in general allowance for insurance deductibles					1500-4000		
(4) Projected increased based on 5 yr history, waiting on the Cemetery Board submission					1600-40**		
(5) Further reduction of the OMPF, 15% reduction from 2016					1600-60**		

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DEPARTMENT: TREASURY ACTIVITY: TAXATION	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
TAXATION - LEVY	(13,435,344)	(13,467,847)	(13,923,397)	(14,187,982)	(455,550)		(1)
TAXATION - SUPPLEMENTARIES & OTHER	(365,805)	(265,701)	(305,701)	(305,701)	(40,000)	15%	(2)
	<u>(13,801,149)</u>	<u>(13,733,548)</u>	<u>(14,229,098)</u>	<u>(14,493,683)</u>	<u>(495,550)</u>		
EXPENSE							
PROPERTY TAX REFUNDS & ADJUSTMENTS	157,995	460,000	620,000	620,000	160,000	35%	(2)
	<u>157,995</u>	<u>460,000</u>	<u>620,000</u>	<u>620,000</u>	<u>160,000</u>		
NET OPERATING (REVENUE) EXPENSE	<u>(13,643,154)</u>	<u>(13,273,548)</u>	<u>(13,609,098)</u>	<u>(13,873,683)</u>	<u>(335,550)</u>		
	<u><u>(13,643,154)</u></u>	<u><u>(13,273,548)</u></u>	<u><u>(13,609,098)</u></u>	<u><u>(13,873,683)</u></u>	<u><u>(335,550)</u></u>	3%	

EXPLANATION OF CHANGE:

- (1) Required increase to balance the budget
- (2) Increase based on a 3 year average and large multi year tax appeals

INCLUDES DEPARTMENTS:

- 1400-99**
- 1401-99**

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DEPARTMENT: BUILDING ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
PERMITS/LICENSES	(327,555)	(156,200)	(158,100)	(158,400)	(1,900)		
RENT / LEASES	(34,504)	(21,925)	(21,272)	(23,900)	653		
USER FEES	(2,730)	(2,300)	(2,500)	(2,300)	(200)		
COUNTY RECOVERY	(99,034)	(103,775)	(117,114)	(117,114)	(13,339)	13%	
	<u>(463,822)</u>	<u>(284,200)</u>	<u>(298,986)</u>	<u>(301,714)</u>	<u>(14,786)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	263,625	303,390	319,680	326,184	16,290	5%	
ADMINISTRATIVE EXPENSE	1,031	1,120	1,120	1,130	--		
OPERATING EXPENSE	2,578	9,702	9,500	9,810	(202)		
COMMUNICATIONS	1,615	2,198	2,198	2,350	--		
UTILITIES - HEAT, HYDRO, WATER	80,186	104,554	110,109	111,517	5,556	5%	
PROGRAM EXPENSES	972	965	1,000	1,000	35		
MEETINGS, CONFERENCES, TRAINING	5,750	8,400	8,550	8,600	150		
FUEL / TRANSPORTATION COSTS	3,953	4,000	4,500	4,500	500		
CONTRACTED SERVICES	--	1,200	2,300	5,000	1,100		
MARKETING & PROMOTION	--	375	375	375	--		
LAND MAINTENANCE & IMPROVEMENT	340	650	650	1,150	--		
EQUIP REPAIRS & MAINTENANCE	3,038	13,580	23,120	13,360	9,540	70%	
BLDG REPAIRS & MAINTENANCE	13,281	15,330	21,330	22,800	6,000	39%	
SNOW REMOVAL AND SANDING	961	2,920	2,920	2,920	--		
MAINTENANCE CONTRACTS	14,738	18,698	18,733	18,698	35		
	<u>392,069</u>	<u>487,082</u>	<u>526,085</u>	<u>529,394</u>	<u>39,004</u>		
NET OPERATING (REVENUE) EXPENSE	<u>(71,753)</u>	<u>202,882</u>	<u>227,099</u>	<u>227,680</u>	<u>24,218</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	105,000	105,000	110,000	100,000	5,000		
	<u>105,000</u>	<u>105,000</u>	<u>76,315</u>	<u>63,861</u>	<u>(28,685)</u>		
	<u>33,247</u>	<u>307,882</u>	<u>303,414</u>	<u>291,541</u>	<u>(4,467)</u>	1%	
SUMMARY OF ALL BUILDING ACTIVITIES:							
INSPECTION		24,570	--	(0)	(24,570)		
TOWN CENTRE		174,137	181,914	179,701	7,777		
PUBLIC BUILDINGS - OTHER		76,295	87,470	77,130	11,176		
		<u>275,002</u>	<u>269,384</u>	<u>256,831</u>	<u>(5,617)</u>		

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DEPARTMENT: BUILDING ACTIVITY: INSPECTION	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
PERMITS/LICENSES	(327,555)	(156,200)	(158,100)	(158,400)	(1,900)		
USER FEES	(2,730)	(2,300)	(2,500)	(2,300)	(200)		
	<u>(330,285)</u>	<u>(158,500)</u>	<u>(160,600)</u>	<u>(160,700)</u>	<u>(2,100)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	147,463	166,710	176,240	179,884	9,530	6%	(1)
ADMINISTRATIVE EXPENSE	1,031	1,120	1,120	1,130	--		
OPERATING EXPENSE	482	1,000	900	850	(100)		
COMMUNICATIONS	341	500	500	500	--		
PROGRAM EXPENSES	972	965	1,000	1,000	35		
MEETINGS, CONFERENCES, TRAINING	5,750	8,400	8,550	8,600	150		
FUEL / TRANSPORTATION COSTS	3,953	4,000	4,500	4,500	500		
CONTRACTED SERVICES	--	--	1,100	--	1,100		
MARKETING & PROMOTION	--	375	375	375	--		
	<u>159,993</u>	<u>183,070</u>	<u>194,285</u>	<u>196,839</u>	<u>11,215</u>		
NET OPERATING (REVENUE) EXPENSE	<u>(170,292)</u>	<u>24,570</u>	<u>33,685</u>	<u>36,139</u>	<u>9,115</u>		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	--	--	(33,685)	(36,139)	(33,685)		(2)
	<u>--</u>	<u>--</u>	<u>(33,685)</u>	<u>(36,139)</u>	<u>(33,685)</u>		
	<u>(170,292)</u>	<u>24,570</u>	<u>--</u>	<u>(0)</u>	<u>(24,570)</u>	100%	

EXPLANATION OF CHANGE:

- (1) Anticipated increase in wages includes a 1% annual index and step increases
- (2) Transfer from reserve to balance the building inspection budget

INCLUDES DEPARTMENTS:

3400-4000

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DEPARTMENT: BUILDING ACTIVITY: PROPERTY STANDARDS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	26,063	32,880	34,030	34,710	1,150		
	<u>26,063</u>	<u>32,880</u>	<u>34,030</u>	<u>34,710</u>	<u>1,150</u>		
NET OPERATING (REVENUE) EXPENSE	26,063	32,880	34,030	34,710	1,150		
OTHER	--	--	--	--	--		
	<u>26,063</u>	<u>32,880</u>	<u>34,030</u>	<u>34,710</u>	<u>1,150</u>		3%
EXPLANATION OF CHANGE: No significant changes							INCLUDES DEPARTMENTS: 3400-4006

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DEPARTMENT: BUILDING ACTIVITY: TOWN CENTRE	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
COUNTY RECOVERY	(99,034)	(103,775)	(117,114)	(117,114)	(13,339)	13%	(1)
	<u>(99,034)</u>	<u>(103,775)</u>	<u>(117,114)</u>	<u>(117,114)</u>	<u>(13,339)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	72,102	81,570	86,130	87,850	4,560	6%	(2)
OPERATING EXPENSE	2,097	2,602	2,500	2,860	(102)		
COMMUNICATIONS	1,274	1,698	1,698	1,850	--		
UTILITIES - HEAT, HYDRO, WATER	68,696	88,452	94,535	94,835	6,083	7%	(3)
CONTRACTED SERVICES	--	1,200	1,200	5,000	--		
LAND MAINTENANCE & IMPROVEMENT	340	650	650	650	--		
EQUIP REPAIRS & MAINTENANCE	2,796	12,280	21,820	12,310	9,540	78%	(4)
BLDG REPAIRS & MAINTENANCE	8,565	13,000	19,000	20,000	6,000	46%	(5)
SNOW REMOVAL AND SANDING	322	1,000	1,000	1,000	--		
MAINTENANCE CONTRACTS	8,238	10,460	10,495	10,460	35		
	<u>164,429</u>	<u>212,912</u>	<u>239,028</u>	<u>236,815</u>	<u>26,116</u>		
NET OPERATING (REVENUE) EXPENSE	<u>65,395</u>	<u>109,137</u>	<u>121,914</u>	<u>119,701</u>	<u>12,777</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	65,000	65,000	60,000	60,000	(5,000)	8%	(6)
	<u>65,000</u>	<u>65,000</u>	<u>60,000</u>	<u>60,000</u>	<u>(5,000)</u>		
	<u>130,395</u>	<u>174,137</u>	<u>181,914</u>	<u>179,701</u>	<u>7,777</u>	4%	

EXPLANATION OF CHANGE:

- (1) Increased recovery from the County on shared costs only
- (2) Anticipated increase in wages includes a 1% annual index and step increases
- (3) Hydro and water increases
- (4) Repaid of the second HVAC roof top unit
- (5) Emergency door replacement
- (6) Based on anticipated capital projects in 2017

INCLUDES DEPARTMENTS:

2000-4025
2000-4030

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DEPARTMENT: BUILDING	YTD Actual	Budget		Projection	Change 2016 to 2017		
ACTIVITY: PUBLIC BUILDINGS - OTHER	2016	2016	2017	2018	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
RENT / LEASES	(34,504)	(21,925)	(21,272)	(23,900)			653
	<u>(34,504)</u>	<u>(21,925)</u>	<u>(21,272)</u>	<u>(23,900)</u>			<u>653</u>
EXPENSE							
SALARIES, WAGES & BENEFITS	17,997	22,230	23,280	23,740			1,050
OPERATING EXPENSE	--	6,100	6,100	6,100			--
UTILITIES - HEAT, HYDRO, WATER	11,491	16,102	15,574	16,682			(527)
LAND MAINTENANCE & IMPROVEMENT	--	--	--	500			--
EQUIP REPAIRS & MAINTENANCE	242	1,300	1,300	1,050			--
BLDG REPAIRS & MAINTENANCE	4,715	2,330	2,330	2,800			--
SNOW REMOVAL AND SANDING	639	1,920	1,920	1,920			--
MAINTENANCE CONTRACTS	6,500	8,238	8,238	8,238			--
	<u>41,584</u>	<u>58,220</u>	<u>58,742</u>	<u>61,030</u>			<u>523</u>
NET OPERATING (REVENUE) EXPENSE	<u>7,081</u>	<u>36,295</u>	<u>37,470</u>	<u>37,130</u>			<u>1,176</u>
OTHER							
TRANSFER TO RESERVES & RES FUNDS	40,000	40,000	50,000	40,000			10,000
	<u>40,000</u>	<u>40,000</u>	<u>50,000</u>	<u>40,000</u>			<u>10,000</u>
	<u><u>47,081</u></u>	<u><u>76,295</u></u>	<u><u>87,470</u></u>	<u><u>77,130</u></u>			<u><u>11,176</u></u> 15%
EXPLANATION OF CHANGE:	INCLUDES DEPARTMENTS:						
No significant changes	2000-4010						
	2000-4015						
	2000-4020						
	2000-4035						

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DEPARTMENT: FIRE ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(17,661)	(17,450)	(18,450)	(18,450)	(1,000)		
USER FEES	(5,126)	(6,400)	(6,000)	(6,350)	400		
RECOVERIES	(120)	(2,500)	(2,500)	(2,500)	--		
INTERNAL (REVENUE) EXPENSE	--	(64,788)	(73,430)	(65,000)	(8,642)	13%	
	<u>(22,907)</u>	<u>(91,138)</u>	<u>(100,380)</u>	<u>(92,300)</u>	<u>(9,242)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	616,482	750,085	741,218	756,015	(8,867)		
ADMINISTRATIVE EXPENSE	1,063	2,058	1,958	2,055	(100)		
OPERATING EXPENSE	21,719	24,365	45,585	28,195	21,220	87%	
COMMUNICATIONS	35,301	47,015	47,020	47,396	5		
UTILITIES - HEAT, HYDRO, WATER	18,319	22,450	23,950	23,950	1,500		
PROGRAM EXPENSES	1,702	2,050	5,005	1,550	2,955	144%	
MEETINGS, CONFERENCES, TRAINING	9,681	16,550	10,000	13,150	(6,550)	40%	
FUEL / TRANSPORTATION COSTS	3,019	6,100	6,100	6,330	--		
CONTRACTED SERVICES	21,158	26,500	28,000	28,500	1,500		
MARKETING & PROMOTION	4,712	4,550	6,035	6,037	1,485		
LAND MAINTENANCE & IMPROVEMENT	--	50	50	50	--		
EQUIP REPAIRS & MAINTENANCE	13,269	20,490	18,000	17,440	(2,490)		
BLDG REPAIRS & MAINTENANCE	4,102	4,000	4,000	2,100	--		
SNOW REMOVAL AND SANDING	--	250	250	50	--		
MAINTENANCE CONTRACTS	2,116	3,065	3,070	3,070	5		
	<u>752,641</u>	<u>929,578</u>	<u>940,241</u>	<u>935,888</u>	<u>10,663</u>		
NET OPERATING (REVENUE) EXPENSE	<u>729,735</u>	<u>838,440</u>	<u>839,861</u>	<u>843,588</u>	<u>1,421</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	176,000	176,000	177,000	177,000	1,000		
	<u>176,000</u>	<u>176,000</u>	<u>177,000</u>	<u>177,000</u>	<u>1,000</u>		
	<u>905,735</u>	<u>1,014,440</u>	<u>1,016,861</u>	<u>1,020,588</u>	<u>2,421</u>	0%	
SUMMARY OF ALL FIRE ACTIVITIES:							
ADMINISTRATION		976,063	974,503		(1,560)		
FACILITY		16,677	18,358		1,681		
PARKING		21,700	24,000		2,300		
		<u>1,014,440</u>	<u>1,016,861</u>		<u>2,421</u>		

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DEPARTMENT: FIRE ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(17,661)	(17,450)	(18,450)	(18,450)	(1,000)		
USER FEES	(2,845)	(1,000)	(2,000)	(2,000)	(1,000)		
RECOVERIES	(120)	(2,500)	(2,500)	(2,500)	--		
	<u>(20,626)</u>	<u>(20,950)</u>	<u>(22,950)</u>	<u>(22,950)</u>	<u>(2,000)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	552,857	677,485	660,315	673,495	(17,170)		
ADMINISTRATIVE EXPENSE	1,063	1,958	1,958	2,055	--		
OPERATING EXPENSE	19,075	20,550	41,750	24,005	21,200	103%	(1)
COMMUNICATIONS	35,301	47,015	47,020	47,396	5		
UTILITIES - HEAT, HYDRO, WATER	18,319	22,450	23,950	23,950	1,500		
PROGRAM EXPENSES	1,702	1,800	4,755	1,300	2,955	164%	(2)
MEETINGS, CONFERENCES, TRAINING	9,681	16,550	10,000	13,150	(6,550)	40%	(3)
FUEL / TRANSPORTATION COSTS	3,019	6,100	6,100	6,210	--		
MARKETING & PROMOTION	4,712	4,550	6,035	6,037	1,485		
EQUIP REPAIRS & MAINTENANCE	13,014	17,490	17,500	16,890	10		
BLDG REPAIRS & MAINTENANCE	4,102	4,000	--	--	(4,000)	100%	(4)
MAINTENANCE CONTRACTS	799	1,065	1,070	1,070	5		
	<u>663,644</u>	<u>821,013</u>	<u>820,453</u>	<u>815,558</u>	<u>(560)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>643,018</u>	<u>800,063</u>	<u>797,503</u>	<u>792,608</u>	<u>(2,560)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	176,000	176,000	177,000	177,000	1,000		
	<u>176,000</u>	<u>176,000</u>	<u>177,000</u>	<u>177,000</u>	<u>1,000</u>		
	<u>819,018</u>	<u>976,063</u>	<u>974,503</u>	<u>969,608</u>	<u>(1,560)</u>	0%	

EXPLANATION OF CHANGE:

- (1) Purchase new hydraulic tool (\$15K) plus other misc. fire equipment (\$2.8K)
- (2) Purchase new ID card reader
- (3) More training performed onsite at the Town owned fire training facility
- (4) Starting 2017 building repair will be recorded in Fire hall facility budget

INCLUDES DEPARTMENTS:

3000-4000

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DEPARTMENT: FIRE ACTIVITY: FACILITY	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
INTERNAL (REVENUE) EXPENSE	--	(64,788)	(73,430)	(65,000)	(8,642)	13%	(1)
	--	(64,788)	(73,430)	(65,000)	(8,642)		
EXPENSE							
SALARIES, WAGES & BENEFITS	63,625	72,600	80,903	82,520	8,303	11%	(2)
OPERATING EXPENSE	2,643	3,815	3,835	4,190	20		
PROGRAM EXPENSES	--	250	250	250	--		
FUEL / TRANSPORTATION COSTS	--	--	--	120	--		
LAND MAINTENANCE & IMPROVEMENT	--	50	50	50	--		
EQUIP REPAIRS & MAINTENANCE	255	2,500	500	550	(2,000)		
BLDG REPAIRS & MAINTENANCE	--	--	4,000	2,100	4,000		(3)
SNOW REMOVAL AND SANDING	--	250	250	50	--		
MAINTENANCE CONTRACTS	1,317	2,000	2,000	2,000	--		
	<u>67,840</u>	<u>81,465</u>	<u>91,788</u>	<u>91,830</u>	<u>10,323</u>		
NET OPERATING (REVENUE) EXPENSE	<u>67,840</u>	<u>16,677</u>	<u>18,358</u>	<u>26,830</u>	<u>1,681</u>		
OTHER							
	--	--	--	--	--		
	<u>67,840</u>	<u>16,677</u>	<u>18,358</u>	<u>26,830</u>	<u>1,681</u>	10%	

EXPLANATION OF CHANGE:

- (1) Increased interdepartmental transfers due to reallocation of building related costs from Admin
- (2) Succession planning due to anticipated retirement
- (3) Budgeting building repairs under facility budget starting 2017

INCLUDES DEPARTMENTS:

3000-4100

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DEPARTMENT: FIRE ACTIVITY: PARKING ENFORCEMENT	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
USER FEES	(2,281)	(5,400)	(4,000)	(4,350)	1,400		
	<u>(2,281)</u>	<u>(5,400)</u>	<u>(4,000)</u>	<u>(4,350)</u>	<u>1,400</u>		
EXPENSE							
ADMINISTRATIVE EXPENSE	--	100	--	--	(100)		
CONTRACTED SERVICES	21,158	26,500	28,000	28,500	1,500		
EQUIP REPAIRS & MAINTENANCE	--	500	--	--	(500)		
	<u>21,158</u>	<u>27,100</u>	<u>28,000</u>	<u>28,500</u>	<u>900</u>		
NET OPERATING (REVENUE) EXPENSE	<u>18,877</u>	<u>21,700</u>	<u>24,000</u>	<u>24,150</u>	<u>2,300</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>18,877</u>	<u>21,700</u>	<u>24,000</u>	<u>24,150</u>	<u>2,300</u>	11%	
EXPLANATION OF CHANGE: No significant changes							INCLUDES DEPARTMENTS: 1000-4240

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DEPARTMENT: POLICE ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(9,586)	(12,200)	(12,200)	(12,200)	--		
PERMITS/LICENSES	(350)	(650)	(650)	(650)	--		
USER FEES	(2,662)	(2,500)	(2,500)	(2,500)	--		
RECOVERIES	--	(2,000)	--	--	2,000		
GRANTS / SUBSIDIES / REBATES	(27,971)	(83,000)	(82,000)	(82,000)	1,000		
	<u>(40,570)</u>	<u>(100,350)</u>	<u>(97,350)</u>	<u>(97,350)</u>	<u>3,000</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	58,941	67,075	74,569	75,570	7,494		
ADMINISTRATIVE EXPENSE	--	100	100	100	--		
OPERATING EXPENSE	221	800	800	810	--		
COMMUNICATIONS	528	750	750	750	--		
INSURANCE EXPENSE	212	1,000	800	800	(200)		
PROGRAM EXPENSES	3,898	10,800	10,800	10,800	--		
MEETINGS, CONFERENCES, TRAINING	2,393	8,650	8,650	9,660	--		
FUEL / TRANSPORTATION COSTS	265	800	800	800	--		
MARKETING & PROMOTION	164	3,400	2,400	2,400	(1,000)		
EQUIP REPAIRS & MAINTENANCE	--	1,000	--	--	(1,000)		
	<u>66,621</u>	<u>94,375</u>	<u>99,669</u>	<u>101,690</u>	<u>5,294</u>		
NET OPERATING (REVENUE) EXPENSE	<u>26,051</u>	<u>(5,975)</u>	<u>2,319</u>	<u>4,340</u>	<u>8,294</u>		
OTHER							
O.P.P. CONTRACT	2,116,238	2,542,427	2,415,423	2,415,423	(127,004)		(1)
	<u>2,116,238</u>	<u>2,542,427</u>	<u>2,415,423</u>	<u>2,415,423</u>	<u>(127,004)</u>		
	<u><u>2,142,289</u></u>	<u><u>2,536,452</u></u>	<u><u>2,417,742</u></u>	<u><u>2,419,763</u></u>	<u><u>(118,710)</u></u>		5%

EXPLANATION OF CHANGE:

(1) OPP contract is lower due to a new enhancement agreement

INCLUDES DEPARTMENTS:

3220-4000
3230-4000

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DEPARTMENT: POLICE ACTIVITY: FACILITY	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
RENT / LEASES	(96,250)	(105,000)	(105,000)	(105,000)	--		
INTERNAL (REVENUE) EXPENSE	--	64,788	73,430	73,430	8,642	13%	(1)
	<u>(96,250)</u>	<u>(40,212)</u>	<u>(31,570)</u>	<u>(31,570)</u>	<u>8,642</u>		
EXPENSE							
INSURANCE EXPENSE	345	650	650	655	--		
UTILITIES - HEAT, HYDRO, WATER	22,201	24,648	26,190	26,400	1,542		
BLDG REPAIRS & MAINTENANCE	1,798	8,500	7,500	7,500	(1,000)		
MAINTENANCE CONTRACTS	479	400	400	--	--		
	<u>24,822</u>	<u>34,198</u>	<u>34,740</u>	<u>34,555</u>	<u>542</u>		
NET OPERATING (REVENUE) EXPENSE	<u>(71,428)</u>	<u>(6,014)</u>	<u>3,170</u>	<u>2,985</u>	<u>9,185</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	15,350	15,350	15,350	15,350	--		
	<u>15,350</u>	<u>15,350</u>	<u>15,350</u>	<u>15,350</u>	<u>--</u>		
	<u>(56,078)</u>	<u>9,336</u>	<u>18,520</u>	<u>18,335</u>	<u>9,185</u>		

EXPLANATION OF CHANGE:

(1) Increased interdepartmental transfers

INCLUDES DEPARTMENTS:

3200-4100

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DEPARTMENT: ENGINEERING ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
PERMITS/LICENSES	(650)	(2,500)	(500)	(500)	2,000		
USER FEES	(1,434)	(800)	(1,500)	(800)	(700)		
RECOVERIES	(99,343)	(116,000)	(115,200)	(105,200)	800		
	<u>(101,427)</u>	<u>(119,300)</u>	<u>(117,200)</u>	<u>(106,500)</u>	<u>2,100</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	289,518	404,660	350,200	363,395	(54,460)	13%	(1)
ADMINISTRATIVE EXPENSE	7,195	10,150	18,550	18,550	8,400	83%	(2)
OPERATING EXPENSE	11,386	11,650	2,970	1,950	(8,680)	75%	(3)
COMMUNICATIONS	8,973	10,000	11,000	11,000	1,000		
PROGRAM EXPENSES	1,224	2,565	2,565	2,565	--		
MEETINGS, CONFERENCES, TRAINING	8,543	16,300	15,700	16,300	(600)		
FUEL / TRANSPORTATION COSTS	2,919	2,100	2,600	2,600	500		
PROFESSIONAL FEES	7,716	41,200	26,200	69,700	(15,000)	36%	(4)
CONTRACTED SERVICES	1,012	--	2,500	100	2,500		
MARKETING & PROMOTION	711	2,000	2,000	2,275	--		
EQUIP REPAIRS & MAINTENANCE	(7,440)	(2,800)	(2,800)	(2,800)	--		
EQUIPMENT USAGE	1,460	200	200	200	--		
	<u>333,217</u>	<u>498,025</u>	<u>431,685</u>	<u>485,835</u>	<u>(66,340)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>231,790</u>	<u>378,725</u>	<u>314,485</u>	<u>379,335</u>	<u>(64,240)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	1,622,000	1,622,000	1,877,000	2,130,000	255,000	16%	(5)
	<u>1,622,000</u>	<u>1,622,000</u>	<u>1,877,000</u>	<u>2,130,000</u>	<u>255,000</u>		
	<u>1,853,790</u>	<u>2,000,725</u>	<u>2,191,485</u>	<u>2,509,335</u>	<u>190,760</u>	10%	

EXPLANATION OF CHANGE:

- (1) Temp technician contract position eliminated based on anticipated work load in 2017
- (2) Increase in Subscription expenses - software warranty and licensing
- (3) Reduce budget for new equipment - no big items in 2017
- (4) Phase II Storm water Management Study postponed till 2018
- (5) Increase in funding from operating for 2016 capital projects. Additional \$250K contribution to increase reserves

INCLUDES DEPARTMENTS:

4000-4000
4000-5020

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DEPARTMENT: ENGINEERING	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500	ref
ACTIVITY: STREET LIGHTING & TRAFFIC SIGNALS	2016	2016	2017	2018	unfav	& +/- 5%	
REVENUE	--	--	--	--	--		
EXPENSE							
UTILITIES - HEAT, HYDRO, WATER	182,617	239,200	250,200	257,556	11,000		
EQUIP REPAIRS & MAINTENANCE	16,674	23,000	24,000	27,000	1,000		
	<u>199,291</u>	<u>262,200</u>	<u>274,200</u>	<u>284,556</u>	<u>12,000</u>		
NET OPERATING (REVENUE) EXPENSE	<u>199,291</u>	<u>262,200</u>	<u>274,200</u>	<u>284,556</u>	<u>12,000</u>		
OTHER	--	--	--	--	--		
	<u>199,291</u>	<u>262,200</u>	<u>274,200</u>	<u>284,556</u>	<u>12,000</u>		5%

EXPLANATION OF CHANGE:
No significant changes

INCLUDES DEPARTMENTS:
4000-4400
4000-4410

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DEPARTMENT: PUBLIC WORKS ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
SALE OF GOODS OR SERVICES	(7,997)	(8,060)	(7,060)	(8,950)	1,000		
PERMITS/LICENSES	(10,150)	--	(5,000)	--	(5,000)		
USER FEES	--	(300)	(300)	(300)	--		
RECOVERIES	(20,797)	(19,000)	(20,000)	(20,050)	(1,000)		
COUNTY RECOVERY	(101,433)	(189,818)	(199,018)	(199,018)	(9,200)		
GRANTS / SUBSIDIES / REBATES	--	(1,680)	(1,680)	(1,680)	--		
	<u>(140,376)</u>	<u>(218,858)</u>	<u>(233,058)</u>	<u>(229,998)</u>	<u>(14,200)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	822,723	998,681	1,011,016	1,021,634	12,335		
ADMINISTRATIVE EXPENSE	786	1,175	1,175	1,485	--		
OPERATING EXPENSE	17,191	20,800	20,400	27,700	(400)		
COMMUNICATIONS	6,599	9,077	7,889	8,877	(1,188)		
UTILITIES - HEAT, HYDRO, WATER	14,129	20,496	20,690	21,690	194		
PROGRAM EXPENSES	770	786	786	976	--		
MEETINGS, CONFERENCES, TRAINING	9,361	12,945	9,405	10,765	(3,540)	27%	
FUEL / TRANSPORTATION COSTS	38,822	71,060	55,310	55,310	(15,750)	22%	
CONTRACTED SERVICES	13,967	25,000	28,500	28,500	3,500	14%	
MARKETING & PROMOTION	1,952	6,200	5,500	6,725	(700)		
LAND MAINTENANCE & IMPROVEMENT	--	1,500	1,500	1,500	--		
EQUIP REPAIRS & MAINTENANCE	1,272	96,252	96,252	96,252	--		
BLDG REPAIRS & MAINTENANCE	10,613	7,500	9,000	9,000	1,500		
SNOW REMOVAL AND SANDING	14,180	15,000	18,000	18,000	3,000	20%	
MAINTENANCE CONTRACTS	5,915	11,470	12,130	12,130	660		
MATERIALS	337,934	482,886	383,636	384,886	(99,250)	21%	
EQUIPMENT USAGE	37,719	790	--	--	(790)		
	<u>1,333,932</u>	<u>1,781,618</u>	<u>1,681,189</u>	<u>1,705,430</u>	<u>(100,429)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>1,193,556</u>	<u>1,562,760</u>	<u>1,448,131</u>	<u>1,475,432</u>	<u>(114,629)</u>		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	--	(97,500)	(2,500)	(2,500)	95,000	97%	
TRANSFER TO RESERVES & RES FUNDS	230,000	240,510	242,820	243,104	2,310		
	<u>230,000</u>	<u>143,010</u>	<u>240,320</u>	<u>240,604</u>	<u>97,310</u>		
	<u>1,423,556</u>	<u>1,705,770</u>	<u>1,688,451</u>	<u>1,716,036</u>	<u>(17,319)</u>	1%	
SUMMARY OF ALL PUBLIC WORKS ACTIVITIES:							
ADMINISTRATION & EQUIPMENT		374,732	333,983		(40,749)		
BRIDGES & CULVERTS		11,790	11,650		(140)		
ROADSIDE MAINTENANCE		208,760	220,950		12,190		
SURFACE MAINTENANCE		308,710	314,880		6,170		
ROADS, SIDEWALKS & PARKING LOTS		247,670	261,210		13,540		
WINTER CONTROL		462,776	459,096		(3,680)		
ENVIRONMENTAL SERVICES		91,332	86,682		(4,650)		
		<u>1,705,770</u>	<u>1,688,451</u>		<u>(17,319)</u>		

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DEPARTMENT: PUBLIC WORKS					Change 2016 to 2017				
ACTIVITY:	ADMINISTRATION & EQUIPMENT	YTD Actual	Budget		Projection	(fav)	% if > \$2,500		
		2016	2016	2017	2018	unfav	& +/- 5%	ref	
REVENUE									
SALE OF GOODS OR SERVICES		(1,956)	(2,500)	(1,500)	(2,500)	1,000			
PERMITS/LICENSES		(10,150)	--	(5,000)	--	(5,000)			
USER FEES		--	(300)	(300)	(300)	--			
RECOVERIES		(20,797)	(19,000)	(20,000)	(20,000)	(1,000)			
COUNTY RECOVERY		(91,806)	(162,800)	(172,000)	(172,000)	(9,200)	6%	(1)	
GRANTS / SUBSIDIES / REBATES		--	(1,680)	(1,680)	(1,680)	--			
		<u>(124,709)</u>	<u>(186,280)</u>	<u>(200,480)</u>	<u>(196,480)</u>	<u>(14,200)</u>			
EXPENSE									
SALARIES, WAGES & BENEFITS		347,557	447,141	427,066	431,574	(20,075)		(2)	
ADMINISTRATIVE EXPENSE		786	1,175	1,175	1,485	--			
OPERATING EXPENSE		16,241	18,300	17,900	25,200	(400)			
COMMUNICATIONS		6,599	9,077	7,889	8,877	(1,188)			
UTILITIES - HEAT, HYDRO, WATER		13,619	19,996	20,190	20,190	194			
PROGRAM EXPENSES		720	786	786	976	--			
MEETINGS, CONFERENCES, TRAINING		9,361	12,945	9,405	10,765	(3,540)	27%	(2)	
FUEL / TRANSPORTATION COSTS		38,822	71,060	55,310	55,310	(15,750)	22%	(2)	
MARKETING & PROMOTION		12	1,000	300	1,000	(700)			
EQUIP REPAIRS & MAINTENANCE		1,272	96,252	96,252	96,252	--			
BLDG REPAIRS & MAINTENANCE		10,613	7,500	9,000	9,000	1,500			
MAINTENANCE CONTRACTS		5,915	11,470	12,130	12,130	660			
EQUIPMENT USAGE		(199,311)	(376,200)	(365,760)	(366,044)	10,440			
		<u>252,205</u>	<u>320,502</u>	<u>291,643</u>	<u>306,715</u>	<u>(28,859)</u>			
NET OPERATING (REVENUE) EXPENSE		<u>127,496</u>	<u>134,222</u>	<u>91,163</u>	<u>110,235</u>	<u>(43,059)</u>			
OTHER									
TRANSFER TO RESERVES & RES FUNDS		230,000	240,510	242,820	243,104	2,310			
		<u>230,000</u>	<u>240,510</u>	<u>242,820</u>	<u>243,104</u>	<u>2,310</u>			
		<u><u>357,496</u></u>	<u><u>374,732</u></u>	<u><u>333,983</u></u>	<u><u>353,339</u></u>	<u><u>(40,749)</u></u>	11%		

EXPLANATION OF CHANGE:

- (1) Increased recoveries from the County based on anticipated work in 2017
- (2) To bring in line with 2016 actuals and anticipated work in 2017
- (3) Budget for security and fire monitoring, not budgeted in 2015

INCLUDES DEPARTMENTS:

- 4500-4000
- 4500-4100
- 4500-4190
- 4500-4230

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DEPARTMENT: PUBLIC WORKS ACTIVITY: BRIDGES & CULVERTS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	6,110	3,840	7,500	7,600	3,660	95%	(1)
MATERIALS	3,560	5,000	2,500	3,000	(2,500)		
EQUIPMENT USAGE	689	2,950	1,650	1,650	(1,300)		
	<u>10,359</u>	<u>11,790</u>	<u>11,650</u>	<u>12,250</u>	<u>(140)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>10,359</u>	<u>11,790</u>	<u>11,650</u>	<u>12,250</u>	<u>(140)</u>		
OTHER	--	--	--	--	--		
	<u>10,359</u>	<u>11,790</u>	<u>11,650</u>	<u>12,250</u>	<u>(140)</u>	1%	

EXPLANATION OF CHANGE:

(1) To be in line with 2016 actuals

INCLUDES DEPARTMENTS:

4500-4110

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DEPARTMENT: PUBLIC WORKS ACTIVITY: ROADSIDE MAINTENANCE	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	105,649	101,660	115,600	116,900	13,940	14%	(1)
MATERIALS	32,992	38,450	37,700	37,950	(750)		
EQUIPMENT USAGE	57,138	68,650	67,650	67,650	(1,000)		
	<u>195,779</u>	<u>208,760</u>	<u>220,950</u>	<u>222,500</u>	<u>12,190</u>		
NET OPERATING (REVENUE) EXPENSE	<u>195,779</u>	<u>208,760</u>	<u>220,950</u>	<u>222,500</u>	<u>12,190</u>		
OTHER	--	--	--	--	--		
	<u>195,779</u>	<u>208,760</u>	<u>220,950</u>	<u>222,500</u>	<u>12,190</u>	6%	

EXPLANATION OF CHANGE:

(1) To be in line with 2016 actuals

INCLUDES DEPARTMENTS:

4500-4120
4500-4121
4500-4122
4500-4123
4500-4124

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DEPARTMENT: PUBLIC WORKS ACTIVITY: SURFACE MAINTENANCE	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	124,231	126,940	136,730	138,000	9,790	8%	(1)
MATERIALS	129,887	209,400	114,400	114,000	(95,000)	45%	(2)
EQUIPMENT USAGE	44,785	67,370	63,750	63,974	(3,620)	5%	(3)
	<u>298,902</u>	<u>403,710</u>	<u>314,880</u>	<u>315,974</u>	<u>(88,830)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>298,902</u>	<u>403,710</u>	<u>314,880</u>	<u>315,974</u>	<u>(88,830)</u>		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	--	(95,000)	--	--	95,000	100%	(2)
	<u>--</u>	<u>(95,000)</u>	<u>--</u>	<u>--</u>	<u>95,000</u>		
	<u>298,902</u>	<u>308,710</u>	<u>314,880</u>	<u>315,974</u>	<u>6,170</u>	2%	

EXPLANATION OF CHANGE:

- (1) To be in line with 2016 actuals
- (2) Based on work to be performed in 2017
- (3) Based on work to be performed in 2017

INCLUDES DEPARTMENTS:

- 4500-4130
- 4500-4131
- 4500-4132
- 4500-4140
- 4500-4141

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DEPARTMENT: PUBLIC WORKS ACTIVITY: ROADS, SIDEWALKS & PARKING LOTS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	95,236	93,530	108,680	110,000	15,150	16%	(1)
UTILITIES - HEAT, HYDRO, WATER	510	500	500	1,500	--		
LAND MAINTENANCE & IMPROVEMENT	--	1,500	1,500	1,500	--		
SNOW REMOVAL AND SANDING	14,180	15,000	18,000	18,000	3,000	20%	(2)
MATERIALS	72,509	109,300	107,300	108,500	(2,000)		
EQUIPMENT USAGE	17,879	27,840	25,230	24,870	(2,610)	9%	(2)
	<u>200,315</u>	<u>247,670</u>	<u>261,210</u>	<u>264,370</u>	<u>13,540</u>		
NET OPERATING (REVENUE) EXPENSE	<u>200,315</u>	<u>247,670</u>	<u>261,210</u>	<u>264,370</u>	<u>13,540</u>		
OTHER	--	--	--	--	--		
	<u>200,315</u>	<u>247,670</u>	<u>261,210</u>	<u>264,370</u>	<u>13,540</u>	5%	

EXPLANATION OF CHANGE:

- (1) To be in line with 2016 actuals
- (2) Based on the forecast for more then normal precipitation and a cold winter in general

INCLUDES DEPARTMENTS:

4500-4160
4500-4161
4500-4200
4500-4205
4500-4220
4500-4522

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DEPARTMENT: PUBLIC WORKS ACTIVITY: WINTER CONTROL	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE	--	--	--	--	--		
EXPENSE							
SALARIES, WAGES & BENEFITS	89,459	153,510	143,900	145,390	(9,610)		
CONTRACTED SERVICES	13,967	25,000	28,500	28,500	3,500		
MATERIALS	95,504	116,936	116,936	116,936	--		
EQUIPMENT USAGE	106,861	167,330	169,760	170,130	2,430		
	<u>305,790</u>	<u>462,776</u>	<u>459,096</u>	<u>460,956</u>	<u>(3,680)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>305,790</u>	<u>462,776</u>	<u>459,096</u>	<u>460,956</u>	<u>(3,680)</u>		
OTHER	--	--	--	--	--		
	<u>305,790</u>	<u>462,776</u>	<u>459,096</u>	<u>460,956</u>	<u>(3,680)</u>		1%
EXPLANATION OF CHANGE: No significant changes						INCLUDES DEPARTMENTS: 4500-4150 4500-4151 4500-4152 4500-4153 4500-4221	

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DEPARTMENT:	PUBLIC WORKS	YTD Actual	Budget		Projection	Change 2016 to 2017		
ACTIVITY:	ENVIRONMENTAL SERVICES	2016	2016	2017	2018	(fav)	% if > \$2,500	ref
						unfav	& +/- 5%	
REVENUE								
	SALE OF GOODS OR SERVICES	(6,040)	(5,560)	(5,560)	(6,450)			
	RECOVERIES	--	--	--	(50)			
	COUNTY RECOVERY	(9,627)	(27,018)	(27,018)	(27,018)			
		<u>(15,667)</u>	<u>(32,578)</u>	<u>(32,578)</u>	<u>(33,518)</u>			
EXPENSE								
	SALARIES, WAGES & BENEFITS	54,481	72,060	71,540	72,170	(520)		
	OPERATING EXPENSE	950	2,500	2,500	2,500			
	PROGRAM EXPENSES	50	--	--	--			
	MARKETING & PROMOTION	1,940	5,200	5,200	5,725			
	MATERIALS	3,481	3,800	4,800	4,500	1,000		
	EQUIPMENT USAGE	9,679	42,850	37,720	37,770	(5,130)		
		<u>70,581</u>	<u>126,410</u>	<u>121,760</u>	<u>122,665</u>	<u>(4,650)</u>		
	NET OPERATING (REVENUE) EXPENSE	<u>54,914</u>	<u>93,832</u>	<u>89,182</u>	<u>89,147</u>	<u>(4,650)</u>		
OTHER								
	TRANSFER FROM RESERVES & RES FUNDS	--	(2,500)	(2,500)	(2,500)			
		<u>--</u>	<u>(2,500)</u>	<u>(2,500)</u>	<u>(2,500)</u>			
		<u>54,914</u>	<u>91,332</u>	<u>86,682</u>	<u>86,647</u>	<u>(4,650)</u>	5%	
EXPLANATION OF CHANGE:						INCLUDES DEPARTMENTS:		
No significant changes						4500-4203		
						4500-4207		
						4500-4209		
						4500-500**		

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DEPARTMENT: PARKS AND ARENA ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(37,156)	(42,500)	(42,500)	(42,500)	--		
ICE RENTAL	(132,371)	(248,932)	(260,332)	(260,000)	(11,400)		
RENT / LEASES	(11,333)	(16,900)	(12,400)	(12,502)	4,500	27%	
USER FEES	(55,608)	(55,359)	(58,419)	(59,360)	(3,060)	6%	
RECOVERIES	(8,700)	(7,500)	(7,500)	(7,500)	--		
GRANTS / SUBSIDIES / REBATES	--	(3,500)	(2,500)	(2,500)	1,000		
DONATIONS / FUNDRAISING	(5,617)	--	--	--	--		
	<u>(250,785)</u>	<u>(374,691)</u>	<u>(383,651)</u>	<u>(384,362)</u>	<u>(8,960)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	589,904	705,820	656,485	665,195	(49,335)	7%	
ADMINISTRATIVE EXPENSE	394	675	625	775	(50)		
OPERATING EXPENSE	16,053	14,696	14,676	18,504	(20)		
COMMUNICATIONS	6,755	7,240	7,300	8,391	60		
UTILITIES - HEAT, HYDRO, WATER	168,000	209,693	222,420	227,090	12,727	6%	
SUPPLIES	24,734	34,100	34,100	34,100	--		
PROGRAM EXPENSES	16,217	19,600	48,700	17,800	29,100	148%	
MEETINGS, CONFERENCES, TRAINING	1,827	4,200	4,700	4,950	500		
FUEL / TRANSPORTATION COSTS	14,465	19,500	19,525	19,775	25		
CONTRACTED SERVICES	6,449	8,860	8,860	8,860	--		
MARKETING & PROMOTION	30,896	33,300	39,800	38,700	6,500	20%	
GRANTS TO VOLUNTEER ORGANIZATIONS	36,000	36,000	36,000	36,000	--		
LAND MAINTENANCE & IMPROVEMENT	23,447	35,200	46,900	32,800	11,700	33%	
EQUIP REPAIRS & MAINTENANCE	81,787	79,200	84,620	86,820	5,420	7%	
BLDG REPAIRS & MAINTENANCE	22,232	37,675	32,675	32,999	(5,000)	13%	
SNOW REMOVAL AND SANDING	5,335	14,300	12,500	11,400	(1,800)		
MAINTENANCE CONTRACTS	21,001	31,198	25,448	25,498	(5,750)	18%	
	<u>1,065,497</u>	<u>1,291,257</u>	<u>1,295,334</u>	<u>1,269,655</u>	<u>4,077</u>		
NET OPERATING (REVENUE) EXPENSE	<u>814,712</u>	<u>916,566</u>	<u>911,683</u>	<u>885,293</u>	<u>(4,883)</u>		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	(30)	--	(30,000)	--	(30,000)		
TRANSFER TO RESERVES & RES FUNDS	475,210	475,210	505,210	547,210	30,000	6%	
	<u>475,180</u>	<u>475,210</u>	<u>475,210</u>	<u>547,210</u>	<u>--</u>		
	<u>1,289,892</u>	<u>1,391,776</u>	<u>1,386,893</u>	<u>1,432,503</u>	<u>(4,883)</u>		
SUMMARY OF ALL PARKS ACTIVITIES:							
ADMINISTRATION		128,385	129,700		1,315		
ARENA		543,094	494,689		(48,405)		
PARKS		532,515	580,631		48,116		
PARKS PROGRAMS		27,080	27,340		260		
CAMI PARKS / SUZUKI HOUSE		160,702	154,533		(6,169)		
		<u>1,391,776</u>	<u>1,386,893</u>		<u>(4,883)</u>		

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DEPARTMENT: PARKS AND ARENA ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
DONATIONS / FUNDRAISING	(5,367)	--	--	--	--		
	<u>(5,367)</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	61,745	70,870	70,375	71,100	(495)		
ADMINISTRATIVE EXPENSE	131	75	75	75	--		
OPERATING EXPENSE	5,312	100	100	100	--		
COMMUNICATIONS	722	840	500	840	(340)		
PROGRAM EXPENSES	7,974	10,900	39,100	9,100	28,200	259%	(1)
MEETINGS, CONFERENCES, TRAINING	1,469	1,500	1,700	1,700	200		
FUEL / TRANSPORTATION COSTS	665	1,500	1,250	1,500	(250)		
MARKETING & PROMOTION	26,853	27,000	31,000	31,000	4,000	15%	(2)
EQUIP REPAIRS & MAINTENANCE	--	100	100	100	--		
	<u>104,871</u>	<u>112,885</u>	<u>144,200</u>	<u>115,515</u>	<u>31,315</u>		
NET OPERATING (REVENUE) EXPENSE	<u>99,503</u>	<u>112,885</u>	<u>144,200</u>	<u>115,515</u>	<u>31,315</u>		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	--	--	(30,000)	--	(30,000)		(1)
TRANSFER TO RESERVES & RES FUNDS	15,500	15,500	15,500	15,500	--		
	<u>15,500</u>	<u>15,500</u>	<u>(14,500)</u>	<u>15,500</u>	<u>(30,000)</u>		
	<u>115,003</u>	<u>128,385</u>	<u>129,700</u>	<u>131,015</u>	<u>1,315</u>		

EXPLANATION OF CHANGE:

- (1) Add \$30K for Canada 150 Celebration, offset by the transfer from reserve
(2) Increased projections for publication of the Community magazine. 2016 was budgeted low

INCLUDES DEPARTMENTS:

5000-4000

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DEPARTMENT: PARKS AND ARENA ACTIVITY: ARENA	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500	ref
					unfav	& +/- 5%	
REVENUE							
SALE OF GOODS OR SERVICES	(18,769)	(26,000)	(26,000)	(26,000)	--		
ICE RENTAL	(132,371)	(248,932)	(260,332)	(260,000)	(11,400)		
RENT / LEASES	(2,129)	(6,700)	(2,200)	(2,200)	4,500	67%	(1)
USER FEES	(5,526)	(7,999)	(8,059)	(8,000)	(60)		
	<u>(158,795)</u>	<u>(289,631)</u>	<u>(296,591)</u>	<u>(296,200)</u>	<u>(6,960)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	212,978	282,000	231,130	233,441	(50,870)	18%	(2)
ADMINISTRATIVE EXPENSE	228	400	350	500	(50)		
OPERATING EXPENSE	4,126	5,341	6,121	6,070	780		
COMMUNICATIONS	2,836	2,100	2,500	2,500	400		
UTILITIES - HEAT, HYDRO, WATER	60,443	96,100	100,570	100,867	4,470		
SUPPLIES	8,411	13,100	13,100	13,100	--		
MEETINGS, CONFERENCES, TRAINING	--	1,200	1,500	1,750	300		
FUEL / TRANSPORTATION COSTS	1,445	3,000	3,275	3,275	275		
CONTRACTED SERVICES	62	--	--	--	--		
MARKETING & PROMOTION	188	--	--	200	--		
EQUIP REPAIRS & MAINTENANCE	24,886	21,000	26,000	26,000	5,000	24%	(3)
BLDG REPAIRS & MAINTENANCE	11,659	15,575	15,575	15,809	--		
SNOW REMOVAL AND SANDING	2,670	6,400	5,400	5,400	(1,000)		
MAINTENANCE CONTRACTS	11,418	16,799	16,049	16,049	(750)		
	<u>341,351</u>	<u>463,015</u>	<u>421,570</u>	<u>424,961</u>	<u>(41,445)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>182,556</u>	<u>173,384</u>	<u>124,979</u>	<u>128,761</u>	<u>(48,405)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	369,710	369,710	369,710	411,710	--		
	<u>369,710</u>	<u>369,710</u>	<u>369,710</u>	<u>411,710</u>	<u>--</u>		
	<u>552,266</u>	<u>543,094</u>	<u>494,689</u>	<u>540,471</u>	<u>(48,405)</u>	9%	

EXPLANATION OF CHANGE:

- (1) To bring in line with actual
- (2) 2016 was higher due to the \$50K succession plan for the Arena manager
- (3) Increase fire alarms and sprinkler system repair and maintenance

INCLUDES DEPARTMENTS:

5000-6020

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DEPARTMENT: PARKS AND ARENA ACTIVITY: PARKS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
USER FEES	(25,776)	(20,800)	(23,800)	(23,800)	(3,000)	14%	(1)
RECOVERIES	(8,700)	(7,500)	(7,500)	(7,500)	--		
GRANTS / SUBSIDIES / REBATES	--	(3,500)	(2,500)	(2,500)	1,000		
	<u>(34,476)</u>	<u>(31,800)</u>	<u>(33,800)</u>	<u>(33,800)</u>	<u>(2,000)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	285,463	315,410	319,310	324,123	3,900		
ADMINISTRATIVE EXPENSE	35	200	200	200	--		
OPERATING EXPENSE	6,615	8,205	7,405	11,280	(800)		
COMMUNICATIONS	3,196	4,250	4,250	5,000	--		
UTILITIES - HEAT, HYDRO, WATER	31,327	38,200	39,316	40,847	1,116		
PROGRAM EXPENSES	5,613	4,700	5,600	4,700	900		
MEETINGS, CONFERENCES, TRAINING	358	1,500	1,500	1,500	--		
FUEL / TRANSPORTATION COSTS	12,355	15,000	15,000	15,000	--		
MARKETING & PROMOTION	1,974	2,800	5,300	4,000	2,500		
LAND MAINTENANCE & IMPROVEMENT	22,494	33,200	45,500	30,800	12,300	37%	(2)
EQUIP REPAIRS & MAINTENANCE	35,693	35,300	35,300	37,500	--		
BLDG REPAIRS & MAINTENANCE	8,314	11,100	11,100	11,100	--		
SNOW REMOVAL AND SANDING	1,080	900	1,100	--	200		
MAINTENANCE CONTRACTS	3,329	3,550	3,550	3,600	--		
	<u>417,848</u>	<u>474,315</u>	<u>494,431</u>	<u>489,650</u>	<u>20,116</u>		
NET OPERATING (REVENUE) EXPENSE	<u>383,373</u>	<u>442,515</u>	<u>460,631</u>	<u>455,850</u>	<u>18,116</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	90,000	90,000	120,000	120,000	30,000	33%	(3)
	<u>90,000</u>	<u>90,000</u>	<u>120,000</u>	<u>120,000</u>	<u>30,000</u>		
	<u>473,373</u>	<u>532,515</u>	<u>580,631</u>	<u>575,850</u>	<u>48,116</u>	9%	

EXPLANATION OF CHANGE:

- (1) Increase revenue from baseball teams
- (2) Add maintenance of the Woodlot purchased in 2017 and repair of hydro wiring in Victoria park
- (3) Increase contribution to reserve to fund 2017 capital projects

INCLUDES DEPARTMENTS:

5000-6050

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DEPARTMENT: PARKS AND ARENA ACTIVITY: PARKS PROGRAMS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(18,387)	(16,500)	(16,500)	(16,500)	--		
USER FEES	(4,307)	(6,560)	(6,560)	(7,560)	--		
	<u>(22,944)</u>	<u>(23,060)</u>	<u>(23,060)</u>	<u>(24,060)</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	2,843	11,680	11,940	12,630	260		
OPERATING EXPENSE	--	1,050	1,050	1,054	--		
COMMUNICATIONS	--	50	50	51	--		
SUPPLIES	16,323	21,000	21,000	21,000	--		
PROGRAM EXPENSES	2,630	4,000	4,000	4,000	--		
CONTRACTED SERVICES	6,387	8,860	8,860	8,860	--		
MARKETING & PROMOTION	1,881	3,500	3,500	3,500	--		
	<u>30,064</u>	<u>50,140</u>	<u>50,400</u>	<u>51,094</u>	<u>260</u>		
NET OPERATING (REVENUE) EXPENSE	<u>7,121</u>	<u>27,080</u>	<u>27,340</u>	<u>27,034</u>	<u>260</u>		
OTHER							
	<u>(30)</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>7,091</u>	<u>27,080</u>	<u>27,340</u>	<u>27,034</u>	<u>260</u>		
EXPLANATION OF CHANGE: No significant changes							INCLUDES DEPARTMENTS: 5000-6051 5000-6100 5000-6110

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DEPARTMENT: PARKS AND ARENA ACTIVITY: CAMI PARKS / SUZUKI HOUSE	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
RENT / LEASES	(9,203)	(10,200)	(10,200)	(10,302)	--		
USER FEES	(20,000)	(20,000)	(20,000)	(20,000)	--		
	<u>(29,203)</u>	<u>(30,200)</u>	<u>(30,200)</u>	<u>(30,302)</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	26,875	25,860	23,730	23,900	(2,130)		
UTILITIES - HEAT, HYDRO, WATER	76,230	75,393	82,534	85,376	7,141	9%	(1)
GRANTS TO VOLUNTEER ORGANIZATIONS	36,000	36,000	36,000	36,000	--		
LAND MAINTENANCE & IMPROVEMENT	953	2,000	1,400	2,000	(600)		
EQUIP REPAIRS & MAINTENANCE	21,207	22,800	23,220	23,220	420		
BLDG REPAIRS & MAINTENANCE	2,259	11,000	6,000	6,090	(5,000)	45%	(2)
SNOW REMOVAL AND SANDING	1,585	7,000	6,000	6,000	(1,000)		
MAINTENANCE CONTRACTS	6,254	10,849	5,849	5,849	(5,000)	46%	(3)
	<u>171,362</u>	<u>190,902</u>	<u>184,733</u>	<u>188,435</u>	<u>(6,169)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>142,159</u>	<u>160,702</u>	<u>154,533</u>	<u>158,133</u>	<u>(6,169)</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>142,159</u>	<u>160,702</u>	<u>154,533</u>	<u>158,133</u>	<u>(6,169)</u>	4%	

EXPLANATION OF CHANGE:

- (1) Increase water
- (2) General provision, no big items projected in 2017
- (3) General provision, no big items projected in 2017

INCLUDES DEPARTMENTS:

5000-6030
5000-6040

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DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(3,286)	(4,000)	(3,500)	(4,000)	500		
RENT / LEASES	(26,163)	(22,180)	(17,673)	(17,748)	4,507	20%	
USER FEES	(107,774)	(98,213)	(99,800)	(99,882)	(1,587)		
MEMBERSHIPS	(107,723)	(122,100)	(128,100)	(128,100)	(6,000)		
RECOVERIES	(1,127)	--	--	--	--		
GRANTS / SUBSIDIES / REBATES	--	(9,936)	(6,000)	(6,000)	3,936	40%	
PROGRAM REVENUES	(255,846)	(269,647)	(273,397)	(273,689)	(3,750)		
DONATIONS / FUNDRAISING	(50)	--	--	(900)	--		
	<u>(501,970)</u>	<u>(526,076)</u>	<u>(528,470)</u>	<u>(530,319)</u>	<u>(2,394)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	866,917	922,699	950,780	960,419	28,081		
ADMINISTRATIVE EXPENSE	14,257	16,150	16,650	16,650	500		
OPERATING EXPENSE	14,896	17,240	17,175	16,786	(65)		
COMMUNICATIONS	7,559	10,000	10,000	10,000	--		
UTILITIES - HEAT, HYDRO, WATER	123,903	152,106	156,242	161,279	4,136		
SUPPLIES	10,625	15,272	14,872	16,160	(400)		
PROGRAM EXPENSES	11,208	15,666	14,891	15,570	(775)		
MEETINGS, CONFERENCES, TRAINING	1,645	5,172	5,172	4,180	--		
FUEL / TRANSPORTATION COSTS	651	1,860	1,535	1,535	(325)		
CONTRACTED SERVICES	1,790	3,750	1,500	1,500	(2,250)		
MARKETING & PROMOTION	122	1,400	1,400	1,400	--		
EQUIP REPAIRS & MAINTENANCE	35,064	54,100	49,900	49,300	(4,200)	8%	
BLDG REPAIRS & MAINTENANCE	8,217	21,750	20,750	20,757	(1,000)		
SNOW REMOVAL AND SANDING	2,910	8,000	6,500	6,500	(1,500)		
MAINTENANCE CONTRACTS	14,513	18,000	18,000	18,000	--		
	<u>1,114,279</u>	<u>1,263,165</u>	<u>1,285,367</u>	<u>1,300,037</u>	<u>22,202</u>		
NET OPERATING (REVENUE) EXPENSE	<u>612,309</u>	<u>737,089</u>	<u>756,897</u>	<u>769,718</u>	<u>19,808</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	50,000	50,000	160,000	30,000	110,000	220%	
	<u>50,000</u>	<u>50,000</u>	<u>160,000</u>	<u>30,000</u>	<u>110,000</u>	<u>220%</u>	
	<u>662,309</u>	<u>787,089</u>	<u>916,897</u>	<u>799,718</u>	<u>129,808</u>	<u>16%</u>	
SUMMARY OF ALL VICTORIA PARK COMMUNITY CENTRE ACTIVITIES:							
ADMINISTRATION		151,029	212,440		61,411		
AQUATICS		98,035	100,025		1,990		
FITNESS		3,174	5,162		1,988		
PROGRAMS		26,040	37,218		11,178		
FACILITY		508,811	562,052		53,241		
		<u>787,089</u>	<u>916,897</u>		<u>129,808</u>		

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DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: ADMINISTRATION	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(1,473)	--	--	--	--		
USER FEES	(370)	(500)	(500)	(500)	--		
RECOVERIES	(913)	--	--	--	--		
	<u>(2,756)</u>	<u>(500)</u>	<u>(500)</u>	<u>(500)</u>	<u>--</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	110,130	124,279	125,190	126,430	911		
ADMINISTRATIVE EXPENSE	14,257	16,150	16,650	16,650	500		
OPERATING EXPENSE	--	600	600	600	--		
COMMUNICATIONS	7,559	10,000	10,000	10,000	--		
SUPPLIES	1,417	--	--	--	--		
PROGRAM EXPENSES	56	100	100	100	--		
MEETINGS, CONFERENCES, TRAINING	--	100	100	100	--		
FUEL / TRANSPORTATION COSTS	--	100	100	100	--		
MARKETING & PROMOTION	--	200	200	200	--		
	<u>133,420</u>	<u>151,529</u>	<u>152,940</u>	<u>154,180</u>	<u>1,411</u>		
NET OPERATING (REVENUE) EXPENSE	<u>130,664</u>	<u>151,029</u>	<u>152,440</u>	<u>153,680</u>	<u>1,411</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	--	--	60,000	--	60,000		(1)
	<u>--</u>	<u>--</u>	<u>60,000</u>	<u>--</u>	<u>60,000</u>		
	<u>130,664</u>	<u>151,029</u>	<u>212,440</u>	<u>153,680</u>	<u>61,411</u>	41%	

EXPLANATION OF CHANGE:

(1) To fund new Rec and Program Management Software implementation

INCLUDES DEPARTMENTS:

5100-4000

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DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: AQUATICS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	--	(1,000)	(1,000)	(1,000)	--		
RENT / LEASES	(18,833)	(15,255)	(16,748)	(16,748)	(1,493)		
USER FEES	(27,168)	(30,000)	(30,000)	(30,000)	--		
MEMBERSHIPS	(22,445)	(17,700)	(23,700)	(23,700)	(6,000)	34%	(1)
RECOVERIES	(214)	--	--	--	--		
PROGRAM REVENUES	(151,167)	(148,368)	(149,815)	(150,107)	(1,447)		
DONATIONS / FUNDRAISING	--	--	--	(900)	--		
	<u>(219,828)</u>	<u>(212,323)</u>	<u>(221,263)</u>	<u>(222,455)</u>	<u>(8,940)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	274,945	293,900	306,230	309,292	12,330		
OPERATING EXPENSE	5,048	3,860	3,860	3,756	--		
SUPPLIES	4,416	4,400	4,000	5,000	(400)		
PROGRAM EXPENSES	4,893	5,221	4,921	5,300	(300)		
MEETINGS, CONFERENCES, TRAINING	510	2,392	1,692	1,600	(700)		
FUEL / TRANSPORTATION COSTS	119	385	385	385	--		
MARKETING & PROMOTION	--	200	200	200	--		
	<u>289,929</u>	<u>310,358</u>	<u>321,288</u>	<u>325,533</u>	<u>10,930</u>		
NET OPERATING (REVENUE) EXPENSE	<u>70,101</u>	<u>98,035</u>	<u>100,025</u>	<u>103,078</u>	<u>1,990</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>70,101</u>	<u>98,035</u>	<u>100,025</u>	<u>103,078</u>	<u>1,990</u>	2%	

EXPLANATION OF CHANGE:
(1) Change in pool rent rates

INCLUDES DEPARTMENTS:
5100-6060

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DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: FITNESS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
USER FEES	(12,128)	(18,446)	(17,228)	(17,310)	1,218		
MEMBERSHIPS	(85,278)	(104,400)	(104,400)	(104,400)	--		
PROGRAM REVENUES	(3,784)	(4,000)	(4,000)	(4,000)	--		
DONATIONS / FUNDRAISING	(50)	--	--	--	--		
	<u>(101,240)</u>	<u>(126,846)</u>	<u>(125,628)</u>	<u>(125,710)</u>	<u>1,218</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	86,586	108,790	110,860	112,111	2,070		
OPERATING EXPENSE	619	1,150	1,150	1,150	--		
SUPPLIES	171	1,550	1,550	1,550	--		
PROGRAM EXPENSES	289	500	200	500	(300)		
MEETINGS, CONFERENCES, TRAINING	874	1,680	1,680	1,480	--		
FUEL / TRANSPORTATION COSTS	291	550	550	550	--		
CONTRACTED SERVICES	1,410	1,500	1,500	1,500	--		
MARKETING & PROMOTION	54	300	300	300	--		
EQUIP REPAIRS & MAINTENANCE	1,604	4,000	3,000	4,000	(1,000)		
	<u>91,899</u>	<u>120,020</u>	<u>120,790</u>	<u>123,141</u>	<u>770</u>		
NET OPERATING (REVENUE) EXPENSE	<u>(9,341)</u>	<u>(6,826)</u>	<u>(4,838)</u>	<u>(2,569)</u>	<u>1,988</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	10,000	10,000	10,000	10,000	--		
	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>--</u>		
	<u>659</u>	<u>3,174</u>	<u>5,162</u>	<u>7,431</u>	<u>1,988</u>		
EXPLANATION OF CHANGE: No significant changes						INCLUDES DEPARTMENTS: 5100-6070	

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DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: PROGRAMS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav)	% if > \$2,500 & +/- 5%	ref
REVENUE							
USER FEES	(68,109)	(49,267)	(52,072)	(52,072)	(2,805)		
GRANTS / SUBSIDIES / REBATES	--	(9,936)	(6,000)	(6,000)	3,936		
PROGRAM REVENUES	<u>(100,895)</u>	<u>(117,279)</u>	<u>(119,582)</u>	<u>(119,582)</u>	<u>(2,303)</u>		
	<u>(169,004)</u>	<u>(176,482)</u>	<u>(177,654)</u>	<u>(177,654)</u>	<u>(1,172)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	174,093	179,090	193,430	195,370	14,340	8%	(1)
OPERATING EXPENSE	702	1,490	1,550	1,550	60		
SUPPLIES	4,526	7,822	7,822	8,110	--		
PROGRAM EXPENSES	5,970	9,845	9,670	9,670	(175)		
MEETINGS, CONFERENCES, TRAINING	261	700	1,400	700	700		
FUEL / TRANSPORTATION COSTS	242	825	500	500	(325)		
CONTRACTED SERVICES	380	2,250	--	--	(2,250)		
MARKETING & PROMOTION	68	500	500	500	--		
	<u>186,242</u>	<u>202,522</u>	<u>214,872</u>	<u>216,400</u>	<u>12,350</u>		
NET OPERATING (REVENUE) EXPENSE	<u>17,238</u>	<u>26,040</u>	<u>37,218</u>	<u>38,746</u>	<u>11,178</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>17,238</u>	<u>26,040</u>	<u>37,218</u>	<u>38,746</u>	<u>11,178</u>	43%	

EXPLANATION OF CHANGE:

(1) Add 1 Part Time staff to Summer Camp Program and increase hours for PD days

INCLUDES DEPARTMENTS:

5100-6090

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DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: FACILITY	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(1,813)	(3,000)	(2,500)	(3,000)	500		
RENT / LEASES	(7,329)	(6,925)	(925)	(1,000)	6,000	87%	(1)
	<u>(9,142)</u>	<u>(9,925)</u>	<u>(3,425)</u>	<u>(4,000)</u>	<u>6,500</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	221,162	216,640	215,070	217,216	(1,570)		
OPERATING EXPENSE	8,527	10,140	10,015	9,730	(125)		
UTILITIES - HEAT, HYDRO, WATER	123,903	152,106	156,242	161,279	4,136		
SUPPLIES	95	1,500	1,500	1,500	--		
MEETINGS, CONFERENCES, TRAINING	--	300	300	300	--		
MARKETING & PROMOTION	--	200	200	200	--		
EQUIP REPAIRS & MAINTENANCE	33,460	50,100	46,900	45,300	(3,200)		
BLDG REPAIRS & MAINTENANCE	8,217	21,750	20,750	20,757	(1,000)		
SNOW REMOVAL AND SANDING	2,910	8,000	6,500	6,500	(1,500)		
MAINTENANCE CONTRACTS	14,513	18,000	18,000	18,000	--		
	<u>412,788</u>	<u>478,736</u>	<u>475,477</u>	<u>480,783</u>	<u>(3,259)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>403,646</u>	<u>468,811</u>	<u>472,052</u>	<u>476,783</u>	<u>3,241</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	40,000	40,000	90,000	20,000	50,000	125%	(2)
	<u>40,000</u>	<u>40,000</u>	<u>90,000</u>	<u>20,000</u>	<u>50,000</u>		
	<u>443,646</u>	<u>508,811</u>	<u>562,052</u>	<u>496,783</u>	<u>53,241</u>	10%	

EXPLANATION OF CHANGE:

- (1) Loss of a tenant starting Jan 2017
- (2) Based on requirements to fund 2017 capital projects

INCLUDES DEPARTMENTS:

5100-4100

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DEPARTMENT: YOUTH CENTRE ACTIVITY: TOTAL ALL ACTIVITIES	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(15,394)	(35,500)	(23,500)	(23,500)	12,000	34%	
RENT / LEASES	(50,270)	(57,076)	(32,076)	(32,076)	25,000	44%	
USER FEES	(1,505)	(5,250)	(17,450)	(17,250)	(12,200)		
MEMBERSHIPS	(4,220)	(1,000)	(1,000)	(1,000)	--		
RECOVERIES	(809)	(2,450)	(2,450)	(2,450)	--		
GRANTS / SUBSIDIES / REBATES	(54,567)	(113,100)	(32,400)	(32,400)	80,700	71%	
PROGRAM REVENUES	(439)	(5,000)	(500)	(500)	4,500	90%	
DONATIONS / FUNDRAISING	(123,258)	(118,700)	(136,500)	(133,700)	(17,800)	15%	
	<u>(250,461)</u>	<u>(338,076)</u>	<u>(245,876)</u>	<u>(242,876)</u>	<u>92,200</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	580,967	659,100	665,160	671,812	6,060		
ADMINISTRATIVE EXPENSE	3,877	10,649	8,000	9,306	(2,649)	25%	
OPERATING EXPENSE	17,822	20,655	13,155	14,655	(7,500)	36%	
COMMUNICATIONS	5,660	6,950	6,950	6,950	--		
UTILITIES - HEAT, HYDRO, WATER	24,426	28,375	30,024	30,854	1,649		
SUPPLIES	5,004	19,700	9,400	8,700	(10,300)	52%	
PROGRAM EXPENSES	26,624	41,300	21,300	16,050	(20,000)	48%	
MEETINGS, CONFERENCES, TRAINING	896	4,800	2,300	2,800	(2,500)		
FUEL / TRANSPORTATION COSTS	728	3,400	2,400	2,400	(1,000)		
PROFESSIONAL FEES	22,145	25,000	--	--	(25,000)	100%	
CONTRACTED SERVICES	266	3,616	3,470	3,470	(146)		
MARKETING & PROMOTION	9,602	10,850	850	850	(10,000)	92%	
EQUIP REPAIRS & MAINTENANCE	2,728	10,950	11,950	14,150	1,000		
BLDG REPAIRS & MAINTENANCE	3,614	10,400	6,900	7,900	(3,500)	34%	
SNOW REMOVAL AND SANDING	2,957	5,000	5,000	5,000	--		
MAINTENANCE CONTRACTS	5,556	6,674	6,974	6,974	300		
	<u>712,873</u>	<u>867,419</u>	<u>793,833</u>	<u>801,870</u>	<u>(73,586)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>462,412</u>	<u>529,343</u>	<u>547,957</u>	<u>558,994</u>	<u>18,614</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	2,500	2,500	2,500	2,500	--		
	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>--</u>		
	<u>464,912</u>	<u>531,843</u>	<u>550,457</u>	<u>561,494</u>	<u>18,614</u>	3%	
SUMMARY OF ALL YOUTH CENTRE ACTIVITIES:							
FACILITY		95,163	102,102	6,939			
TECHNOLOGY PROGRAMS		86,710	44,740	(41,970)			
GENERAL PROGRAMS		349,970	403,615	53,645			
CAREER & SKILLS PROGRAM		--	--	--			
		<u>531,843</u>	<u>550,457</u>	<u>18,614</u>			

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DEPARTMENT: YOUTH CENTRE ACTIVITY: FACILITY	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
RENT / LEASES	(34,879)	(37,376)	(31,376)	(31,376)	6,000	16%	(1)
RECOVERIES	--	(1,250)	(1,250)	(1,250)	--		
	<u>(34,879)</u>	<u>(38,626)</u>	<u>(32,626)</u>	<u>(32,626)</u>	<u>6,000</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	67,270	68,540	69,830	70,528	1,290		
OPERATING EXPENSE	2,268	4,950	5,150	5,150	200		
UTILITIES - HEAT, HYDRO, WATER	24,426	28,375	30,024	30,854	1,649		
FUEL / TRANSPORTATION COSTS	320	400	400	400	--		
CONTRACTED SERVICES	27	--	--	--	--		
EQUIP REPAIRS & MAINTENANCE	2,534	9,450	10,450	12,650	1,000		
BLDG REPAIRS & MAINTENANCE	3,614	10,400	6,900	7,900	(3,500)	34%	(2)
SNOW REMOVAL AND SANDING	2,957	5,000	5,000	5,000	--		
MAINTENANCE CONTRACTS	5,556	6,674	6,974	6,974	300		
	<u>108,973</u>	<u>133,789</u>	<u>134,728</u>	<u>139,456</u>	<u>939</u>		
NET OPERATING (REVENUE) EXPENSE	<u>74,094</u>	<u>95,163</u>	<u>102,102</u>	<u>106,830</u>	<u>6,939</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>74,094</u>	<u>95,163</u>	<u>102,102</u>	<u>106,830</u>	<u>6,939</u>	7%	

EXPLANATION OF CHANGE:

- (1) Loss of a tenant
- (2) Based on the work planned for 2017

INCLUDES DEPARTMENTS:

5200-4100

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DEPARTMENT: YOUTH CENTRE ACTIVITY: TECHNOLOGY PROGRAMS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(12,182)	(30,000)	(20,000)	(20,000)	10,000	33%	(1)
RENT / LEASES	(15,200)	(19,500)	(500)	(500)	19,000	97%	(2)
USER FEES	(1,480)	(5,000)	(1,200)	(1,000)	3,800	76%	(3)
RECOVERIES	(2,213)	(1,200)	(1,200)	(1,200)	--		
DONATIONS / FUNDRAISING	(36,663)	(29,800)	(42,600)	(39,800)	(12,800)	43%	(4)
	<u>(67,738)</u>	<u>(85,500)</u>	<u>(65,500)</u>	<u>(62,500)</u>	<u>20,000</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	132,020	160,510	97,840	98,818	(62,670)	39%	(5)
ADMINISTRATIVE EXPENSE	976	1,750	1,750	1,750	--		
OPERATING EXPENSE	9,741	3,500	3,500	4,000	--		
SUPPLIES	1,043	700	1,400	700	700		
CONTRACTED SERVICES	170	2,500	2,500	2,500	--		
EQUIP REPAIRS & MAINTENANCE	52	750	750	750	--		
	<u>144,002</u>	<u>169,710</u>	<u>107,740</u>	<u>108,518</u>	<u>(61,970)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>76,264</u>	<u>84,210</u>	<u>42,240</u>	<u>46,018</u>	<u>(41,970)</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	2,500	2,500	2,500	2,500	--		
	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>2,500</u>	<u>--</u>		
	<u>78,764</u>	<u>86,710</u>	<u>44,740</u>	<u>48,518</u>	<u>(41,970)</u>	48%	

EXPLANATION OF CHANGE:

- (1) Demand for services less than previously budgeted
- (2) Directly related to the loss of a tenant (Thames Valley School Board)
- (3) To bring in line with actual
- (4) Based on commitments and fundraising efforts
- (5) Directly attributed to the restructure . Eliminated 1 full time position

INCLUDES DEPARTMENTS:

5200-6170

**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

DEPARTMENT: YOUTH CENTRE ACTIVITY: GENERAL PROGRAMS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(3,212)	(5,500)	(3,500)	(3,500)	2,000		
RENT / LEASES	(190)	(200)	(200)	(200)	--		
USER FEES	(25)	(250)	(16,250)	(16,250)	(16,000)	6400%	(1)
MEMBERSHIPS	(4,220)	(1,000)	(1,000)	(1,000)	--		
RECOVERIES	(1,596)	--	--	--	--		
GRANTS / SUBSIDIES / REBATES	(2,875)	(32,400)	(32,400)	(32,400)	--		
PROGRAM REVENUES	(439)	(5,000)	(500)	(500)	4,500	90%	(2)
DONATIONS / FUNDRAISING	(86,595)	(88,900)	(93,900)	(93,900)	(5,000)	6%	(3)
	<u>(99,152)</u>	<u>(133,250)</u>	<u>(147,750)</u>	<u>(147,750)</u>	<u>(14,500)</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	381,676	430,050	497,490	502,465	67,440	16%	(4)
ADMINISTRATIVE EXPENSE	2,425	8,399	6,250	7,556	(2,149)		
OPERATING EXPENSE	2,682	4,505	4,505	5,505	--		
COMMUNICATIONS	5,660	6,950	6,950	6,950	--		
SUPPLIES	2,991	8,000	8,000	8,000	--		
PROGRAM EXPENSES	8,790	17,300	21,300	16,050	4,000	23%	(5)
MEETINGS, CONFERENCES, TRAINING	253	3,300	2,300	2,800	(1,000)		
FUEL / TRANSPORTATION COSTS	258	2,000	2,000	2,000	--		
CONTRACTED SERVICES	70	1,116	970	970	(146)		
MARKETING & PROMOTION	990	850	850	850	--		
EQUIP REPAIRS & MAINTENANCE	142	750	750	750	--		
	<u>405,938</u>	<u>483,220</u>	<u>551,365</u>	<u>553,896</u>	<u>68,145</u>		
NET OPERATING (REVENUE) EXPENSE	<u>306,787</u>	<u>349,970</u>	<u>403,615</u>	<u>406,146</u>	<u>53,645</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>306,787</u>	<u>349,970</u>	<u>403,615</u>	<u>406,146</u>	<u>53,645</u>	15%	

EXPLANATION OF CHANGE:

INCLUDES DEPARTMENTS:

5200-6090

- (1) Directly attributed to the new Senior Day Camp program that will start summer 2017
- (2) To bring in line with actual
- (3) Directly attributed to a \$5K increase in donations from United Way
- (4)

**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

DEPARTMENT: YOUTH CENTRE ACTIVITY: CAREER & SKILLS PROGRAM	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
RECOVERIES	3,000	--	--	--	--		
GRANTS / SUBSIDIES / REBATES	(20,892)	(40,700)	--	--	40,700	100%	
	<u>(17,892)</u>	<u>(40,700)</u>	<u>--</u>	<u>--</u>	<u>40,700</u>		
EXPENSE							
ADMINISTRATIVE EXPENSE	477	500	--	--	(500)		
OPERATING EXPENSE	3,131	7,700	--	--	(7,700)	100%	
SUPPLIES	970	5,000	--	--	(5,000)	100%	
PROGRAM EXPENSES	11,403	15,000	--	--	(15,000)	100%	
MEETINGS, CONFERENCES, TRAINING	643	1,500	--	--	(1,500)		
FUEL / TRANSPORTATION COSTS	150	1,000	--	--	(1,000)		
MARKETING & PROMOTION	8,612	10,000	--	--	(10,000)	100%	
	<u>25,385</u>	<u>40,700</u>	<u>0</u>	<u>--</u>	<u>(40,700)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>7,493</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>7,493</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		

EXPLANATION OF CHANGE:

This is a 100% funded program will end March 31 2016.

INCLUDES DEPARTMENTS:

5200-6195

**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

DEPARTMENT: YOUTH CENTRE ACTIVITY: YOUTH ENTREPRENEURSHIP PA	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
GRANTS / SUBSIDIES / REBATES	(30,800)	(40,000)	--	--	40,000	100%	
	<u>(30,800)</u>	<u>(40,000)</u>	<u>--</u>	<u>--</u>	<u>40,000</u>		
EXPENSE							
SUPPLIES	--	6,000	--	--	(6,000)	100%	
PROGRAM EXPENSES	6,430	9,000	--	--	(9,000)	100%	
PROFESSIONAL FEES	22,145	25,000	--	--	(25,000)	100%	
	<u>28,575</u>	<u>40,000</u>	<u>0</u>	<u>--</u>	<u>(40,000)</u>		
NET OPERATING (REVENUE) EXPENSE	<u>(2,225)</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>(2,225)</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		

EXPLANATION OF CHANGE:

INCLUDES DEPARTMENTS:
5200-6300

**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

DEPARTMENT: MUSEUMS FACILITY	YTD Actual 2016	Budget 2016 2017		Projection 2018	Change 2016 to 2017 (fav) % if > \$2,500 unfav & +/- 5% ref		
REVENUE	--	--	--	--	--		
EXPENSE							
OPERATING EXPENSE	148	200	200	200	--		
UTILITIES - HEAT, HYDRO, WATER	5,629	7,700	7,916	8,232	216		
LAND MAINTENANCE & IMPROVEMENT	119	3,000	1,500	1,500	(1,500)		
EQUIP REPAIRS & MAINTENANCE	38	500	500	500	--		
BLDG REPAIRS & MAINTENANCE	9,541	6,700	11,200	5,000	4,500	67%	(1)
SNOW REMOVAL AND SANDING	1,375	2,000	2,000	2,000	--		
MAINTENANCE CONTRACTS	243	250	250	500	--		
	17,092	20,350	23,566	17,932	3,216		
NET OPERATING (REVENUE) EXPENSE	17,092	20,350	23,566	17,932	3,216		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	9,000	9,000	9,000	10,000	--		
	9,000	9,000	9,000	10,000	--		
	26,092	29,350	32,566	27,932	3,216	11%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
(1) New HVAC Maintenance contract					6200-4100		

**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

DEPARTMENT: MUSEUMS PROGRAMS	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(4,484)	(3,200)	(5,000)	(5,000)	(1,800)		
RENT / LEASES	(77)	(100)	(100)	(100)	--		
USER FEES	(1,472)	(1,700)	(1,700)	(1,800)	--		
GRANTS / SUBSIDIES / REBATES	(13,236)	(14,180)	(11,176)	(11,180)	3,004	21%	(1)
PROGRAM REVENUES	(9,550)	(7,600)	(7,600)	(5,550)	--		
DONATIONS / FUNDRAISING	(6,870)	(4,550)	(4,550)	(3,250)	--		
	<u>(35,688)</u>	<u>(31,330)</u>	<u>(30,126)</u>	<u>(26,880)</u>	<u>1,204</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	122,631	141,133	147,888	142,806	6,755		
ADMINISTRATIVE EXPENSE	551	1,150	1,150	1,475	--		
OPERATING EXPENSE	305	1,550	1,550	1,550	--		
COMMUNICATIONS	536	750	750	800	--		
SUPPLIES	3,517	4,000	4,000	3,900	--		
PROGRAM EXPENSES	13,057	19,000	24,510	20,700	5,510	29%	(2)
MEETINGS, CONFERENCES, TRAINING	495	800	1,300	1,300	500		
FUEL / TRANSPORTATION COSTS	184	300	300	400	--		
CONTRACTED SERVICES	200	300	300	300	--		
MARKETING & PROMOTION	8,543	11,250	6,750	7,350	(4,500)	40%	(3)
EQUIP REPAIRS & MAINTENANCE	1,101	2,500	2,000	2,000	(500)		
MAINTENANCE CONTRACTS	19	200	200	200	--		
	<u>151,138</u>	<u>182,933</u>	<u>190,698</u>	<u>182,781</u>	<u>7,765</u>		
NET OPERATING (REVENUE) EXPENSE	<u>115,450</u>	<u>151,603</u>	<u>160,572</u>	<u>155,901</u>	<u>8,969</u>		
OTHER							
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		
	<u>115,450</u>	<u>151,603</u>	<u>160,572</u>	<u>155,901</u>	<u>8,969</u>	6%	
EXPLANATION OF CHANGE:					INCLUDES DEPARTMENTS:		
(1) Reduction in government incentives as related to student employment					6010-4000		
(2) Directly related to added funding for War of 1812 & WW1 events					6200-4000		
(3) One time event in 2016 related to installation of the Cheese Plaque, not in the 2017 budget					6200-6810		

**Town of Ingersoll
2017 Draft Budget
November 30, 2016**

DEPARTMENT: ECONOMIC DEVELOPMENT	YTD Actual	Budget		Projection	Change 2016 to 2017		
	2016	2016	2017	2018	(fav) unfav	% if > \$2,500 & +/- 5%	ref
REVENUE							
GRANTS / SUBSIDIES / REBATES	(1,005)	(5,400)	(5,000)	(5,000)	400		
	<u>(1,005)</u>	<u>(5,400)</u>	<u>(5,000)</u>	<u>(5,000)</u>	<u>400</u>		
EXPENSE							
SALARIES, WAGES & BENEFITS	149,844	179,760	167,220	168,900	(12,540)	7%	(1)
ADMINISTRATIVE EXPENSE	325	1,450	550	700	(900)		
OPERATING EXPENSE	--	200	200	200	--		
COMMUNICATIONS	1,457	1,500	1,500	1,500	--		
PROGRAM EXPENSES	10,745	13,550	13,550	13,550	--		
MEETINGS, CONFERENCES, TRAINING	3,188	4,250	750	750	(3,500)	82%	(2)
FUEL / TRANSPORTATION COSTS	2,324	4,320	4,320	4,320	--		
PROFESSIONAL FEES	323	500	25,500	10,750	25,000	5000%	(3)
MARKETING & PROMOTION	9,339	28,500	23,500	23,500	(5,000)	18%	(4)
	<u>177,545</u>	<u>234,030</u>	<u>237,090</u>	<u>224,170</u>	<u>3,060</u>		
NET OPERATING (REVENUE) EXPENSE	<u>176,540</u>	<u>228,630</u>	<u>232,090</u>	<u>219,170</u>	<u>3,460</u>		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	25,000	25,000	25,000	25,000	--		
	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>--</u>		
	<u>201,540</u>	<u>253,630</u>	<u>257,090</u>	<u>244,170</u>	<u>3,460</u>	1%	

EXPLANATION OF CHANGE:

- (1) Directly attributed to the restructure of the Ec Dev Officer position
- (2) Directly attributed to cost reduction for training
- (3) To begin servicing of the Industrial lands
- (4) Proposed reduction in funding of the Builders Group website

INCLUDES DEPARTMENTS:

7000-4000

**Town of Ingersoll
2017 Draft Budget
Reserve and Reserve Fund Continuity
November 30, 2016**

	Opening Balance	Transfer In	Transfer Out	Income	Ending Balance	Change fav/(unfav)
<u>RESERVES</u>						
WORKING FUNDS	192,278				192,278	--
CURRENT PURPOSES	1,377,804	192,500	36,185		1,534,119	156,315
CAPITAL PURPOSES	4,625,673	3,132,380	2,814,500		4,943,553	317,880
	6,195,755	3,324,880	2,850,685	--	6,669,950	474,195
<u>RESERVE FUNDS</u>						
DISCRETIONARY	418,180	12,500	10,000	6,273	426,953	8,773
OBLIGATORY	2,245,444		817,848	647,521	2,075,117	(170,327)
	2,663,624	12,500	827,848	653,794	2,502,070	(161,554)
TOTAL	8,859,379	3,337,380	3,678,533	653,794	9,172,020	312,641

SOURCE OF TRANSACTIONS

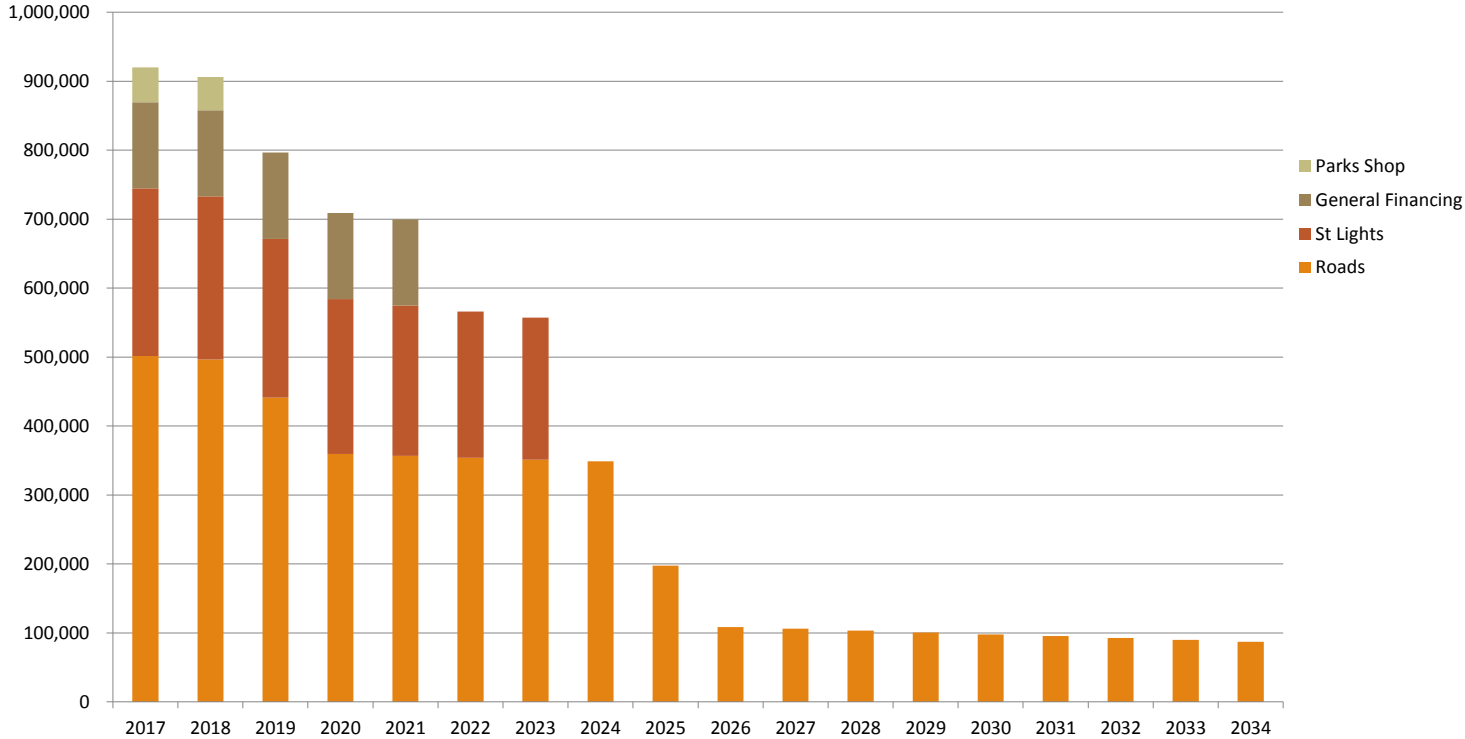
OPERATING	3,337,380	122,896
CAPITAL		3,555,637
	3,337,380	3,678,533

**Town of Ingersoll
2017 Draft Budget
Reserve Continuity Detail
November 30, 2016**

Reserve	2016 Ending Balance	Budget		2017 Ending Balance
		Transfers In	Transfers Out	
General Administration				
Reserve -Unfinanced Industrial Land	(1,728,791)	1300-4000-98950	150,000	(1,578,791)
Reserves - Working Capital	192,278			192,278
Reserves - Legal Fees	379,762			379,762
Reserves - Admin Equip/Programming	65,636			65,636
Reserves - Finance	2,432,511	1000-4000-98950		2,432,511
Reserves - Oxford N Parking Lot Paving Lane	35,929			35,929
Reserves - Clerk's Operational	43,843	1000-4000-98950	7,500	51,343
Reserves - Capital Contingency	624,252			624,252
Reserves - Election	42,882	1000-4000-98950	10,000	52,882
Reserves - Health Recruitment	12,500			12,500
Reserves - Administration Facility	146,098	2000-4030-98950	60,000	188,098
Reserves - Public Buildings - General	200,583	2000-4020-98950	50,000	106,083
Reserves - Economic Development	12,721	7000-4000-98950	25,000	17,721
Reserves - Building Inspection	119,710	3400-4000-98950		86,025
Reserves - I.T. Hardware	57,031	1002-4000-98950	27,000	59,031
Reserves - Fire	485,527	3000-4000-98950	177,000	662,527
Reserves - Police Services Board	1,467			1,467
Reserves - Police Facility	45,562	3200-4100-98950	15,350	60,912
Museum				
Reserves - Museum	218,810	6200-4000-98950	9,000	162,810
Reserves - Museum Artifact Donations	1,100			1,100
Reserves - Sports Hall of Fame	10,244			10,244
Public Works/Engineering				
Reserves - PW Machinery / Equip	612,549	4500-4230-98950 4500-4000-98950	231,320	615,869
Reserves - Replacement Trees	8,283		2,500	5,783
Reserves - Engineering - Misc. Projects	1,111,964	4000-4000-98950	1,872,000	1,191,964
Reserves - Engineering Vehicles	0	4000-4230-98950	5,000	5,000
Parks & Recreation				
Reserves - Ice Fee Increase	686,990	5000-6020-98950 5000-6020-98950	19,210 250,000	816,200
Reserves - Parks Trails	40,687	5000-6050-98950	17,000	7,687
Reserves - Squash Club	297			297
Reserves - Parks Equipment	24,269	5000-6050-98950	35,000	24,269
Reserves - Parks Facilities	158,348	5000-6020-98950 5000-6020-98950 5000-6020-98950 5000-6050-98950	92,500 8,000 68,000	208,848
Reserves - Parks VPCC Facility	31,025	5100-4100-98950	90,000	11,025
Reserves - Parks - Dog Park	0			0
Reserves - New Fitness Equipment	14,497	5100-6070-98950	10,000	4,497
Reserves - Fusion Technology Replacement	20,000	5200-6170-98950	2,500	22,500
Reserves - Recreation Admin - Future Use	87,192	5000-4000-98950 5100-4000-98950 0100-4000-98950	15,500 60,000 18,000	131,691.72
Total	6,195,755		3,324,880	6,669,950
Working	192,278		0	192,278
Current	1,377,804		167,500	1,509,119
Capital	4,625,673		3,157,380	4,968,553
	6,195,755		3,324,880	6,669,950

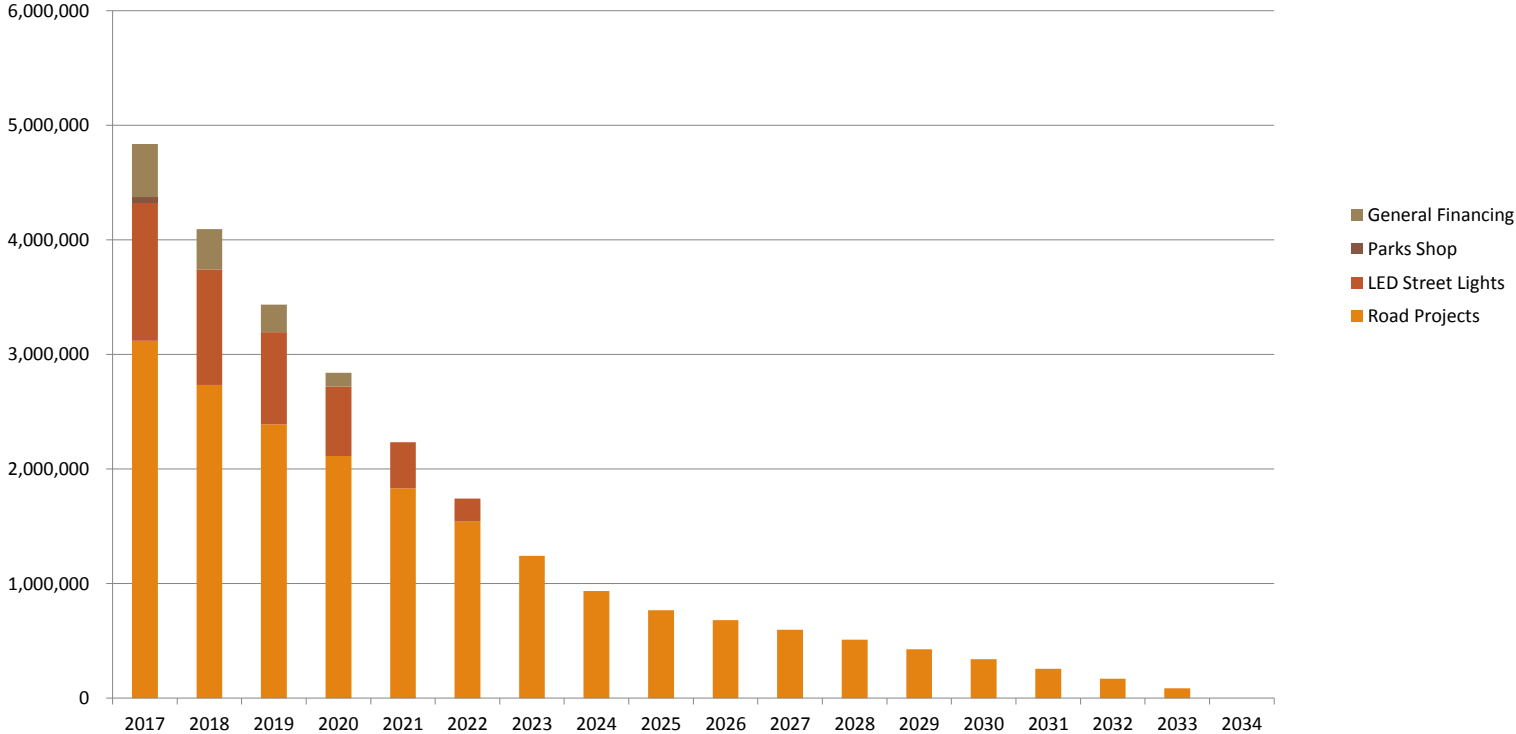
Town of Ingersoll
Draft Budget 2017
November 30, 2016

Town of Ingersoll
Existing Debt
Principal and Interest Payments by Year



Town of Ingersoll
Draft Budget 2017
November 30, 2016

Town of Ingersoll
2017 and Prior Debt
Debt Outstanding at End of Year



**TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2017 TO 2026
2017 DRAFT CAPITAL BUDGET
\$,000**

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Discussion Items															
					0										
GENERAL GOVERNMENT															
INFORMATION TECHNOLOGY - IT															
3050	Hardware Upgrades	IT Reserve	Service Level	High	25	25									
TBD	Phone System Replacement	IT Reserve	Service Level		15				15						
TOTAL - GENERAL GOVERNMENT					40	25	0	0	15	0	0	0	0	0	0
PROTECTION TO PERSONS & PROPERTY															
FIRE															
TBD	Gear for additional volunteer firefighters	Fire Reserve			36		18						18		
TBD	54-07 Chev 2011 Pickup	Fire Reserve			50				50						
TBD	54-04 AERIAL TRUCK	Fire Reserve			1,200						1,200				
PUBLIC BUILDINGS															
3120	Town Centre Backflow Preventer Installation	Oxford Fac Reserve Oxford County	Critical	High	8 8	8 8									
	Town Centre Roof Top Replacement	Public Bldg Reserve Oxford County	Critical	High	75 75	75 75									
	Town Centre Rooftop AC Units	Oxford Fac Reserve Oxford County	Critical	High	220 220			220 220							
3125	Town Centre Building Curbing	Oxford Fac Reserve Oxford County	Efficiency / Cost Savings	Medium	10 10	10 10									
TBD	Town Centre Front Door Replacement	Public Bldg Reserve Oxford County	Service Level	Medium	5 5	5 5									
TBD	Town Centre basement level - Security System Upgrade	Public Bldg Reserve	Critical	Medium	25	25									
3124	Town Centre upper levels - Security System Upgrade	Public Bldg Reserve			40				40						
TBD	Town Centre Fire Alarm	Public Bldg Reserve Oxford County			21 21				21 21						
TBD	Town Centre-Eng/Bldg Painting Offices	Oxford Fac Reserve			10										
TBD	Town centre parking pavement replacement	Oxford Fac Reserve Oxford County			15 15										
TBD	Town Centre sidewalk replacement	Oxford Fac Reserve Public Bldg Reserve			10 20									10 20	
TBD	OPP Bldg - ceiling tiles, lights, air vents	Police Reserve			25										
TBD	OPP - parking lot - asphalt replacement	Police Reserve			40					40					
TBD	Public Works-Roof flat portion	Public Bldg Reserve	Critical	Medium	40	40									
TOTAL - PROTECTION TO PERSONS					2,203	260	100	505	50	40	1,200	18	30	0	0
TRANSPORTATION															
CONSTRUCTION - ROADS & BRIDGES															
3269	Bridge Rehab Annual Inspections	Eng Misc Projects			600		100				100	100	100	100	100
3242	Sidewalk Restoration Program	Eng Misc Projects	Service Level	Medium	250	50		50		50				50	50
3265	Pavement Preservation Program														
	King St FDR (Harris to Town Limit)	Eng Misc Projects Gas Tax	Efficiency / Cost Savings	High	132 120	132 120									
	Mutual St MP (CNR Tracks to King Solomon)	OCIF Grant			130				130						
	Concession St MP (Wellington to Park)	Gas Tax			35				35						
	Alma St FDR (Thames to George)	Gas Tax			80				80						
	Oakwood St FDR (Tracks to Thomas)	Gas Tax OCIF Grant			33 57				33 57						
	Charles Street West MP (Thames St S to Avonlea)	Gas Tax OCIF Grant			100 39										
	Charles St E Mill & Pave (Thames to Harris)	OCIF Grant			250										
	Canterbury St FDR (Harris to Wellington)	Gas Tax			289										
	Janes Road MP (Pemberton St to Mutual St)	Gas Tax OCIF Grant			96 24										
									96 24						

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2017 TO 2026
2017 DRAFT CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
TOTAL - PUBLIC WORKS						3,085	228	470	219	62	540	345	357	245	325	294
PARKS AND RECREATION																
ARENA																
3546	Painting of Arena Exterior	Parks Fac Reserve	Efficiency / Cost Savings	High	15	15										
	Replace Safety Netting	Parks Fac Reserve	Service Level	High	10	10										
	Paving of a rear property	Parks Fac Reserve	Critical	High	25	25										
	Parks & Recreation Master Plan	Parks Fac Reserve			30						30					
	DC Reserve less non-residential = 60% funded	DC Reserve Fund			45						45					
Multi Use Rec Facility																
3700	IDMC Arena Replacement (land purchase and servicing)	Debtenture			5,125										5,125	
	Land Acquisition - 2nd Ice Pad	Parks Fac Reserve			37					37						
	DC Reserve max 90%	DC Reserve Fund			338					338						
		TBA			13,300										13,300	
		Ice Fee Reserve			2,230										2,230	
	Multi Use Facility Needs Study / Facility Coseptual Drawing	Ice Fee Reserve	Critical	High	90	90										
	Multi Use Facility Drawing & Specifications	Ice Fee Reserve			200		100	100								
	Multi Use Facility Capital Campaign Coach	Ice Fee Reserve	Critical	High	100	50	50									
SUB TOTAL - ARENA					21,545	190	150	100	0	375	75	20,655	0	0	0	
PARKS & REC																
Sports Fields																
3550	Reconstruction of Sports Fields - Garnet Elliott	Parks Fac Reserve	Service Level	Medium	30	30										
TBD	Reconstruction of Sports Fields - VP, N&S Diamonds	Parks Fac Reserve	Service Level		60		60									
TBD	Replace VP Ball Diamond Light Fixtures and Polls - All Diar	Parks Fac Reserve	Service Level		270		90	90	90							
TBD	Replace Washrooms - GE & Westfield	Rec Admin	Service Level		100			100								
TBD	Installation of Ball Diamond Lights - GE	Parks Fac Reserve			81			81								
		DC Reserve Fund			9			9								
Parks & Trails																
	Recreational Trail Development	Trail Reserve	Service Level	Medium	150	50	50	50								
TBD	Riverfront Park & Trail Development	Trail Reserve			90						90					
	DC Reserve max 90%	DC Reserve Fund			10						10					
	Memorial Park - Electrical Upgrade	Parks Fac Reserve	Mandatory	High	16	16										
		Donation			3	3										
	Victoria Park - Exterior Water Line Installation	Parks Fac Reserve	Efficiency / Cost Savings	Medium	12	12										
TBD	Installation of New Water Feature - Splash pad	Parks Fac Reserve			25		10	15								
TBD	Replace Washrooms\New Change rooms- Vic Park	Parks Fac Reserve			125		125									
TBD	Installation of Fibra Systems- Playground Surfaces	Parks Fac Reserve			50		25	25								
TBD	Replace Centennial Park Washrooms	Parks Fac Reserve			80			80								
TBD	Victoria Park -Parking Lot Upgrades	Parks Fac Reserve			75			75								
TBD	Replace Washrooms - Memorial Park	Parks Fac Reserve			100				100							
Parks Shop																
	Parks Shop - Windows	Parks Fac Reserve	Efficiency / Cost Savings	Medium	10	10										
TBD	Parks Shop - Roof Replacement/Repair	Parks Fac Reserve			30		30									
TBD	Parks Shop - Painting of building exterior	Parks Fac Reserve			10		10									
Equipment																
3557	Replace 2002 Kubota Tractor	Parks Equip	Efficiency / Cost Savings	Medium	35	35										
TBD	Replace 1999 Dodge Pick up	Parks Equip			40		40									
TBD	Replace 2001 Chevy Flatbed	Parks Equip			50		50									
TBD	Replace 2005 Pick up Truck	Parks Equip			35			35								
TBD	Replace 2007 Flatbed	Parks Equip			55				55							
TBD	Replace 2008 Flatbed	Parks Equip			55					55						
SUB TOTAL - PARKS					1,606	156	490	560	245	155	0	0	0	0	0	
VPCC FACILITY																
	Replace Floor & Shower Tile - Change rooms	VPCC Fac	Service Level	High	35	35										
3558	Replace Interlock Brick Entrance Pathway	VPCC Fac			20		20									
3552	Facility Condition Assessments - VPCC & Fusion	VPCC Fac			20		20									
3559	Generator + Electrical Upgrade	VPCC Fac			50		50									
TBD	Resurface Parking Lot	VPCC Fac			75	75										
SUB TOTAL - VPCC FACILITY					200	110	40	50	0	0	0	0	0	0	0	

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2017 TO 2026
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Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
VPCC FITNESS															
3544	Repl. Cardio Eq.(treads,Xtrainers,stairmasters)	Fit Equip	Service Level	Medium	20	20									
TBD	Spin Bikes (12 @ \$4000 each)	Fit Equip			43								43		
		DC Reserve Fund			5								5		
TBD	Weight Room Expansion	VPCC Fac			114								114		
		DC Reserve Fund			11								11		
TBD	Weight Room Equipment	Fit Equip			40			10	10	10	10				
SUB TOTAL - FITNESS					233	20	0	10	10	10	10	0	173	0	0
YOUTH CENTRE FACILITY															
	Skateboard Park Upgrades	Rec Admin	Service Level	Low	20	20									
		Grant			20	20									
	Upgrade Security System	Rec Admin	Mandatory	Medium	14	14									
	Facility Condition Assessment	Rec Admin	Efficiency / Cost Savings	Medium	15	15									
TBD	Window & Door Replacement	Rec Admin			25		25								
3560	Replace Program Equip & Furnishings	Fusion Tech			30		15		15						
SUB TOTAL - YOUTH CENTRE FACILITY					124	69	40	0	15	0	0	0	0	0	0
MUSEUM															
3610	Relocation of Kirwin Barn	Museum Reserve	Service Level	Medium	65	65									
3612	HVAC Replacement / Upgrades	Museum Reserve			0										
		Grant			0										
3614	INTERPRETIVE CENTRE (PROPOSED)	Debenture	Service Level	Medium	350		350								
		Grant			300		300								
	Survey of lands	Museum Reserve			90		90								
SUB TOTAL - MUSEUM					805	65	0	740	0	0	0	0	0	0	0
TOTAL - PARKS AND RECREATION					24,513	610	720	1,460	270	540	85	20,655	173	0	0
ECONOMIC & DEVELOPMENT															
3657	Town Entrance Signs	Ec Dev	Growth	Medium	70	20			50						
TOTAL - ECONOMIC DEVELOPMENT					70	20	0	0	50	0	0	0	0	0	0
CAPITAL GRAND TOTAL					56,675	4,088	3,708	5,219	3,735	3,827	4,629	24,243	3,109	2,239	1,878

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2017 TO 2026
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Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
	Funding Requirements														
	Cfwd				--	--	--	--	--	--	--	--	--	--	--
	Levy				--	--	--	--	--	--	--	--	--	--	--
	DC Reserve Fund		RF		861	--	--	14	--	348	45	--	449	5	--
	Debenture				5,475	--	--	350	--	--	--	5,125	--	--	--
	Donation				3	3	--	--	--	--	--	--	--	--	--
	Ec Dev		r		70	20	--	--	50	--	--	--	--	--	--
	Eng Misc Projects		r		18,828	1,792	1,705	2,129	2,375	2,118	2,187	2,598	1,639	1,325	960
	Fee Reserve		r		--	--	--	--	--	--	--	--	--	--	--
	Fire Reserve		r		1,286	--	18	--	50	--	1,200	18	--	--	--
	Fit Equip		r		103	20	--	10	10	10	10	--	43	--	--
	Gas Tax		rf		3,960	793	298	389	396	300	523	326	300	300	335
	Grant				320	20	--	300	--	--	--	--	--	--	--
	IT Reserve		r		40	25	--	--	15	--	--	--	--	--	--
	Museum Reserve		r		155	65	--	90	--	--	--	--	--	--	--
	OCIF Grant				2,631	132	187	289	289	289	289	289	289	289	289
	SCF Grant				--	--	--	--	--	--	--	--	--	--	--
	Stormwater grant				912	228	228	228	228	--	--	--	--	--	--
	Oxford County				354	98	21	235	--	--	--	--	--	--	--
	Oxford Fac Reserve		r		273	18	--	245	--	--	--	--	10	--	--
	Parks Equip		r		270	35	90	35	55	55	--	--	--	--	--
	Parks Fac Reserve		r		1,091	118	350	366	190	37	30	--	--	--	--
	Park Land Reserve Fund		RF		--	--	--	--	--	--	--	--	--	--	--
	Police Reserve		r		65	--	--	25	--	40	--	--	--	--	--
	Public Bldg Reserve		r		226	145	61	--	--	--	--	--	20	--	--
	PW Equip		r		3,075	228	470	214	62	540	345	357	245	320	294
	Rec Admin		r		174	49	25	100	--	--	--	--	--	--	--
	Ice Fee Reserve		r		2,620	140	150	100	--	--	--	2,230	--	--	--
	VPCC Fac		r		314	110	40	50	--	--	--	--	114	--	--
	Fusion Tech		r		30	--	15	--	15	--	--	--	--	--	--
	Trail Reserve		r		240	50	50	50	--	90	--	--	--	--	--
	TBA				13,300	--	--	--	--	--	--	13,300	--	--	--
					56,675	4,088	3,708	5,219	3,735	3,827	4,629	24,243	3,109	2,239	1,878
	Reserve - Discretionary		R			2,815	2,974	3,414	2,822	2,890	3,772	5,203	2,071	1,645	1,254
	Reserve Fund		RF			793	298	403	396	648	568	326	749	305	335
	Other (Grants, Levy)					481	436	1,402	517	289	289	18,714	289	289	289

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TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2017 TO 2026
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Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Reserves and Reserve Funds with a Capital Component															
Reserves															
IT Reserve 2500-00833															
						57	59	84	109	119	144	169	194	219	219
						27	25	25	25	25	25	25	25	25	25
						(25)	--	--	(15)	--	--	--	--	--	--
						59	84	109	119	144	169	194	219	244	244
Economic Dev Reserve 2500-00825															
						15	20	35	50	15	30	45	60	75	75
						25	15	15	15	15	15	15	15	15	15
						(20)	--	--	(50)	--	--	--	--	--	--
						20	35	50	15	30	45	60	75	90	90
Parks Fac Reserve 2500-00840															
						156	207	72	1	11	144	284	454	624	624
						169	215	295	200	170	170	170	170	170	170
						(118)	(350)	(366)	(190)	(37)	(30)	--	--	--	--
						207	72	1	11	144	284	454	624	794	794
Parks Trails Reserve 2500-00826															
						41	8	--	--	50	10	30	50	70	70
						17	42	50	50	50	20	20	20	20	20
						(50)	(50)	(50)	--	(90)	--	--	--	--	--
						8	--	--	50	10	30	50	70	90	90
Fire Reserve 2500-00803															
						486	663	822	999	1,126	1,303	280	439	616	616
						177	177	177	177	177	177	177	177	177	177
						--	(18)	--	(50)	--	(1,200)	(18)	--	--	--
						663	822	999	1,126	1,303	280	439	616	793	793
130 Oxford Facility Reserve 2500-00816															
						146	188	228	13	43	73	103	133	153	153
						60	40	30	30	30	30	30	30	30	30
						(18)	--	(245)	--	--	--	--	(10)	--	--
						188	228	13	43	73	103	133	153	183	183
Public Bldg Reserve 2500-00817															
						200	106	70	95	120	145	175	205	215	215
						50	25	25	25	25	30	30	30	30	30
						(145)	(61)	--	--	--	--	--	(20)	--	--
						106	70	95	120	145	175	205	215	245	245
Police Facility Reserve 2500-00850															
						46	61	76	61	71	41	51	61	71	71
						15	15	10	10	10	10	10	10	10	10
						--	--	(25)	--	(40)	--	--	--	--	--
						61	76	61	71	41	51	61	71	81	81
Eng Misc Projects 2500-00820															
						1,112	1,192	1,612	1,731	1,604	1,734	1,795	1,547	2,293	2,293
						1,372	1,375	1,498	1,498	1,498	1,498	1,600	1,635	1,635	1,635
						500	750	750	750	750	750	750	750	750	750
						(1,792)	(1,705)	(2,129)	(2,375)	(2,118)	(2,187)	(2,598)	(1,639)	(1,325)	(960)
						1,192	1,612	1,731	1,604	1,734	1,795	1,547	2,293	3,353	3,718

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10 YEAR CAPITAL FORECAST - 2017 TO 2026
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Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
PW Equip 2500-00818															
	open begin of year					613	616	381	402	575	285	220	143	198	198
	transfer in					231	235	235	235	250	280	280	300	320	320
	transfer out					(228)	(470)	(214)	(62)	(540)	(345)	(357)	(245)	(320)	(294)
	close end of year					616	381	402	575	285	220	143	198	198	224
Ice Fee Reserve 2500-00824															
	open begin of year					687	816	985	1,204	1,523	1,842	2,161	250	569	569
	2% levy increase					250	300	300	300	300	300	300	300	300	300
	transfer in					19	19	19	19	19	19	19	19	20	19
	transfer out					(140)	(150)	(100)	--	--	--	(2,230)	--	--	--
	close end of year					816	985	1,204	1,523	1,842	2,161	250	569	889	888
Museum Reserve 2500-00806															
	open begin of year					219	163	172	91	100	109	118	127	136	136
	transfer in					9	9	9	9	9	9	9	9	9	9
	transfer out					(65)	--	(90)	--	--	--	--	--	--	--
	close end of year					163	172	91	100	109	118	127	136	145	145
Recreation Admin 2500-00848															
	open begin of year					87	114	104	19	34	49	64	79	94	94
	transfer in					76	15	15	15	15	15	15	15	16	15
	transfer out					(49)	(25)	(100)	--	--	--	--	--	--	--
	close end of year					114	104	19	34	49	64	79	94	110	109
Fitness Equipment 2500-00845															
	open begin of year					15	5	10	5	5	5	5	15	(19)	(19)
	transfer in					10	5	5	10	10	10	10	10	11	11
	transfer out					(20)	--	(10)	(10)	(10)	(10)	--	(43)	--	--
	close end of year					5	10	5	5	5	5	15	(19)	(8)	(8)
Parks Equipment 2500-00838															
	open begin of year					24	24	4	4	4	4	24	44	64	64
	transfer in					35	70	35	55	55	20	20	20	21	20
	transfer out					(35)	(90)	(35)	(55)	(55)	--	--	--	--	--
	close end of year					24	4	4	4	4	24	44	64	85	84
VPCC Facility 2500-00842															
	open begin of year					31	1	16	41	81	121	161	201	127	127
	transfer in					80	55	75	40	40	40	40	40	40	40
	transfer out					(110)	(40)	(50)	--	--	--	--	(114)	--	--
	close end of year					1	16	41	81	121	161	201	127	167	167
FUSION, Technology Replacement 2500-00846															
	open begin of year					20	23	11	14	2	5	8	11	14	14
	transfer in					3	3	3	3	3	3	3	3	3	3
	transfer out					--	(15)	--	(15)	--	--	--	--	--	--
	close end of year					23	11	14	2	5	8	11	14	17	17
Reserves Total															
	open begin of year					4,557	4,864	5,292	5,446	6,102	6,660	6,306	4,623	6,127	6,127
	2% levy increase					750	1,050	1,050	1,050	1,050	1,050	1,050	1,050	1,050	1,050
	transfer in					2,374	2,337	2,518	2,413	2,398	2,368	2,470	2,525	2,549	2,546
	transfer out					(2,815)	(2,974)	(3,414)	(2,822)	(2,890)	(3,772)	(5,203)	(2,071)	(1,645)	(1,254)
	close end of year					4,866	5,277	5,446	6,087	6,660	6,306	4,623	6,127	8,081	8,469

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2017 TO 2026
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Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
Reserve Funds																
Parkland Reserve Fund 20-0000-2700-00955																
						6	6	11	16	21	31	41	51	61	61	
						--	5	5	5	10	10	10	10	11	10	
						--	--	--	--	--	--	--	--	--	--	
						6	11	16	21	31	41	51	61	72	71	
DC Reserve Fund 20-0000-2700-00963 to 977																
						932	1,107	1,232	1,293	1,393	1,145	1,200	1,300	951	951	
						200	150	100	100	100	100	100	100	51	51	
						(25)	(25)	(39)	--	(348)	(45)	--	(449)	(5)	--	
						1,107	1,232	1,293	1,393	1,145	1,200	1,300	951	997	1,002	
Gas Tax 2500-00839																
						598	166	229	201	166	227	65	100	161	161	
						361	361	361	361	361	361	361	361	361	361	
						(793)	(298)	(389)	(396)	(300)	(523)	(326)	(300)	(300)	(335)	
						166	229	201	166	227	65	100	161	222	187	
Reserve Funds Total																
						1,536	1,279	1,472	1,510	1,580	1,403	1,306	1,451	1,173	1,173	
						561	516	466	466	471	471	471	471	423	422	
						(818)	(323)	(428)	(396)	(648)	(568)	(326)	(749)	(305)	(335)	
						1,279	1,472	1,510	1,580	1,403	1,306	1,451	1,173	1,291	1,260	
						combined impact +ve (-ve)	(698)	(444)	(858)	(339)	(669)	(1,501)	(2,588)	176	1,022	1,379

2017 Grants to Organizations Requests - November 30, 2016

ORGANIZATION	AMOUNT REQUESTED IN 2016	AMOUNT GRANTED IN 2016	AMOUNT BEING REQUESTED FOR 2017	AUDITED FINANCIAL STATEMENTS	BUDGET INCLUDED
Big Brothers Big Sisters of Ingersoll, Tburg & Area	\$5,000.00	\$5,000.00	\$5,000.00	yes	yes
Big Brothers Big Sisters bowl for kids sake bowl-a-thon		\$250.00			
Canterbury Folk Festival	\$12,000.00	\$13,000.00	\$11,000.00		
Ingersoll Creative Arts Centre	\$20,000.00	\$0.00	\$2,500.00	unaudited	yes
^{NEW} Ingersoll Choral Society			\$500.00		
Ingersoll Fire & Emergency Services	\$0.00	\$0.00			
Ingersoll LawnBowl Club (Municipal Portion of Taxes)	\$1,517.60	\$899.10			
Ingersoll Lions Club (Municipal Portion of Taxes)	Municipal Tax	\$2,073.43			
^{NEW} Ingersoll Lions Club - swap meet and car show project			\$1,500.00		
Ingersoll Masonic Temple Corp. (Mun. Portion of Taxes)	Municipal Tax	\$2,293.62	Municipal Tax		yes
^{NEW} Ingersoll Minor Baseball			\$20,000.00		
Ingersoll Pipe Band ***\$1000/year but missed 2014	\$1,000.00	\$1,000.00			
Ingersoll Public Library Advisory Committee	\$1,000.00	\$1,000.00	\$1,500.00		
Operation Sharing - Food for Friends	\$10,000.00	\$10,000.00	\$10,000.00	unaudited	yes
Rotary Club (Christmas Club)	\$3,000.00	\$3,000.00	\$3,000.00		
Oxford Creative Connections - Hall Creek Art Festival	\$3,000.00	\$3,000.00			
The Lunch Bunch	\$0.00	\$0.00			
YFC/ Youth Unlimited Upper Deck Ingersoll	\$7,000.00	\$7,000.00	\$8,000.00		yes
Ingersoll Block Parents	\$1,500.00	\$1,000.00			
Oxford County Museum School	\$0.00	\$0.00			
Royal Canadian Legion - Branch 119 (Mun. Portion of Taxes)	Municipal Tax	\$3,293.64			
Grants to Athletes		\$1,697.00			
Disaster Relief Funding (Fort McMurray)		\$500.00			
Total:	\$65,017.60	\$55,006.79	\$63,000.00		

 Equals Municipal Portion of Taxes