

Corporation of the Town of Ingersoll

AMENDED Council Agenda

Special Meeting of Council

2016 Budget Deliberations

Town Centre, Council Chambers

Wednesday, November 30, 2016, 6:00 p.m.

Call to Order

Disclosures of Pecuniary Interest

2016 Budget Deliberations

Budget Package

- 1) 2017 Budget Process and Priorities
- 2) Operating and Capital Budget Highlights
- 3) Reserves and Debt
- 4) Discuss Council Directions and Priorities

Upcoming Council Meeting

Regular Meeting of Council Monday, December 12, 2016, 6:00 p.m. Town Centre, Council Chambers

Closed Session

1) Section 239. (2) (c) a proposed or pending disposition of land by the Municipality

Adjournment

THE CORPORATION OF THE **TOWN OF INGERSOLL 2017 DRAFT BUDGET November 30, 2016 PUBLIC MEETING**

Introduction

The first draft of the 2017 budget maintains the current level of services and requires no new debenture financing. The proposed 2017 combined operating and capital budget incorporate a \$455,550 or 3.38% rise in the levy. The overall impact to the ratepayer will be determined once the 2017 Assessment Roll has been received.

2017 Budget Highlights

Provides \$3.5 million in public safety (police, fire and bylaw)

Provides \$1,68 million for road safety and maintenance, environmental services

Continues to invest in arts, culture, with over \$220 thousand including festivals and special events

Supports local non profits, community groups and young athletes

Continues to focus on economic development supporting innovation, attracting and retaining businesses

Grows reserve and reserve funds to support future infrastructure needs

Provides \$250 thousand in continued funding for the Multi Use Recreational Facility

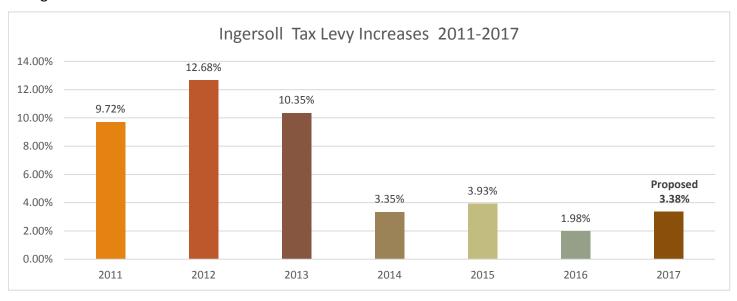
Provides \$500 thousand to address growing infrastructure gap

2017 Net Budget Key Drivers	Increase/(Dec \$ (000's)	_
Expected reduction in OPP budget due to the changes to contract enhancements	\$	(127)
Reduction in materials and supplies for sidewalk repairs, patching and bridges repairs	\$	(99)
Increase in non-taxation revenue (user fees, donations, licensing)	\$	(91)
Increase in supplementary tax revenue	\$	(40)
Reduced subsidies for Building Inspections	\$	(33)
Increase contributions to reserves to support future infrastructure needs	\$	397
Increase property tax refunds due to large industrial appeals	\$	150
Special projects (Pay Equity study, Industrial Lands servicing, special fire equipment, PW GPS upgrades, hydro wire replacement at Victoria park, emergency door replacement at the Town Hall)	\$	83
Increase in winter control expenses to bring in line with prior years actuals	\$	69
Further cuts to the OMPF	\$	68
Increase in utilities (hydro and water) and maintenance contracts	\$	41
Expanded budget (insurance deductibles, maintenance of Woodlot, CityWide annual fees,		
printing community magazine, OMB and Planning Act related, Youth Committee)	\$	39
Tax Levy Increase	\$	455

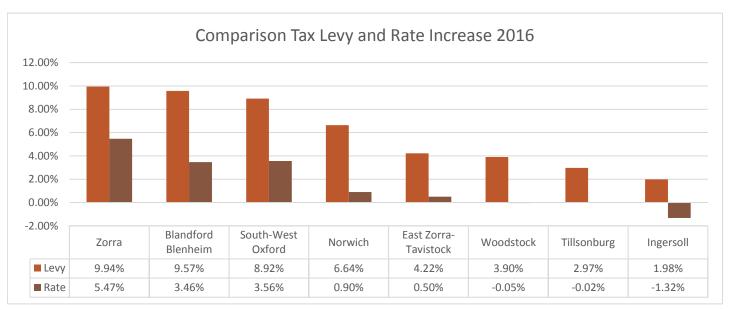
The proposed **capital budget** will be \$4.1 million with funding from reserves of \$2.8 million, reserve funds \$0.79 million and others of \$0.48million.

How do We Compare

The graphs below shows the Town's annual tax levy changes from 2011 to 2017, with the lowest tax levy increase recognized in 2016.



The below graph shows 2016 tax levy and rate increases within the Oxford County. The Town was the municipality with the lowest tax levy increase and most significant tax rates decrease.



Summary All Departments by Revenue/Expense Grouping

YTD Actual	Dud			2046 + - 2047	
	Bud		Projection	2016 to 2017	_
2016	2016	2017	2018	(fav) unfav	_
					-
				•	
	, ,				_
					•
					-
(518,274)					-
(98,716)	(230,796)	(140,756)	(140,760)	90,040	
(13,399)	0	0	0		
(265,835)			(279,739)	750	
(135,795)	(123,250)	(141,050)	(137,850)	(17,800))
0	0	0	8,430		
(16,355,641)	(16,532,254)	(17,009,740)	(17,246,227)	(477,486))
5,542,339	6,489,754	6,495,118	6,587,453	5,364	
69,148	75,427	89,818	92,166	14,391	
	163,358	167,061	160,960	3,703	
90,505	117,010	116,887	119,544	(123))
	212,200	226,966	226,971	14,766	
639,411	809,221	847,742	868,568	38,521	
43,880	73,072	62,372	62,860	(10,700))
111,008	144,780	166,051	123,505	21,271	
74,190	121,636	110,757	116,725	(10,879))
70,097	120,290	102,590	103,170	(17,700))
68,183	197,700	182,700	211,450	(15,000))
88,544	135,356	170,060	171,060	34,704	
157,995	460,000	620,000	620,000	160,000	
77,831	131,875	117,660	118,662	(14,215))
91,007	87,080	87,080	87,080	0	
23,905	40,400	50,600	37,000	10,200	
148,660	302,342	311,112	307,592	8,770	
73,397	111,855	113,355	108,056	1,500	
27,719	47,470	47,170	45,870	(300))
110,650	150,405	153,155	153,020		
0	10,000	10,000	10,000	0	
337,934			384,886	(99,250))
	· ·		200	(790)	
0			77,669	0	
104,402				5,220	
8,355,762	10,667,178	10,819,381	10,904,088	152,203	
			(6.242.140)		
(४,४,८,८८,	(5,865,076)	(6,130,359)	(0,342,140)	(325,283)	<u></u>
2 116 220	2 5/12 //27	2 //15 //22	2 1/15 1/22	(127 004)	١
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		_			-
5,070,384	5,805,U/6	0,190,359	0,342,140	325,283	_
	(118,052) (371,081) (132,371) (218,595) (236,068) (111,943) (133,896) (200,466) (13,435,344) (365,805) (518,274) (98,716) (13,399) (265,835) (135,795) 0 (16,355,641) 5,542,339 69,148 138,431 90,505 227,346 639,411 43,880 111,008 74,190 70,097 68,183 88,544 157,995 77,831 91,007 23,905 148,660 73,397 27,719 110,650 0 337,934 39,179 0 104,402	2016 2016 (118,052) (148,935) (371,081) (192,950) (132,371) (248,932) (218,595) (223,181) (236,068) (199,372) (111,943) (123,100) (133,896) (157,450) (200,466) (293,593) (13,435,344) (13,467,847) (365,805) (265,701) (518,274) (574,900) (98,716) (230,796) (13,399) 0 (265,835) (282,247) (135,795) (123,250) 0 0 (16,355,641) (16,532,254) 5,542,339 6,489,754 69,148 75,427 138,431 163,358 90,505 117,010 227,346 212,200 639,411 809,221 43,880 73,072 111,008 144,780 74,190 121,636 70,097 120,290 68,183 197,700	2016 2016 2017 (118,052) (148,935) (138,735) (371,081) (192,950) (195,050) (132,371) (248,932) (260,332) (218,595) (223,181) (188,521) (111,943) (123,100) (129,100) (133,896) (157,450) (155,650) (200,466) (293,593) (316,132) (13,435,344) (13,467,847) (13,923,397) (365,805) (265,701) (305,701) (518,274) (574,900) (599,600) (98,716) (230,796) (140,756) (13,399) 0 0 (265,835) (282,247) (281,497) (135,795) (123,250) (141,050) 0 0 0 (16,355,641) (16,532,254) (17,009,740) 5,542,339 6,489,754 6,495,118 69,148 75,427 89,818 138,431 163,358 167,061 90,505 117,010 116,887 <	2016 2016 2017 2018 (118,052) (148,935) (138,735) (141,125) (371,081) (192,950) (195,050) (190,350) (132,371) (248,932) (260,332) (260,000) (218,595) (223,181) (188,521) (191,326) (236,068) (199,372) (234,219) (234,229) (111,943) (123,100) (129,100) (129,100) (200,466) (293,593) (316,132) (316,132) (365,805) (265,701) (305,701) (305,701) (365,805) (265,701) (305,701) (305,701) (33399) 0 0 0 (265,835) (282,247) (281,497) (279,739) (133,399) 0 0 0 (265,835) (282,247) (281,497) (279,739) (135,795) (123,250) (141,050) (137,850) 0 0 0 8,430 (16,355,641) (16,532,254) (17,009,740) <td< td=""><td> 118,052 (148,935) (138,735) (141,125) 10,200 (132,371) (248,932) (260,332) (260,000) (11,400) (218,595) (223,181) (188,521) (191,326) 34,660 (236,068) (199,372) (234,219) (234,229) (34,837) (111,943) (123,100) (129,100) (129,100) (6,000) (133,396) (157,450) (155,650) (145,700) 1,800 (200,466) (293,593) (316,132) (316,132) (22,593) (316,33,344) (13,467,847) (13,923,397) (14,187,982) (455,550) (157,450) (159,600) (594,600) (24,700) (98,716) (230,796) (140,756) (140,760) 90,040 (13,399) 0</td></td<>	118,052 (148,935) (138,735) (141,125) 10,200 (132,371) (248,932) (260,332) (260,000) (11,400) (218,595) (223,181) (188,521) (191,326) 34,660 (236,068) (199,372) (234,219) (234,229) (34,837) (111,943) (123,100) (129,100) (129,100) (6,000) (133,396) (157,450) (155,650) (145,700) 1,800 (200,466) (293,593) (316,132) (316,132) (22,593) (316,33,344) (13,467,847) (13,923,397) (14,187,982) (455,550) (157,450) (159,600) (594,600) (24,700) (98,716) (230,796) (140,756) (140,760) 90,040 (13,399) 0

Town of Ingersoll 2017 Draft Budget

November 30, 2016

Summary All Departments by Revenue/Expense Grouping

Variance Explanation:

- (1) Loss of tenants at the Fusion Centre (Thames Valley School Board), VPCC (Youth for Christ), Carr's Walkway (G&L Printing).
- (2) Increase planning related revenues (\$11K), treasury services (\$6.5K), baseball registrations (\$3K). New summer camp program introduced at the Youth Centre budgeted to bring additional \$16K.
- (3) Levy required to balance the budget.
- (4) Increase in supplementary taxes directly attributed to the growth of residential assessment.
- (5) Ending of two programs: Career and Skills Development (\$41K) and Youth Entrepreneurship and Partnership (\$40K) . The loss of revenues is offset by savings in corresponding expense accounts.
- (6) Anticipated increases of hydro rates. To bring water and wastewater expenditures in line with prior year actuals.
- (7) Proposed Pay Equity Study (\$30K), added cost for integrity commissioner (\$1.5K), parking enforcement (\$1.5K) and sidewalk snow removal (\$3K).
- (8) Further increase refunds for large multi year property tax appeals.
- (9) Savings in materials for sidewalks and bridge repairs and roads patching. To bring in line with a three year average.
- (10) Reduction in OPP contract arising from the changed enhancement.
- (11) Further provincial reduction in OMPF, 2017 funding represents 85% of the 2016 allocation.
- (12) Funding is not required for capital projects for which a reserve or reserve fund has not been established.
- (13) Increase in transfers to reserves including funding for capital. Reserves and reserve funds net of 2017 expenditures will realize a \$312K increase in ending balances.

Summary All Departments by Revenue/Expense Grouping

Γ	VTD Actual	DI	ant	Droisetien	Change	Change
L	YTD Actual 2016	Bud 2016	get 2017	Projection 2018	(fav) unfav	2016 to 20
-	2010	2010	2017		(lav) ulliav	70
COUNCIL	186,725	209,760	219,800	205,050	10,040	
CHIEF ADMINISTRATIVE OFFICER	217,833	285,650	287,730	290,377	2,080	
CLERKS						
ADMINISTRATION	415,930	515,235	524,825	532,575	9,590	
PARATRANSIT	52,984	73,240	73,357	73,701	117	
PARKING	18,877	21,700	24,000	24,150	2,300	:
INFORMATION TECHNOLOGY	250,258	294,580	301,150	304,460	6,570	
TREASURY						
ADMINISTRATION	333,905	912,988	987,087	985,647	74,098	
SUPPLEMENTARIES LESS ADJUSTMENTS	(207,810)	194,299	314,299	314,299	120,000	
TAX LEVY	(13,435,344)	(13,467,847)	(13,923,397)	(14,187,982)	(455,550)	
BUILDING INSPECTION						
INSPECTION	(170,292)	24,570	0	(0)	(24,570)	-1
PROPERTY STANDARDS	26,063	32,880	34,030	34,710	1,150	
TOWN CENTRE	130,395	174,137	181,914	179,701	7,777	
PUBLIC BUILDINGS - OTHER	47,081	76,295	87,470	77,130	11,176	
FIRE						
ADMINISTRATION	819,018	976,063	974,503	969,608	(1,560)	
FACILITY	67,840	16,677	18,358	26,830	1,681	
POLICE						
ADMINISTRATION	2,142,289	2,536,452	2,417,742	2,419,763	(118,710)	
FACILITY	(56,078)	9,336	18,520	18,335	9,185	
ENGINEERING						
ADMINISTRATION	1,853,790	2,000,725	2,191,485	2,509,335	190,760	
STREET LIGHTING & TRAFFIC SIGNALS	199,291	262,200	274,200	284,556	12,000	
PUBLIC WORKS						
ADMINISTRATION & EQUIPMENT	357,496	374,732	333,983	353,339	(40,749)	-
BRIDGES & CULVERTS	10,359	11,790	11,650	12,250	(140)	
ROADSIDE MAINTENANCE	195,779	208,760	220,950	222,500	12,190	
SURFACE MAINTENANCE	298,902	308,710	314,880	315,974	6,170	
ROADS, SIDEWALKS & PARKING LOTS	200,315	247,670	261,210	264,370	13,540	
WINTER CONTROL	305,790	462,776	459,096	460,956	(3,680)	
ENVIRONMENTAL SERVICES	54,914	91,332	86,682	86,647	(4,650)	
PARKS AND ARENA						
ADMINISTRATION	115,003	128,385	129,700	131,015	1,315	
ARENA	552,266	543,094	494,689	540,471	(48,405)	
PARKS	473,373	532,515	580,631	575,850	48,116	
PARKS PROGRAMS	7,091	27,080	27,340	27,034	260	
CAMI PARKS / SUZUKI HOUSE	142,159	160,702	154,533	158,133	(6,169)	
VICTORIA PARK COMMUNITY CENTRE						
ADMINISTRATION	130,664	151,029	212,440	153,680	61,411	
AQUATICS	70,101	98,035	100,025	103,078	1,990	
FITNESS	659	3,174	5,162	7,431	1,988	
GENERAL PROGRAMS	17,238	26,040	37,218	38,746	11,178	
FACILITY	443,646	508,811	562,052	496,783	53,241	
YOUTH CENTRE	, -	,-		, ==	., -	
FACILITY	74,094	95,163	102,102	106,830	6,939	
TECHNOLOGY PROGRAMS	78,764	86,710	44,740	48,518	(41,970)	
GENERAL PROGRAMS	306,787	349,970	403,615	406,146	53,645	
CAREER & SKILLS PROGRAM	7,493					
YOUTH ENTREPRENEURSHIP PARTNERSH	(2,225)	0	0	0	0	
MUSEUMS	(-))	3	J	· ·	Ü	
FACILITY	26,092	29,350	32,566	27,932	3,216	
PROGRAMS	115,450	151,603	160,572	155,901	8,969	
ECONOMIC DEVELOPMENT	201,540	253,630	257,090	244,170	3,460	
	(2,923,494)	0	0	0	(0)	•

					Change 2	2016 to 201	.7
DEPARTMENT: COUNCIL	YTD Actual	Budg	get	Projection	(fav)	% if > \$2,500	
	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
USER FEES	(89)						
RECOVERIES		(3,800)	(3,800)	(3,800)			
	(89)	(3,800)	(3,800)	(3,800)		_	
EXPENSE		(=,==,	(-,,			-	
SALARIES, WAGES & BENEFITS	142,401	160,410	162,290	165,500	1,880		
ADMINISTRATIVE EXPENSE	147	550	550	550			
COMMUNICATIONS	2,712	5,500	5,500	5,500			
PROGRAM EXPENSES	4,837	5,200	4,200	4,200	(1,000)		
MEETINGS, CONFERENCES, TRAINING	16,264	14,000	17,660	17,700	3,660	26%	(1)
FUEL / TRANSPORTATION COSTS	907	1,400	1,400	1,400			
MARKETING & PROMOTION	7,045	14,000	14,000	14,000			
	174,314	201,060	205,600	208,850	4,540	- -	
NET OPERATING (REVENUE) EXPENSE	174,225	197,260	201,800	205,050	4,540	_	
OTHER							
TRANSFER TO RESERVES & RES FUNDS	12,500	12,500	18,000		5,500	44%	(2)
	12,500	12,500	18,000		5,500	-	
	186,725	209,760	219,800	205,050	10,040		

EXPLANATION OF CHANGE:

(1) Based on conferences planned for 2017

(2) Increased contribution for 150 Canada Celebration from \$12.5K to \$18K

INCLUDES DEPARTMENTS:

					Change 2	2016 to 201	١7
DEPARTMENT: CHIEF ADMINISTRATIVE OFFICE	R YTD Actual	Budg	get	Projection	(fav)	% if > \$2,500	
	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE							
EXPENSE						-	
SALARIES, WAGES & BENEFITS	154,681	176,650	177,880	180,777	1,230		
ADMINISTRATIVE EXPENSE	57	150	150	150			
OPERATING EXPENSE	99	250	250				
COMMUNICATIONS	689	850	850	850			
PROGRAM EXPENSES	1,576	1,500	1,500	1,500			
MEETINGS, CONFERENCES, TRAINING	2,453	3,000	4,000	4,000	1,000		
FUEL / TRANSPORTATION COSTS	256	250	100	100	(150)		
PROFESSIONAL FEES	57,293	96,000	96,000	96,000			
MARKETING & PROMOTION	730	7,000	7,000	7,000			
	217,833	285,650	287,730	290,377	2,080	-	
NET OPERATING (REVENUE) EXPENSE	217,833	285,650	287,730	290,377	2,080	-	
OTHER						-	
						=	
	217,833	285,650	287,730	290,377	2,080	1%	

No significant changes

DEPARTMENT: CLERKS ACTIVITY: ADMINISTRATION REVENUE SALE OF GOODS OR SERVICES PERMITS/LICENSES USER FEES LAND SALES EXPENSE SALARIES, WAGES & BENEFITS ADMINISTRATIVE EXPENSE OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES	- - S	(78) (32,376) (37,800) (13,399) (83,652) 295,289 30,399 11,159 6,799 14,900	(25) (33,600) (14,550) (48,175) 349,560 21,850 15,000 8,500	(25) (30,800) (25,550) (56,375) 366,750 29,200 14,000	(25) (30,800) (25,250) (56,075) 374,000 29,200	2,800 (11,000) (8,200) 17,190 7,350	% if > \$2,500 & +/- 5% 8% 76%	(1 (2
REVENUE SALE OF GOODS OR SERVICES PERMITS/LICENSES USER FEES LAND SALES EXPENSE SALARIES, WAGES & BENEFITS ADMINISTRATIVE EXPENSE OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES	- - S	(78) (32,376) (37,800) (13,399) (83,652) 295,289 30,399 11,159 6,799 14,900	(25) (33,600) (14,550) (48,175) 349,560 21,850 15,000	(25) (30,800) (25,550) (56,375) 366,750 29,200 14,000	(25) (30,800) (25,250) (56,075) 374,000 29,200	2,800 (11,000) (8,200) 17,190 7,350	8%	(1 (2
SALE OF GOODS OR SERVICES PERMITS/LICENSES USER FEES LAND SALES EXPENSE SALARIES, WAGES & BENEFITS ADMINISTRATIVE EXPENSE OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES	AINING	(32,376) (37,800) (13,399) (83,652) 295,289 30,399 11,159 6,799 14,900	(78) (25) (25) (25) (25) (25) (27) (28) (28) (28) (28) (28) (28) (28) (28					
SALE OF GOODS OR SERVICES PERMITS/LICENSES USER FEES LAND SALES EXPENSE SALARIES, WAGES & BENEFITS ADMINISTRATIVE EXPENSE OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES	AINING	(32,376) (37,800) (13,399) (83,652) 295,289 30,399 11,159 6,799 14,900	(33,600) (14,550) (48,175) 349,560 21,850 15,000	(30,800) (25,550) (56,375) 366,750 29,200 14,000	(30,800) (25,250) ————————————————————————————————————	(11,000) (8,200) 17,190 7,350		(2
USER FEES LAND SALES EXPENSE SALARIES, WAGES & BENEFITS ADMINISTRATIVE EXPENSE OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES	AINING	(32,376) (37,800) (13,399) (83,652) 295,289 30,399 11,159 6,799 14,900	(33,600) (14,550) (48,175) 349,560 21,850 15,000	(30,800) (25,550) (56,375) 366,750 29,200 14,000	(30,800) (25,250) ————————————————————————————————————	(11,000) (8,200) 17,190 7,350		(2
EXPENSE SALARIES, WAGES & BENEFITS ADMINISTRATIVE EXPENSE OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES	AINING	(37,800) (13,399) (83,652) 295,289 30,399 11,159 6,799 14,900	(14,550) (48,175) 349,560 21,850 15,000	(25,550) (56,375) 366,750 29,200 14,000	(25,250) (56,075) 374,000 29,200	17,190 7,350	76%	(2
SALARIES, WAGES & BENEFITS ADMINISTRATIVE EXPENSE OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES	AINING	(13,399) (83,652) 295,289 30,399 11,159 6,799 14,900	 (48,175) 349,560 21,850 15,000	366,750 29,200 14,000	(56,075) 374,000 29,200	17,190 7,350		
SALARIES, WAGES & BENEFITS ADMINISTRATIVE EXPENSE OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES	AINING	(83,652) 295,289 30,399 11,159 6,799 14,900	349,560 21,850 15,000	366,750 29,200 14,000	374,000 29,200	17,190 7,350		(3
SALARIES, WAGES & BENEFITS ADMINISTRATIVE EXPENSE OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES	AINING	30,399 11,159 6,799 14,900	21,850 15,000	29,200 14,000	29,200	7,350		(3
ADMINISTRATIVE EXPENSE OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES	AINING	30,399 11,159 6,799 14,900	21,850 15,000	29,200 14,000	29,200	7,350		(3
OPERATING EXPENSE COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES		11,159 6,799 14,900	15,000	14,000				
COMMUNICATIONS PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES		6,799 14,900			14 000			
PROGRAM EXPENSES MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGALAND SALE EXPENSES		14,900	8,500	0.500	± 1,000	(1,000)		
MEETINGS, CONFERENCES, TR. FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGA LAND SALE EXPENSES		14,900		8,500				
FUEL / TRANSPORTATION COS PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGA LAND SALE EXPENSES		4.470	7,850	13,350	13,350	5,500	70%	(4
PROFESSIONAL FEES CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGA LAND SALE EXPENSES	STS	4,479			6,720	, 		•
CONTRACTED SERVICES MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGA LAND SALE EXPENSES	· · -	868	1,200	1,200	1,200			
MARKETING & PROMOTION GRANTS TO VOLUNTEER ORGA LAND SALE EXPENSES		3,322	5,000	5,000	5,000			
GRANTS TO VOLUNTEER ORGA LAND SALE EXPENSES		14,080				31,000	154%	(5
LAND SALE EXPENSES		3,781		6,800	6,800	(250)		
	ANIZATIONS	55,007						
IET OPERATING (REVENUE) EXPEN			10,000	10,000	10,000			
IET OPERATING (REVENUE) EXPEN	-	440,082	503,910			59,790		
(,	NSE _	356,430	455,735	507,325	515,075	51,590		
OTHER								
TRANSFER TO RESERVES & RES	S FUNDS	17,500	17,500	17,500	17,500			
CAPITAL TAX LEVY REQUIREME	ENT	42,000		, 	, 	(42,000)	100%	(
	-	59,500		17,500	17,500			•
	_	415,930	515,235	524,825	532,575	9,590	2%	
XPLANATION OF CHANGE:	- -					NCLUDES DEP	ARTMENTS	:
(1) Decreased revenue from sale	of dog licenses	S						
(2) Increase revenues: site plan re	-		t fees (\$6.5K)					
(3) Annual wage increase, transfer				nt				
(4) Add \$5K for planning act expen	i one contract	•	•	-				
(5) Special project - pay equity stu						3600-4000		

				_	Change 2016 to 2017		
DEPARTMENT: CLERKS	YTD Actual	Budg	Budget Projection (fa		(fav)	% if > \$2,500	500
ACTIVITY: PARATRANSIT	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE							
SALE OF GOODS OR SERVICES	(9,555)	(13,000)	(13,000)	(13,000)			
	(9,555)	(13,000)	(13,000)	(13,000)		_	
EXPENSE						_	
SALARIES, WAGES & BENEFITS	26,413	34,310	34,427	34,771	117		
COMMUNICATIONS	1,181	1,400	1,400	1,400			
CONTRACTED SERVICES	29,478	42,530	42,530	42,530			
MARKETING & PROMOTION		500	500	500			
MAINTENANCE CONTRACTS	5,467	7,500	7,500	7,500		_	
	62,539	86,240	86,357	86,701	117	_	
NET OPERATING (REVENUE) EXPENSE	52,984	73,240	73,357	73,701	117	_	
OTHER						_	
	 -					_	
	52,984	73,240	73,357	73,701	117	0%	

EXPLANATION OF CHANGE:

No significant changes

INCLUDES DEPARTMENTS:

						Change 2	016 to 201	L7
DEPARTMENT:	IT	YTD Actual	Budg	get	Projection	(fav)	% if > \$2,500	
ACTIVITY:	INFORMATION TECHNOLOGY	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE								
EXPENSE								
	WAGES & BENEFITS	147,188	165,680	166,490	169,800	810		
ADMINISTE	RATIVE EXPENSE	822	400	840	840	440		
OPERATING	G EXPENSE	24,854	26,000	25,500	25,500	(500)		
COMMUNI	CATIONS	3,607	4,500	4,500	4,500			
PROGRAM	EXPENSES	180	250	220	220	(30)		
MEETINGS,	CONFERENCES, TRAINING	4,918	11,000	11,000	11,000			
FUEL / TRA	NSPORTATION COSTS	335	3,500	2,000	2,000	(1,500)		
MARKETIN	G & PROMOTION		300	150	150	(150)		
EQUIP REP	AIRS & MAINTENANCE	749	3,000	3,000	3,000			
MAINTENA	NCE CONTRACTS	40,605	52,950	60,450	60,450	7,500	14%	(2
		223,258	267,580	274,150	277,460	6,570	•	
NET OPERATING	G (REVENUE) EXPENSE	223,258	267,580	274,150	277,460	6,570		
OTHER								
TRANSFER	TO RESERVES & RES FUNDS	27,000	27,000	27,000	27,000			
		27,000	27,000	27,000	27,000			
		250,258	294,580	301,150	304,460	6,570	2%	

EXPLANATION OF CHANGE:

(1) Added maintenance contract for City Wide Asset Management Software

INCLUDES DEPARTMENTS:

						016 to 201	.7
DEPARTMENT: TREASURY	YTD Actual	Budg		Projection	(fav)	% if > \$2,500	
ACTIVITY: ADMINISTRATION	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE							
SALE OF GOODS OR SERVICES	(12,855)	(13,000)	(13,500)	(13,500)	(500)		
USER FEES	(19,869)	(12,000)	(18,500)	(18,500)	(6,500)	54%	(1
RECOVERIES	(3,000)	(4,200)	(4,200)	(4,200)	(0,500)	3 170	(-
INTEREST / DIVIDENDS	(518,274)	(574,900)	(599,600)	(594,600)	(24,700)		(1
GRANTS / SUBSIDIES / REBATES	(1,937)			(55 1,000)	(2 1,7 00)		(-
0.0 0.10, 0.000.0 125, 1.125, 1.125	(555,936)	(604,100)	(635,800)	(630,800)	(31,700)		
EXPENSE	(555,550)	(004,100)	(033,000)	(030,000)	(31,700)		
SALARIES, WAGES & BENEFITS	414,817	470,741	503,065	510,675	32,324	7%	(2
ADMINISTRATIVE EXPENSE	8,243	7,800	9,200	9,200	1,400		
OPERATING EXPENSE		250	1,100	1,100	850		
COMMUNICATIONS	534	780	780	780			
INSURANCE EXPENSE	226,790	210,550	225,516	225,516	14,966	7%	(3
PROGRAM EXPENSES	3,099	3,698	3,674	3,674	(24)		•
MEETINGS, CONFERENCES, TRAINING	2,297	4,849	4,850	4,850	1		
FUEL / TRANSPORTATION COSTS	399	500	500	500			
PROFESSIONAL FEES	(22,616)	30,000	30,000	30,000			
CONTRACTED SERVICES	145	3,500	1,000	1,000	(2,500)		
MARKETING & PROMOTION	234	1,200	600	600	(600)		
EQUIP REPAIRS & MAINTENANCE	382	570	570	570			
TRANSFER TO BIA		77,669	77,669	77,669			
TRANSFERS TO CEMETERY BOARD	104,402	104,402	109,622	109,622	5,220	5%	(4
	738,725	916,509	968,146	975,756	51,637		`
NET OPERATING (REVENUE) EXPENSE	182,789	312,409	332,346	344,956	19,937		
OTHER							
OMPF - ONT MUN PARTNER GRANT	(457,300)	(457,300)	(388,800)	(388,800)	68,500	15%	(5
TRANSFER FROM RESERVES & RES FUNDS		(25,396)	(25,998)	(26,625)	(602)		
TRANSFER TO RESERVES & RES FUNDS	150,000	150,000	150,000	150,000			
DEBENTURE PAYMENT	458,416	933,275	919,539	906,117	(13,736)		
	151,116	600,579	654,741	640,692	54,162		
	333,905	912,988	987,087	985,647	74,098	8%	
EXPLANATION OF CHANGE:					INCLUDES DEP	ARTMENTS	S :
(1) Increased misc. revenues (NSF charges, ti			-	account)	1300-4000		
(2) Increased post retirement benefits 2 retire		nd 2 projected	in 2017		1300-4001		
(3) Increased in general allowance for insuran					1500-4000		
(4) Projected increased based on 5 yr history	_	emetery Board	Submission		1600-40**		
(5) Further reduction of the OMPF, 15% reduc	tion from 2016				1600-60**		

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					Change 2	016 to 201	7
DEPARTMENT: TREASURY	YTD Actual	Bud	get	Projection	(fav)	% if > \$2,500	
ACTIVITY: TAXATION	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
TAXATION - LEVY	(13,435,344)	(13,467,847)	(13,923,397)	(14,187,982)	(455,550)		(1
TAXATION - SUPPLEMENTARIES & OTHER	(365,805)	(265,701)	(305,701)	(305,701)	(40,000)	15%	
(PENSE	(13,801,149)	(13,733,548)	(14,229,098)	(14,493,683)	(495,550)	•	
EXPENSE						•	
PROPERTY TAX REFUNDS & ADJUSTMENTS	N - SUPPLEMENTARIES & OTHER (365,805) (265,701) (305,701) (305,701) (40,000) 15% (2) (13,801,149) (13,733,548) (14,229,098) (14,493,683) (495,550)						
PROPERTY TAX REFUNDS & ADJUSTIVIENTS	157,995	460,000	620,000	620,000	160,000		
NET OPERATING (REVENUE) EXPENSE	(13,643,154)	(13,273,548)	L6 2017 2018 unfav & +/- 5% ref 67,847) (13,923,397) (14,187,982) (455,550) (1) 65,701) (305,701) (40,000) 15% (2) 63,548) (14,229,098) (14,493,683) (495,550) 35% (2) 60,000 620,000 620,000 160,000 35% (2) 73,548) (13,609,098) (13,873,683) (335,550)				
	(13,643,154)	(13,273,548)	(13,609,098)	(13,873,683)	(335,550)	3%	
EXPLANATION OF CHANGE: (1) Required increase to balance the budget				II		ARTMENTS	i :
(2) Increase based on a 3 year average and large	e multi year tax app	eals			1401-99**		

					Change 2016 to 2017			
DEPARTMENT:	BUILDING	YTD Actual	Budg	et	Projection	(fav) % if > \$2,500		
ACTIVITY:	TOTAL ALL ACTIVITIES	2016	2016	2017	2018	unfav	& +/- 5%	ı
REVENUE								
PERMITS/LI	ICENSES	(327,555)	(156,200)	(158,100)	(158,400)	(1,900)		
RENT / LEAS	SES	(34,504)	(21,925)	(21,272)	(23,900)	653		
USER FEES		(2,730)	(2,300)	(2,500)	(2,300)	(200)		
COUNTY RE	COVERY	(99,034)	(103,775)	(117,114)	(117,114)	(13,339)	13%	
		(463,822)	(284,200)	(298,986)	(301,714)	(14,786)		
EXPENSE		<u></u>						
SALARIES, V	NAGES & BENEFITS	263,625	303,390	319,680	326,184	16,290	5%	
ADMINISTR	RATIVE EXPENSE	1,031	1,120	1,120	1,130			
OPERATING	S EXPENSE	2,578	9,702	9,500	9,810	(202)		
COMMUNIC	CATIONS	1,615	2,198	2,198	2,350			
UTILITIES -	HEAT, HYDRO, WATER	80,186	104,554	110,109	111,517	5,556	5%	
PROGRAM	EXPENSES	972	965	1,000	1,000	35		
MEETINGS,	CONFERENCES, TRAINING	5,750	8,400	8,550	8,600	150		
FUEL / TRA	NSPORTATION COSTS	3,953	4,000	4,500	4,500	500		
CONTRACT	ED SERVICES		1,200	2,300	5,000	1,100		
MARKETING	G & PROMOTION		375	375	375			
LAND MAIN	NTENANCE & IMPROVEMENT	340	650	650	1,150			
EQUIP REPA	AIRS & MAINTENANCE	3,038	13,580	23,120	13,360	9,540	70%	
BLDG REPA	IRS & MAINTENANCE	13,281	15,330	21,330	22,800	6,000	39%	
SNOW REM	10VAL AND SANDING	961	2,920	2,920	2,920			
MAINTENA	NCE CONTRACTS	14,738	18,698	18,733	18,698	35		
		392,069	487,082	526,085	529,394	39,004		
NET OPERATING	G (REVENUE) EXPENSE	(71,753)	202,882	227,099	227,680	24,218		
OTHER								
TRANSFER	TO RESERVES & RES FUNDS	105,000	105,000	110,000	100,000	5,000		
		105,000	105,000	76,315	63,861	(28,685)		
		33,247	307,882	303,414	291,541	(4,467)	1%	
SUMMARY OF A	ALL BUILDING ACTIVITIES:							
	INSPECTION		24,570		(0)	(24,570)		
	TOWN CENTRE		174,137	181,914	179,701	7,777		
	PUBLIC BUILDINGS - OTHER		76,295	87,470	77,130	11,176		
		=	275,002	269,384	256,831	(5,617)		

				Change 2	2016 to 201	.7	
DEPARTMENT: BUILDING	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	•
ACTIVITY: INSPECTION	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
PERMITS/LICENSES	(327,555)	(156,200)	(158,100)	(158,400)	(1,900)		
USER FEES	(2,730)	(2,300)	(2,500)	(2,300)	(200)		
	(330,285)	(158,500)	(160,600)	(160,700)	(2,100)	•	
EXPENSE						•	
SALARIES, WAGES & BENEFITS	147,463	166,710	176,240	179,884	9,530	6%	(1)
ADMINISTRATIVE EXPENSE	1,031	1,120	1,120	1,130			
OPERATING EXPENSE	482	1,000	900	850	(100)		
COMMUNICATIONS	341	500	500	500			
PROGRAM EXPENSES	972	965	1,000	1,000	35		
MEETINGS, CONFERENCES, TRAINING	5 <i>,</i> 750	8,400	8,550	8,600	150		
FUEL / TRANSPORTATION COSTS	3,953	4,000	4,500	4,500	500		
CONTRACTED SERVICES			1,100		1,100		
MARKETING & PROMOTION		375	375	375		-	
	159,993	183,070	194,285	196,839	11,215	•	
NET OPERATING (REVENUE) EXPENSE	(170,292)	24,570	33,685	36,139	9,115	•	
OTHER							
TRANSFER FROM RESERVES & RES FUNDS			(33,685)	(36,139)	(33,685)		(2)
			(33,685)	(36,139)	(33,685)		
	(170,292)	24,570		(0)	(24,570)	100%	

EXPLANATION OF CHANGE:

(1) Anticipated increase in wages includes a 1% annual index and step increases

(2) Transfer from reserve to balance the building inspection budget

INCLUDES DEPARTMENTS:

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			Change	2016 to 2017	
YTD Actual	Budget		Projection	(fav)	% if > \$2,500
2016	2016	2017	2018	unfav	& +/- 5% ref
					_
					=
26,063	32,880	34,030	34,710	1,150	
26,063	32,880	34,030	34,710	1,150	- -
26,063	32,880	34,030	34,710	1,150	=
					-
26,063	32,880	34,030	34,710	1,150	3%
	26,063 26,063 26,063	2016 2016 26,063 32,880 26,063 32,880 26,063 32,880	2016 2016 2017 26,063 32,880 34,030 26,063 32,880 34,030 26,063 32,880 34,030	2016 2016 2017 2018 26,063 32,880 34,030 34,710 26,063 32,880 34,030 34,710 26,063 32,880 34,030 34,710	YTD Actual 2016 Budget 2017 Projection 2018 (fav) unfav 26,063 32,880 34,030 34,710 1,150 26,063 32,880 34,030 34,710 1,150 26,063 32,880 34,030 34,710 1,150

EXPLANATION OF CHANGE:

No significant changes

INCLUDES DEPARTMENTS:

					Change 2	2016 to 2017	7
DEPARTMENT: BUILDING	YTD Actual	Budget		Projection	(fav)	% if > \$2,500	•
ACTIVITY: TOWN CENTRE	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
COUNTY RECOVERY	(99,034)	(103,775)	(117,114)	(117,114)	(13,339)	13%	(1)
	(99,034)	(103,775)	(117,114)	(117,114)	(13,339)		
EXPENSE							
SALARIES, WAGES & BENEFITS	72,102	81,570	86,130	87,850	4,560	6%	(2)
OPERATING EXPENSE	2,097	2,602	2,500	2,860	(102)		
COMMUNICATIONS	1,274	1,698	1,698	1,850			
UTILITIES - HEAT, HYDRO, WATER	68,696	88,452	94,535	94,835	6,083	7%	(3)
CONTRACTED SERVICES		1,200	1,200	5,000			
LAND MAINTENANCE & IMPROVEMENT	340	650	650	650			
EQUIP REPAIRS & MAINTENANCE	2,796	12,280	21,820	12,310	9,540	78%	(4)
BLDG REPAIRS & MAINTENANCE	8,565	13,000	19,000	20,000	6,000	46%	(5)
SNOW REMOVAL AND SANDING	322	1,000	1,000	1,000			
MAINTENANCE CONTRACTS	8,238	10,460	10,495	10,460	35		
	164,429	212,912	239,028	236,815	26,116		
NET OPERATING (REVENUE) EXPENSE	65,395	109,137	121,914	119,701	12,777		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	65,000	65,000	60,000	60,000	(5,000)	8%	(6)
	65,000	65,000	60,000	60,000	(5,000)		
	130,395	174,137	181,914	179,701	7,777	4%	

EXPLANATION OF CHANGE:

- (1) Increased recovery from the County on shared costs only
- (2) Anticipated increase in wages includes a 1% annual index and step increases
- (3) Hydro and water increases
- (4) Repaid of the second HVAC roof top unit
- (5) Emergency door replacement
- (6) Based on anticipated capital projects in 2017

INCLUDES DEPARTMENTS:

2000-4025 2000-4030

	BUILDING					Change 2016 to 2017		
DEPARTMENT:		YTD Actual	Budget		Projection	(fav)	% if > \$2,500	
ACTIVITY:	PUBLIC BUILDINGS - OTHER	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE								
RENT / LEA	SES	(34,504)	(21,925)	(21,272)	(23,900)	653		
		(34,504)	(21,925)	(21,272)	(23,900)	653	_	
EXPENSE							<u>-</u>	
SALARIES,	WAGES & BENEFITS	17,997	22,230	23,280	23,740	1,050		
OPERATING	G EXPENSE		6,100	6,100	6,100			
UTILITIES -	HEAT, HYDRO, WATER	11,491	16,102	15,574	16,682	(527)		
LAND MAII	NTENANCE & IMPROVEMENT				500			
EQUIP REP	AIRS & MAINTENANCE	242	1,300	1,300	1,050			
BLDG REPA	IRS & MAINTENANCE	4,715	2,330	2,330	2,800			
SNOW REN	MOVAL AND SANDING	639	1,920	1,920	1,920			
MAINTENA	SNOW REMOVAL AND SANDING MAINTENANCE CONTRACTS		8,238	8,238	8,238		_	
		41,584	58,220	58,742	61,030	523	-	
NET OPERATING	G (REVENUE) EXPENSE	7,081	36,295	37,470	37,130	1,176	_	
OTHER								
TRANSFER	TO RESERVES & RES FUNDS	40,000	40,000	50,000	40,000	10,000		
		40,000	40,000	50,000	40,000	10,000	- -	
		47,081	76,295	87,470	77,130	11,176	15%	
EXPLANATION O	OF CHANGE:				IN	NCLUDES DEP	ARTMENTS	:
No signific	ant changes					2000-4010		
J ·	<u>c</u>					2000-4015		
						2000-4020		
						2000-4035		

					Change 2016 to 2017				
DEPARTMENT:	FIRE	YTD Actual	al Budget		Projection	(fav)	% if > \$2,500	\$2,500	
ACTIVITY:	TOTAL ALL ACTIVITIES	2016	2016	2017	2018	unfav	& +/- 5%	re	
REVENUE									
SALE OF GO	OODS OR SERVICES	(17,661)	(17,450)	(18,450)	(18,450)	(1,000)			
USER FEES		(5,126)	(6,400)	(6,000)	(6,350)	400			
RECOVERIE	S	(120)	(2,500)	(2,500)	(2,500)				
INTERNAL ((REVENUE) EXPENSE		(64,788)	(73,430)	(65,000)	(8,642)	13%		
		(22,907)	(91,138)	(100,380)	(92,300)	(9,242)			
EXPENSE									
SALARIES, \	WAGES & BENEFITS	616,482	750,085	741,218	756,015	(8,867)			
ADMINISTE	RATIVE EXPENSE	1,063	2,058	1,958	2,055	(100)			
OPERATING	G EXPENSE	21,719	24,365	45,585	28,195	21,220	87%		
COMMUNI	CATIONS	35,301	47,015	47,020	47,396	5			
UTILITIES -	HEAT, HYDRO, WATER	18,319	22,450	23,950	23,950	1,500			
PROGRAM	EXPENSES	1,702	2,050	5,005	1,550	2,955	144%		
MEETINGS,	, CONFERENCES, TRAINING	9,681	16,550	10,000	13,150	(6,550)	40%		
FUEL / TRA	NSPORTATION COSTS	3,019	6,100	6,100	6,330				
CONTRACT	ED SERVICES	21,158	26,500	28,000	28,500	1,500			
MARKETIN	G & PROMOTION	4,712	4,550	6,035	6,037	1,485			
LAND MAIN	NTENANCE & IMPROVEMENT		50	50	50				
EQUIP REP	AIRS & MAINTENANCE	13,269	20,490	18,000	17,440	(2,490)			
BLDG REPA	IRS & MAINTENANCE	4,102	4,000	4,000	2,100				
SNOW REM	10VAL AND SANDING		250	250	50				
MAINTENA	NCE CONTRACTS	2,116	3,065	3,070	3,070	5			
		752,641	929,578	940,241	935,888	10,663			
NET OPERATING	G (REVENUE) EXPENSE	729,735	838,440	839,861	843,588	1,421			
OTHER									
TRANSFER	TO RESERVES & RES FUNDS	176,000	176,000	177,000	177,000	1,000			
		176,000	176,000	177,000	177,000	1,000			
		905,735	1,014,440	1,016,861	1,020,588	2,421	0%		
SUMMARY OF	ALL FIRE ACTIVITIES:								
	ADMINISTRATION		976,063	974,503		(1,560)			
	FACILITY		16,677	18,358		1,681			
	PARKING		21,700	24,000		2,300			
		-	1,014,440	1,016,861	-	2,421			

						Change 2016 to 2017			
DEPARTMENT	T: FIRE	YTD Actual Budget		Projection	(fav)	% if > \$2,500			
ACTIVITY:	ADMINISTRATION	2016	2016	2017	2018	unfav	& +/- 5%	re	
REVENUE									
SALE OF G	GOODS OR SERVICES	(17,661)	(17,450)	(18,450)	(18,450)	(1,000)			
USER FEE	S	(2,845)	(1,000)	(2,000)	(2,000)	(1,000)			
RECOVER	IES	(120)	(2,500)	(2,500)	(2,500)				
		(20,626)	(20,950)	(22,950)	(22,950)	(2,000)			
EXPENSE									
SALARIES	, WAGES & BENEFITS	552,857	677,485	660,315	673,495	(17,170)			
	TRATIVE EXPENSE	1,063	1,958	1,958	2,055				
OPERATIN	NG EXPENSE	19,075	20,550	41,750	24,005	21,200	103%	(
COMMUN	NICATIONS	35,301	47,015	47,020	47,396	5			
UTILITIES	- HEAT, HYDRO, WATER	18,319	22,450	23,950	23,950	1,500			
PROGRAN	M EXPENSES	1,702	1,800	4,755	1,300	2,955	164%	(2	
MEETING	S, CONFERENCES, TRAINING	9,681	16,550	10,000	13,150	(6,550)	40%	(3	
FUEL / TR	ANSPORTATION COSTS	3,019	6,100	6,100	6,210				
MARKETII	NG & PROMOTION	4,712	4,550	6,035	6,037	1,485			
EQUIP RE	PAIRS & MAINTENANCE	13,014	17,490	17,500	16,890	10			
BLDG REP	PAIRS & MAINTENANCE	4,102	4,000			(4,000)	100%	(
MAINTEN	IANCE CONTRACTS	799	1,065	1,070	1,070	5			
		663,644	821,013	820,453	815,558	(560)			
NET OPERATII	NG (REVENUE) EXPENSE	643,018	800,063	797,503	792,608	(2,560)			
OTHER									
TRANSFE	R TO RESERVES & RES FUNDS	176,000	176,000	177,000	177,000	1,000			
		176,000	176,000	177,000	177,000	1,000			
		819,018	976,063	974,503	969,608	(1,560)	0%		

EXPLANATION OF CHANGE:

(1) Purchase new hydraulic tool (\$15K) plus other misc. fire equipment (\$2.8K)

(2) Purchase new ID card reader

- (3) More training performed onsite at the Town owned fire training facility
- (4) Starting 2017 building repair will be recorded in Fire hall facility budget

INCLUDES DEPARTMENTS:

					Change 2016 to 2017		
DEPARTMENT: FIRE	YTD Actual	Budget		Projection	(fav)	% if > \$2,500	
ACTIVITY: FACILITY	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
INTERNAL (REVENUE) EXPENSE		(64,788)	(73,430)	(65,000)	(8,642)	13%	(1)
		(64,788)	(73,430)	(65,000)	(8,642)		
EXPENSE							
SALARIES, WAGES & BENEFITS	63,625	72,600	80,903	82,520	8,303	11%	(2)
OPERATING EXPENSE	2,643	3,815	3,835	4,190	20		
PROGRAM EXPENSES		250	250	250			
FUEL / TRANSPORTATION COSTS				120			
LAND MAINTENANCE & IMPROVEMENT		50	50	50			
EQUIP REPAIRS & MAINTENANCE	255	2,500	500	550	(2,000)		
BLDG REPAIRS & MAINTENANCE			4,000	2,100	4,000		(3
SNOW REMOVAL AND SANDING		250	250	50			
MAINTENANCE CONTRACTS	1,317	2,000	2,000	2,000			
	67,840	81,465	91,788	91,830	10,323		
NET OPERATING (REVENUE) EXPENSE	67,840	16,677	18,358	26,830	1,681		
OTHER							
	67,840	16,677	18,358	26,830	1,681	10%	

EXPLANATION OF CHANGE:

INCLUDES DEPARTMENTS:

- (1) Increased interdepartmental transfers due to reallocation of building related costs from Admin
- (2) Succession planning due to anticipated retirement
- (3) Budgeting building repairs under facility budget starting 2017

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					Change 2	2016 to 2017	
DEPARTMENT: FIRE	YTD Actual	Budget		Projection	(fav)	% if > \$2,500	
ACTIVITY: PARKING ENFORCEMENT	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE							
USER FEES	(2,281)	(5,400)	(4,000)	(4,350)	1,400		
	(2,281)	(5,400)	(4,000)	(4,350)	1,400	_	
EXPENSE						-	
ADMINISTRATIVE EXPENSE		100			(100)		
CONTRACTED SERVICES	21,158	26,500	28,000	28,500	1,500		
EQUIP REPAIRS & MAINTENANCE		500			(500)	_	
	21,158	27,100	28,000	28,500	900	-	
NET OPERATING (REVENUE) EXPENSE	18,877	21,700	24,000	24,150	2,300	-	
OTHER						_	
				-		-	
	18,877	21,700	24,000	24,150	2,300	11%	
EXPLANATION OF CHANGE:				IN	ICLUDES DEP	ARTMENTS:	
No significant changes					1000-4240		

					Change 2016 to 2017			
DEPARTMENT	POLICE	YTD Actual	Budget		Projection	(fav)	% if > \$2,500	
ACTIVITY:	ADMINISTRATION	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE								
SALE OF G	OODS OR SERVICES	(9,586)	(12,200)	(12,200)	(12,200)			
PERMITS/	LICENSES	(350)	(650)	(650)	(650)			
USER FEES	;	(2,662)	(2,500)	(2,500)	(2,500)			
RECOVERI	ES		(2,000)			2,000		
GRANTS / SUBSIDIES / REBATES		(27,971)	(83,000)	(82,000)	(82,000)	1,000		
		(40,570)	(100,350)	(97,350)	(97,350)	3,000		
XPENSE								
SALARIES,	WAGES & BENEFITS	58,941	67,075	74,569	75,570	7,494		
ADMINIST	RATIVE EXPENSE		100	100	100			
OPERATIN	G EXPENSE	221	800	800	810			
COMMUN	ICATIONS	528	750	750	750			
INSURANC	CE EXPENSE	212	1,000	800	800	(200)		
PROGRAM	1 EXPENSES	3,898	10,800	10,800	10,800			
MEETINGS	S, CONFERENCES, TRAINING	2,393	8,650	8,650	9,660			
FUEL / TRA	ANSPORTATION COSTS	265	800	800	800			
MARKETIN	IG & PROMOTION	164	3,400	2,400	2,400	(1,000)		
EQUIP REF	PAIRS & MAINTENANCE		1,000			(1,000)		
		66,621	94,375	99,669	101,690	5,294	•	
NET OPERATIN	IG (REVENUE) EXPENSE	26,051	(5,975)	2,319	4,340	8,294		
OTHER								
O.P.P. CO	NTRACT	2,116,238	2,542,427	2,415,423	2,415,423	(127,004)		(
		2,116,238	2,542,427	2,415,423	2,415,423	(127,004)		•
		2,142,289	2,536,452	2,417,742	2,419,763	(118,710)	5%	

EXPLANATION OF CHANGE:

(1) OPP contract is lower due to a new enhancement agreement

INCLUDES DEPARTMENTS:

3220-4000 3230-4000

				Change 2	2016 to 201	.7	
DEPARTMENT: POLICE	YTD Actual	Budg	et	Projection	(fav) % if > \$2,50		
ACTIVITY: FACILITY	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
RENT / LEASES	(96,250)	(105,000)	(105,000)	(105,000)			
INTERNAL (REVENUE) EXPENSE		64,788	73,430	73,430	8,642	13%	(1)
	(96,250)	(40,212)	(31,570)	(31,570)	8,642	_	
EXPENSE						-	
INSURANCE EXPENSE	345	650	650	655			
UTILITIES - HEAT, HYDRO, WATER	22,201	24,648	26,190	26,400	1,542		
BLDG REPAIRS & MAINTENANCE	1,798	8,500	7,500	7,500	(1,000)		
MAINTENANCE CONTRACTS	479	400	400			_	
	24,822	34,198	34,740	34,555	542	-	
NET OPERATING (REVENUE) EXPENSE	(71,428)	(6,014)	3,170	2,985	9,185	-	
OTHER							
TRANSFER TO RESERVES & RES FUNDS	15,350	15,350	15,350	15,350			
	15,350	15,350	15,350	15,350		-	
	(56,078)	9,336	18,520	18,335	9,185	_	

EXPLANATION OF CHANGE:

(1) Increased interdepartmental transfers

INCLUDES DEPARTMENTS:

						Change 2	2016 to 201	.7
DEPARTMENT:	ENGINEERING	YTD Actual	Budg	get	Projection	(fav)	% if > \$2,500	
ACTIVITY:	ADMINISTRATION	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE								
PERMITS/LI	CENSES	(650)	(2,500)	(500)	(500)	2,000		
USER FEES		(1,434)	(800)	(1,500)	(800)	(700)		
RECOVERIE	S	(99,343)	(116,000)	(115,200)	(105,200)	800		
		(101,427)	(119,300)	(117,200)	(106,500)	2,100	-	
EXPENSE								
SALARIES, V	VAGES & BENEFITS	289,518	404,660	350,200	363,395	(54,460)	13%	(1)
ADMINISTR	ATIVE EXPENSE	7,195	10,150	18,550	18,550	8,400	83%	(2
OPERATING	S EXPENSE	11,386	11,650	2,970	1,950	(8,680)	75%	(3
COMMUNI	CATIONS	8,973	10,000	11,000	11,000	1,000		
PROGRAM	EXPENSES	1,224	2,565	2,565	2,565			
MEETINGS,	CONFERENCES, TRAINING	8,543	16,300	15,700	16,300	(600)		
FUEL / TRA	NSPORTATION COSTS	2,919	2,100	2,600	2,600	500		
PROFESSIO	NAL FEES	7,716	41,200	26,200	69,700	(15,000)	36%	(4
CONTRACT	ED SERVICES	1,012		2,500	100	2,500		
MARKETING	G & PROMOTION	711	2,000	2,000	2,275			
EQUIP REPA	AIRS & MAINTENANCE	(7,440)	(2,800)	(2,800)	(2,800)			
EQUIPMEN	T USAGE	1,460	200	200	200			
		333,217	498,025	431,685	485,835	(66,340)	· -	
NET OPERATING	G (REVENUE) EXPENSE	231,790	378,725	314,485	379,335	(64,240)		
OTHER								
-	TO RESERVES & RES FUNDS	1,622,000	1,622,000	1,877,000	2,130,000	255,000	16%	(5
		1,622,000	1,622,000	1,877,000	2,130,000	255,000	255,000	
		1,853,790	2,000,725	2,191,485	2,509,335	190,760	10%	

EXPLANATION OF CHANGE:

INCLUDES DEPARTMENTS:

(1) Temp technician contract position eliminated based on anticipated work load in 2017 $\,$

4000-4000 4000-5020

- (2) Increase in Subscription expenses software warranty and licensing
- (3) Reduce budget for new equipment no big items in 2017
- (4) Phase II Storm water Management Study postponed till 2018
- (5) Increase in funding from operating for 2016 capital projects. Additional \$250K contribution to increase reserves

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					Change 2	2016 to 201	.7
DEPARTMENT: ENGINEERING	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY: STREET LIGHTING & TRAFFIC SIGNALS	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
						=' =.	
EXPENSE							
UTILITIES - HEAT, HYDRO, WATER	182,617	239,200	250,200	257,556	11,000		
EQUIP REPAIRS & MAINTENANCE	16,674	23,000	24,000	27,000	1,000	_	
-	199,291	262,200	274,200	284,556	12,000	_	
NET OPERATING (REVENUE) EXPENSE	199,291	262,200	274,200	284,556	12,000	_	
OTHER						=	
-						_	
	199,291	262,200	274,200	284,556	12,000	5%	
EXPLANATION OF CHANGE:				IN	ICLUDES DEF	PARTMENTS	S:
No significant changes					4000-4400		
					4000-4410		

					Change 2	016 to 201	7
DEPARTMENT: PUBLIC WORKS	YTD Actual	Budg	get	Projection	(fav)	% if > \$2,500	
ACTIVITY: TOTAL ALL ACTIVITIES	2016	2016	2017	2018	unfav	& +/- 5%	ref
DEVENUE.							
REVENUE SALE OF GOODS OR SERVICES	(7,997)	(8,060)	(7,060)	(8,950)	1,000		
PERMITS/LICENSES	(10,150)	(8,000)	(5,000)	(8,930)	(5,000)		
USER FEES	(10,130)	(300)	(300)	(300)	(3,000)		
RECOVERIES	(20,797)	(19,000)	(20,000)	(20,050)	(1,000)		
COUNTY RECOVERY	(101,433)	(189,818)	(199,018)	(199,018)	(9,200)		
GRANTS / SUBSIDIES / REBATES	(101,433)	(1,680)	(1,680)	(1,680)	(3,200)		
GRANTS / SOBSIDIES / REBATES	(140,376)	(218,858)	(233,058)	(229,998)	(14,200)		
EXPENSE	(110,370)	(210,030)	(200)000)	(223,330)	(11,200)		
SALARIES, WAGES & BENEFITS	822,723	998,681	1,011,016	1,021,634	12,335		
ADMINISTRATIVE EXPENSE	786	1,175	1,175	1,485			
OPERATING EXPENSE	17,191	20,800	20,400	27,700	(400)		
COMMUNICATIONS	6,599	9,077	7,889	8,877	(1,188)		
UTILITIES - HEAT, HYDRO, WATER	14,129	20,496	20,690	21,690	194		
PROGRAM EXPENSES	770	786	786	976			
MEETINGS, CONFERENCES, TRAINING	9,361	12,945	9,405	10,765	(3,540)	27%	
FUEL / TRANSPORTATION COSTS	38,822	71,060	55,310	55,310	(15,750)	22%	
CONTRACTED SERVICES	13,967	25,000	28,500	28,500	3,500	14%	
MARKETING & PROMOTION	1,952	6,200	5,500	6,725	(700)		
LAND MAINTENANCE & IMPROVEMENT		1,500	1,500	1,500			
EQUIP REPAIRS & MAINTENANCE	1,272	96,252	96,252	96,252			
BLDG REPAIRS & MAINTENANCE	10,613	7,500	9,000	9,000	1,500		
SNOW REMOVAL AND SANDING	14,180	15,000	18,000	18,000	3,000	20%	
MAINTENANCE CONTRACTS	5,915	11,470	12,130	12,130	660		
MATERIALS	337,934	482,886	383,636	384,886	(99,250)	21%	
EQUIPMENT USAGE	37,719	790			(790)		
	1,333,932	1,781,618	1,681,189	1,705,430	(100,429)		
NET OPERATING (REVENUE) EXPENSE	1,193,556	1,562,760	1,448,131	1,475,432	(114,629)		
OTHER TRANSFER FROM RESERVES & RES FLINDS		(07.500)	/a =aa'	(2.500)	05.000	0701	
TRANSFER FROM RESERVES & RES FUNDS		(97,500)	(2,500)	(2,500)	95,000	97%	
TRANSFER TO RESERVES & RES FUNDS	230,000	240,510	242,820	243,104	2,310		
	230,000	143,010	240,320	240,604	97,310		
	1,423,556	1,705,770	1,688,451	1,716,036	(17,319)	1%	
SUMMARY OF ALL PUBLIC WORKS ACTIVITIES:							
ADMINISTRATION & EQUIPMEN	IT	374,732	333,983		(40,749)		
BRIDGES & CULVERTS	• •	11,790	11,650		(40,749)		
ROADSIDE MAINTENANCE		208,760	220,950		12,190		
SURFACE MAINTENANCE		308,710	314,880		6,170		
ROADS, SIDEWALKS & PARKING	LOTS	247,670	261,210		13,540		
WINTER CONTROL	1013	462,776	459,096		(3,680)		
ENVIRONMENTAL SERVICES		91,332	86,682		(4,650)		
LIVVINOIVIVILIVIAL SERVICES	-	1,705,770	1,688,451		(17,319)		
	=	_,,	-, 3,		(=-,0=0)		

DEPARTMENT: PUBLIC WORKS					Change 2	016 to 201	7
ACTIVITY: ADMINISTRATION & EQUIPMENT	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(1,956)	(2,500)	(1,500)	(2,500)	1,000		
PERMITS/LICENSES	(10,150)		(5,000)		(5,000)		
USER FEES		(300)	(300)	(300)			
RECOVERIES	(20,797)	(19,000)	(20,000)	(20,000)	(1,000)		
COUNTY RECOVERY	(91,806)	(162,800)	(172,000)	(172,000)	(9,200)	6%	(1)
GRANTS / SUBSIDIES / REBATES		(1,680)	(1,680)	(1,680)		_	
	(124,709)	(186,280)	(200,480)	(196,480)	(14,200)		
EXPENSE							
SALARIES, WAGES & BENEFITS	347,557	447,141	427,066	431,574	(20,075)		(2)
ADMINISTRATIVE EXPENSE	786	1,175	1,175	1,485			
OPERATING EXPENSE	16,241	18,300	17,900	25,200	(400)		
COMMUNICATIONS	6,599	9,077	7,889	8,877	(1,188)		
UTILITIES - HEAT, HYDRO, WATER	13,619	19,996	20,190	20,190	194		
PROGRAM EXPENSES	720	786	786	976			
MEETINGS, CONFERENCES, TRAINING	9,361	12,945	9,405	10,765	(3,540)	27%	(2)
FUEL / TRANSPORTATION COSTS	38,822	71,060	55,310	55,310	(15,750)	22%	(2)
MARKETING & PROMOTION	12	1,000	300	1,000	(700)		
EQUIP REPAIRS & MAINTENANCE	1,272	96,252	96,252	96,252			
BLDG REPAIRS & MAINTENANCE	10,613	7,500	9,000	9,000	1,500		
MAINTENANCE CONTRACTS	5,915	11,470	12,130	12,130	660		
EQUIPMENT USAGE	(199,311)	(376,200)	(365,760)	(366,044)	10,440		
	252,205	320,502	291,643	306,715	(28,859)		
NET OPERATING (REVENUE) EXPENSE	127,496	134,222	91,163	110,235	(43,059)		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	230,000	240,510	242,820	243,104	2,310		
	230,000	240,510	242,820	243,104	2,310		
	357,496	374,732	333,983	353,339	(40,749)	11%	
EXPLANATION OF CHANGE:				II	NCLUDES DEP	ARTMENTS	:
(1) Increased recoveries from the County ba	sed on anticipated w	ork in 2017			4500-4000		
(2) To bring in line with 2016 actuals and and	ticipated work in 201	17			4500-4100		
(3) Budget for security and fire monitoring, r	•				4500-4190		
., 5 ,	0				4500-4230		

					Change 2	2016 to 2017	
DEPARTMENT: PUBLIC WORKS	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY: BRIDGES & CULVERTS	2016	2016	2017	2018	unfav	& +/- 5% r	ref
REVENUE							
EXPENSE							
SALARIES, WAGES & BENEFITS	6,110	3,840	7,500	7,600	3,660	95% ((1)
MATERIALS	3,560	5,000	2,500	3,000	(2,500)		
EQUIPMENT USAGE	689	2,950	1,650	1,650	(1,300)		
	10,359	11,790	11,650	12,250	(140)	•	
NET OPERATING (REVENUE) EXPENSE	10,359	11,790	11,650	12,250	(140)		
OTHER							
						•	
	10,359	11,790	11,650	12,250	(140)	1%	

EXPLANATION OF CHANGE:

(1) To be in line with 2016 actuals

INCLUDES DEPARTMENTS:

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						Change 2	2016 to 201	7
DEPARTMENT:	PUBLIC WORKS	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY:	ROADSIDE MAINTENANCE	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							<u>-</u>	
EXPENSE							-	
	WAGES & BENEFITS	105,649	101,660	115,600	116,900	13,940	14%	(1)
MATERIALS	5	32,992	38,450	37,700	37,950	(750)		
EQUIPMEN	T USAGE	57,138	68,650	67,650	67,650	(1,000)		
		195,779	208,760	220,950	222,500	12,190	-" =	
NET OPERATING	G (REVENUE) EXPENSE	195,779	208,760	220,950	222,500	12,190	_	
OTHER		<u> </u>					_	
							-	
		195,779	208,760	220,950	222,500	12,190	6%	
EXPLANATION (OF CHANGE:				IN	ICLUDES DEP	ARTMENTS	:
(1) To be in lir	ne with 2016 actuals					4500-4120		
						4500-4121		
						4500-4122		
						4500-4123		
						4500-4124		

Town of Ingersoll
2017 Draft Budget
November 30, 2016

					Change 2	2016 to 201	7
DEPARTMENT: PUBLIC WORKS	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY: SURFACE MAINTENANCE	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE							
EXPENSE							
SALARIES, WAGES & BENEFITS	124,231	126,940	136,730	138,000	9,790	8%	(1)
MATERIALS	129,887	209,400	114,400	114,000	(95,000)	45%	(2)
EQUIPMENT USAGE	QUIPMENT USAGE 44,785 67,370 63,75 0	63,750	63,974	(3,620)	5%	(3)	
	298,902	403,710	314,880	315,974	(88,830)	•	
NET OPERATING (REVENUE) EXPENSE	298,902	403,710	314,880	315,974	(88,830)		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS		(95,000)			95,000	100%	(2)
		(95,000)			95,000		
	298,902	308,710	314,880	315,974	6,170	2%	
EXPLANATION OF CHANGE:				IN	ICLUDES DEP	ARTMENTS	:
(1) To be in line with 2016 actuals					4500-4130		
(2) Based on work to be performed in 2017					4500-4131		
(3) Based on work to be performed in 2017					4500-4132		
					4500-4140		
					4500-4141		

·	·	·				Change 2	016 to 201	7
DEPARTMENT:	MENT: PUBLIC WORKS YTD Actual B		Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY:	ROADS, SIDEWALKS & PARKING LOTS	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE	_							
	-							
EXPENSE								
•	AGES & BENEFITS	95,236	93,530	108,680	110,000	15,150	16%	(1)
	HEAT, HYDRO, WATER	510	500	500	1,500			
LAND MAIN	TENANCE & IMPROVEMENT		1,500	1,500	1,500			
SNOW REM	OVAL AND SANDING	14,180	15,000	18,000	18,000	3,000	20%	(2)
MATERIALS		72,509	109,300	107,300	108,500	(2,000)		
EQUIPMENT USAGE	T USAGE	17,879	27,840	25,230	24,870	(2,610)	9%	(2)
	- -	200,315	247,670	261,210	264,370	13,540		
NET OPERATING	(REVENUE) EXPENSE	200,315	247,670	261,210	264,370	13,540		
OTHER	<u>-</u>							
	-							
	=	200,315	247,670	261,210	264,370	13,540	5%	
EXPLANATION O	OF CHANGE:				IN	ICLUDES DEP	ARTMENTS	:
(1) To be in line	e with 2016 actuals					4500-4160		
(2) Based on th	ne forecast for more then normal	precipitation and	d a cold winter i	n general		4500-4161		
						4500-4200		
						4500-4205		
						4500-4220		
						4500-4522		

Town of Ingersoll
2017 Draft Budget
November 30, 2016

					Change 2016 to 2017		
DEPARTMENT: PUBLIC WORKS	YTD Actual	Budget		Projection	(fav)	% if > \$2,500	
ACTIVITY: WINTER CONTROL	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE						_	
EVERNOR						_	
SALARIES, WAGES & BENEFITS	89,459	153,510	143,900	145,390	(9,610)	
CONTRACTED SERVICES	13,967	25,000	28,500	28,500	3,500		
MATERIALS	95,504	116,936	116,936	116,936			
EQUIPMENT USAGE	106,861	167,330	169,760	170,130	2,430		
	305,790	462,776	459,096	460,956	(3,680)		
NET OPERATING (REVENUE) EXPENSE	305,790	462,776	459,096	460,956	(3,680)	<u>)</u>	
OTHER						_	
						_	
	305,790	462,776	459,096	460,956	(3,680)	<u>1</u> %	
EXPLANATION OF CHANGE:				IN	ICLUDES DEI	PARTMENTS:	:
No significant changes				4500-4150			
					4500-4151		
					4500-4152		
					4500-4153		
					4500-4221		

						Change 2016 to 2017		
DEPARTMENT: PUBLIC WORKS ACTIVITY: ENVIRONMENTAL SERVICES	PUBLIC WORKS	YTD Actual	Budget		Projection	(fav)	% if > \$2,500	
	2016	2016	2017	2018	unfav	& +/- 5%	re	
REVENUE								
SALE OF G	OODS OR SERVICES	(6,040)	(5,560)	(5,560)	(6,450)			
RECOVERI	ES				(50)			
COUNTY F	RECOVERY	(9,627)	(27,018)	(27,018)	(27,018)			
		(15,667)	(32,578)	(32,578)	(33,518)			
EXPENSE								
SALARIES,	WAGES & BENEFITS	54,481	72,060	71,540	72,170	(520)		
OPERATIN	IG EXPENSE	950	2,500	2,500	2,500			
PROGRAM	1 EXPENSES	50						
MARKETIN	NG & PROMOTION	1,940	5,200	5,200	5,725			
MATERIAL	_S	3,481	3,800	4,800	4,500	1,000		
EQUIPMENT USAGE	NT USAGE	9,679	42,850	37,720	37,770	(5,130)		
		70,581	126,410	121,760	122,665	(4,650)		
NET OPERATING	(REVENUE) EXPENSE	54,914	93,832	89,182	89,147	(4,650)		
OTHER								
TRANSFER FROM RESERVES & RES FUNDS	R FROM RESERVES & RES FUNDS		(2,500)	(2,500)	(2,500)			
		(2,500)	(2,500)	(2,500)				
	54,914	91,332	86,682	86,647	(4,650)	5%	ı	
EXPLANATION O	F CHANGE:				IN	CLUDES DEP	ARTMENT	S:
No significant changes						4500-4203		
· ·	-					4500-4207		
						4500-4209		
						4500-500**		

					Change 2016 to 2017		
DEPARTMENT: PARKS AND ARENA	YTD Actual	Budg	get	Projection	(fav)	% if > \$2,500	
ACTIVITY: TOTAL ALL ACTIVITIES	2016	2016	2017	2018	unfav	& +/- 5% re	
REVENUE	()	()	()	>			
SALE OF GOODS OR SERVICES	(37,156)	(42,500)	(42,500)	(42,500)			
ICE RENTAL	(132,371)	(248,932)	(260,332)	(260,000)	(11,400)		
RENT / LEASES	(11,333)	(16,900)	(12,400)	(12,502)	4,500	27%	
USER FEES	(55,608)	(55,359)	(58,419)	(59,360)	(3,060)	6%	
RECOVERIES	(8,700)	(7,500)	(7,500)	(7,500)			
GRANTS / SUBSIDIES / REBATES		(3,500)	(2,500)	(2,500)	1,000		
DONATIONS / FUNDRAISING	(5,617)						
	(250,785)	(374,691)	(383,651)	(384,362)	(8,960)		
EXPENSE							
SALARIES, WAGES & BENEFITS	589,904	705,820	656,485	665,195	(49,335)	7%	
ADMINISTRATIVE EXPENSE	394	675	625	775	(50)		
OPERATING EXPENSE	16,053	14,696	14,676	18,504	(20)		
COMMUNICATIONS	6,755	7,240	7,300	8,391	60		
UTILITIES - HEAT, HYDRO, WATER	168,000	209,693	222,420	227,090	12,727	6%	
SUPPLIES	24,734	34,100	34,100	34,100			
PROGRAM EXPENSES	16,217	19,600	48,700	17,800	29,100	148%	
MEETINGS, CONFERENCES, TRAINING	1,827	4,200	4,700	4,950	500		
FUEL / TRANSPORTATION COSTS	14,465	19,500	19,525	19,775	25		
CONTRACTED SERVICES	6,449	8,860	8,860	8,860			
MARKETING & PROMOTION	30,896	33,300	39,800	38,700	6,500	20%	
GRANTS TO VOLUNTEER ORGANIZATIONS	36,000	36,000	36,000	36,000	0,500	2070	
LAND MAINTENANCE & IMPROVEMENT	23,447	35,200	46,900	32,800	11,700	33%	
	81,787	•	-	86,820	•	33 <i>%</i> 7%	
EQUIP REPAIRS & MAINTENANCE	•	79,200	84,620	•	5,420		
BLDG REPAIRS & MAINTENANCE	22,232	37,675	32,675	32,999	(5,000)	13%	
SNOW REMOVAL AND SANDING	5,335	14,300	12,500	11,400	(1,800)		
MAINTENANCE CONTRACTS	21,001	31,198	25,448	25,498	(5,750)	18%	
	1,065,497	1,291,257	1,295,334	1,269,655	4,077		
NET OPERATING (REVENUE) EXPENSE	814,712	916,566	911,683	885,293	(4,883)		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	(30)		(30,000)		(30,000)		
TRANSFER TO RESERVES & RES FUNDS	475,210	475,210	505,210	547,210	30,000	6%	
	475,180	475,210	475,210	547,210			
	1,289,892	1,391,776	1,386,893	1,432,503	(4,883)		
SUMMARY OF ALL PARKS ACTIVITIES:							
ADMINISTRATION		128,385	129,700		1,315		
ARENA		543,094	494,689		(48,405)		
PARKS		532,515	580,631		48,116		
PARKS PROGRAMS		27,080	27,340		260		
		_,,000	,		_00		
CAMI PARKS / SUZUKI HOUSE		160,702	154,533		(6,169)		

					Change 2	2016 to 201	7
DEPARTMENT: PARKS AND ARENA	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY: ADMINISTRATION	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
DONATIONS / FUNDRAISING	(5,367)						
	(5,367)					•	
EXPENSE						•	
SALARIES, WAGES & BENEFITS	61,745	70,870	70,375	71,100	(495)		
ADMINISTRATIVE EXPENSE	131	75	75	75			
OPERATING EXPENSE	5,312	100	100	100			
COMMUNICATIONS	722	840	500	840	(340)		
PROGRAM EXPENSES	7,974	10,900	39,100	9,100	28,200	259%	(1)
MEETINGS, CONFERENCES, TRAINING	1,469	1,500	1,700	1,700	200		
FUEL / TRANSPORTATION COSTS	665	1,500	1,250	1,500	(250)		
MARKETING & PROMOTION	26,853	27,000	31,000	31,000	4,000	15%	(2)
EQUIP REPAIRS & MAINTENANCE		100	100	100			
	104,871	112,885	144,200	115,515	31,315		
NET OPERATING (REVENUE) EXPENSE	99,503	112,885	144,200	115,515	31,315		
OTHER							
TRANSFER FROM RESERVES & RES FUNDS			(30,000)		(30,000)		(1)
TRANSFER TO RESERVES & RES FUNDS	15,500	15,500	15,500	15,500			
	15,500	15,500	(14,500)	15,500	(30,000)		
	115,003	128,385	129,700	131,015	1,315		

EXPLANATION OF CHANGE:

(1) Add \$30K for Canada 150 Celebration, offset by the transfer from reserve

(2) Increased projections for publication of the Community magazine. 2016 was budgeted low

INCLUDES DEPARTMENTS:

				Change 2	2016 to 201	.7
YTD Actual	Budge	et	Projection	(fav)	% if > \$2,500	
2016	2016	2017	2018	unfav	& +/- 5%	ref
, , ,			, , ,			
(132,371)	(248,932)		(260,000)	(11,400)		
	, , ,	• • •		4,500	67%	(1)
(5,526)	(7,999)	(8,059)	(8,000)	(60)	_	
(158,795)	(289,631)	(296,591)	(296,200)	(6,960)	_	
212,978	282,000	231,130	233,441	(50,870)	18%	(2)
228	400	350	500	(50)		
4,126	5,341	6,121	6,070	780		
2,836	2,100	2,500	2,500	400		
60,443	96,100	100,570	100,867	4,470		
8,411	13,100	13,100	13,100			
	1,200	1,500	1,750	300		
1,445	3,000	3,275	3,275	275		
62						
188			200			
24,886	21,000	26,000	26,000	5,000	24%	(3)
11,659	15,575	15,575	15,809			
2,670	6,400	5,400	5,400	(1,000)		
11,418	16,799	16,049	16,049	(750)		
341,351	463,015	421,570	424,961	(41,445)	· -	
				(
182,556	173,384	124,979	128,761	(48,405)	-	
369,710	369,710	369,710	411,710		_	
369,710	369,710	369,710	411,710		-	
552,266	543,094	494,689	540,471	(48,405)	9%	
	(18,769) (132,371) (2,129) (5,526) (158,795) 212,978 228 4,126 2,836 60,443 8,411 1,445 62 188 24,886 11,659 2,670 11,418 341,351 182,556	2016 2016 (18,769) (26,000) (132,371) (248,932) (2,129) (6,700) (5,526) (7,999) (158,795) (289,631) 212,978 282,000 228 400 4,126 5,341 2,836 2,100 60,443 96,100 8,411 13,100 1,200 1,445 3,000 62 188 24,886 21,000 11,659 15,575 2,670 6,400 11,418 16,799 341,351 463,015 182,556 173,384 369,710 369,710 369,710 369,710	2016 2016 2017 (18,769) (26,000) (26,000) (132,371) (248,932) (260,332) (2,129) (6,700) (2,200) (5,526) (7,999) (8,059) (158,795) (289,631) (296,591) 212,978 282,000 231,130 228 400 350 4,126 5,341 6,121 2,836 2,100 2,500 60,443 96,100 100,570 8,411 13,100 13,100 1,200 1,500 1,445 3,000 3,275 62 188 24,886 21,000 26,000 11,659 15,575 15,575 2,670 6,400 5,400 11,418 16,799 16,049 341,351 463,015 421,570 182,556 173,384 124,979 369,710 369,710	2016 2016 2017 2018 (18,769) (26,000) (26,000) (26,000) (132,371) (248,932) (260,332) (260,000) (2,129) (6,700) (2,200) (2,200) (5,526) (7,999) (8,059) (8,000) (158,795) (289,631) (296,591) (296,200) 212,978 282,000 231,130 233,441 228 400 350 500 4,126 5,341 6,121 6,070 2,836 2,100 2,500 2,500 60,443 96,100 100,570 100,867 8,411 13,100 13,100 13,100 1,200 1,500 1,750 1,445 3,000 3,275 3,275 62 188 200 24,886 21,000 26,000 26,000 11,659 15,575 15,575 15,809 <td>YTD Actual 2016 Budget 2017 Projection 2018 (fav) unfav (18,769) (26,000) (26,000) (26,000) (132,371) (248,932) (260,332) (260,000) (11,400) (2,129) (6,700) (2,200) (2,200) 4,500 (5,526) (7,999) (8,059) (8,000) (60) (158,795) (289,631) (296,591) (296,200) (6,960) 212,978 282,000 231,130 233,441 (50,870) 228 400 350 500 (50) 4,126 5,341 6,121 6,070 780 2,836 2,100 2,500 2,500 400 60,443 96,100 100,570 100,867 4,470 8,411 13,100 13,100 13,100 1,200 1,500 1,750 300 1,445 3,000 3,275 3,275 275 62 200 <td< td=""><td>2016 2016 2017 2018 unfav & +/- 5% (18,769) (26,000) (26,000) (26,000) (132,371) (248,932) (260,332) (260,000) (11,400) (2,129) (6,700) (2,200) (2,200) 4,500 67% (5,526) (7,999) (8,059) (8,000) (60) (158,795) (289,631) (296,591) (296,200) (6,960) 212,978 282,000 231,130 233,441 (50,870) 18% 228 400 350 500 (50) 4,126 5,341 6,121 6,070 780 2,836 2,100 2,500 2,500 400 60,443 96,100 100,570 100,867 4,470 8,411 13,100 13,100 13,100 1,445 3,000 3,275 3,275 275 62 188 </td></td<></td>	YTD Actual 2016 Budget 2017 Projection 2018 (fav) unfav (18,769) (26,000) (26,000) (26,000) (132,371) (248,932) (260,332) (260,000) (11,400) (2,129) (6,700) (2,200) (2,200) 4,500 (5,526) (7,999) (8,059) (8,000) (60) (158,795) (289,631) (296,591) (296,200) (6,960) 212,978 282,000 231,130 233,441 (50,870) 228 400 350 500 (50) 4,126 5,341 6,121 6,070 780 2,836 2,100 2,500 2,500 400 60,443 96,100 100,570 100,867 4,470 8,411 13,100 13,100 13,100 1,200 1,500 1,750 300 1,445 3,000 3,275 3,275 275 62 200 <td< td=""><td>2016 2016 2017 2018 unfav & +/- 5% (18,769) (26,000) (26,000) (26,000) (132,371) (248,932) (260,332) (260,000) (11,400) (2,129) (6,700) (2,200) (2,200) 4,500 67% (5,526) (7,999) (8,059) (8,000) (60) (158,795) (289,631) (296,591) (296,200) (6,960) 212,978 282,000 231,130 233,441 (50,870) 18% 228 400 350 500 (50) 4,126 5,341 6,121 6,070 780 2,836 2,100 2,500 2,500 400 60,443 96,100 100,570 100,867 4,470 8,411 13,100 13,100 13,100 1,445 3,000 3,275 3,275 275 62 188 </td></td<>	2016 2016 2017 2018 unfav & +/- 5% (18,769) (26,000) (26,000) (26,000) (132,371) (248,932) (260,332) (260,000) (11,400) (2,129) (6,700) (2,200) (2,200) 4,500 67% (5,526) (7,999) (8,059) (8,000) (60) (158,795) (289,631) (296,591) (296,200) (6,960) 212,978 282,000 231,130 233,441 (50,870) 18% 228 400 350 500 (50) 4,126 5,341 6,121 6,070 780 2,836 2,100 2,500 2,500 400 60,443 96,100 100,570 100,867 4,470 8,411 13,100 13,100 13,100 1,445 3,000 3,275 3,275 275 62 188

EXPLANATION OF CHANGE:

(1) To bring in line with actual

INCLUDES DEPARTMENTS:

- (2) 2016 was higher due to the \$50K succession plan for the Arena manager
- (3) Increase fire alarms and sprinkler system repair and maintenance

						Change 2	2016 to 201	.7
DEPARTMENT: PAR	KS AND ARENA	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY: PAR	KS	2016	2016	2017	2018	unfav	& +/- 5%	ref
DEVENUE								
REVENUE USER FEES		(25,776)	(20,800)	(23,800)	(23,800)	(3,000)	14%	(1)
RECOVERIES		(8,700)	(7,500)	(23,800)	(23,800)	(3,000)	14/0	(1)
GRANTS / SUBSID	NEC / DEDATEC	(8,700)	(7,500)	(2,500)	(2,500)	1,000		
GNAINTS / SOBSIL	JILS / INLUATES	(34,476)	(31,800)	(33,800)	(33,800)	(2,000)	•	
EXPENSE		(34,470)	(31,800)	(33,800)	(33,800)	(2,000)		
SALARIES, WAGE	S & BENEFITS	285,463	315,410	319,310	324,123	3,900		
ADMINISTRATIVE		35	200	200	200			
OPERATING EXPE	NSE	6,615	8,205	7,405	11,280	(800)		
COMMUNICATIO	NS	3,196	4,250	4,250	5,000	`		
UTILITIES - HEAT,	HYDRO, WATER	31,327	38,200	39,316	40,847	1,116		
PROGRAM EXPEN	NSES	5,613	4,700	5,600	4,700	900		
MEETINGS, CONF	ERENCES, TRAINING	358	1,500	1,500	1,500			
FUEL / TRANSPO	RTATION COSTS	12,355	15,000	15,000	15,000			
MARKETING & PI	ROMOTION	1,974	2,800	5,300	4,000	2,500		
LAND MAINTENA	NCE & IMPROVEMENT	22,494	33,200	45,500	30,800	12,300	37%	(2
EQUIP REPAIRS 8	MAINTENANCE	35,693	35,300	35,300	37,500			
BLDG REPAIRS &	MAINTENANCE	8,314	11,100	11,100	11,100			
SNOW REMOVAL	. AND SANDING	1,080	900	1,100		200		
MAINTENANCE C	CONTRACTS	3,329	3,550	3,550	3,600			
		417,848	474,315	494,431	489,650	20,116		
NET OPERATING (RE\	/ENUE) EXPENSE	383,373	442,515	460,631	455,850	18,116		
OTHER TO DE	CEDVEC 8 DEC FLINDS	00.000	00.000	120.000	120,000	20.000	220/	1-
TRAINSFER TO RE	SERVES & RES FUNDS	90,000	90,000	120,000 120,000	120,000	30,000	33%	(3
		90,000	90,000	120,000	120,000	30,000		
		473,373	532,515	580,631	575,850	48,116	9%	

EXPLANATION OF CHANGE:

(1) Increase revenue from baseball teams

(2) Add maintenance of the Woodlot purchased in 2017 and repair of hydro wiring in Victoria park

(3) Increase contribution to reserve to fund 2017 capital projects

INCLUDES DEPARTMENTS:

						Change	2016 to 20 3	17
DEPARTMENT:	PARKS AND ARENA	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500)
ACTIVITY:	PARKS PROGRAMS	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE								
SALE OF G	OODS OR SERVICES	(18,387)	(16,500)	(16,500)	(16,500)			
USER FEES		(4,307)	(6,560)	(6,560)	(7,560)			
		(22,944)	(23,060)	(23,060)	(24,060)		_	
EXPENSE			• • •				_	
SALARIES,	WAGES & BENEFITS	2,843	11,680	11,940	12,630	260		
OPERATIN	G EXPENSE		1,050	1,050	1,054			
COMMUN	IICATIONS		50	50	51			
SUPPLIES		16,323	21,000	21,000	21,000			
PROGRAM	1 EXPENSES	2,630	4,000	4,000	4,000			
CONTRACT	TED SERVICES	6,387	8,860	8,860	8,860			
MARKETIN	IG & PROMOTION	1,881	3,500	3,500	3,500		_	
		30,064	50,140	50,400	51,094	260	_	
NET OPERATING	(REVENUE) EXPENSE	7,121	27,080	27,340	27,034	260	_	
OTHER								
		(30)					_ _	
		7,091	27,080	27,340	27,034	260	=	
EXPLANATION O	OF CHANGE:				II	NCLUDES DE	PARTMENT	S:
No signifi	cant changes					5000-6051		
						5000-6100		
						5000-6110		

						Change 2	016 to 201	.7
DEPARTMENT:	PARKS AND ARENA	YTD Actual	Budge	et	Projection	(fav)	% if > \$2,500	
ACTIVITY:	CAMI PARKS / SUZUKI HOUSE	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE								
RENT / LEAS	SES	(9,203)	(10,200)	(10,200)	(10,302)			
USER FEES		(20,000)	(20,000)	(20,000)	(20,000)			
		(29,203)	(30,200)	(30,200)	(30,302)			
EXPENSE								
SALARIES, V	WAGES & BENEFITS	26,875	25,860	23,730	23,900	(2,130)		
UTILITIES -	HEAT, HYDRO, WATER	76,230	75,393	82,534	85,376	7,141	9%	(1
GRANTS TO	VOLUNTEER ORGANIZATIONS	36,000	36,000	36,000	36,000			
LAND MAIN	ITENANCE & IMPROVEMENT	953	2,000	1,400	2,000	(600)		
EQUIP REPA	AIRS & MAINTENANCE	21,207	22,800	23,220	23,220	420		
BLDG REPA	IRS & MAINTENANCE	2,259	11,000	6,000	6,090	(5,000)	45%	(2
SNOW REM	IOVAL AND SANDING	1,585	7,000	6,000	6,000	(1,000)		
MAINTENA	NCE CONTRACTS	6,254	10,849	5,849	5,849	(5,000)	46%	(3
		171,362	190,902	184,733	188,435	(6,169)		
NET OPERATING	G (REVENUE) EXPENSE	142,159	160,702	154,533	158,133	(6,169)		
OTHER								
O I I I I I								
		142,159	160,702	154,533	158,133	(6,169)	4%	

EXPLANATION OF CHANGE:

- (1) Increase water
- (2) General provision, no big items projected in 2017
- (3) General provision, no big items projected in 2017

INCLUDES DEPARTMENTS:

5000-6030 5000-6040

	_					Change 2016 to 2017		
DEPARTMENT:	VICTORIA PARK COMMUNITY CENTRE	YTD Actual	Budg	get	Projection	(fav)	% if > \$2,500	
ACTIVITY:	TOTAL ALL ACTIVITIES	2016	2016	2017	2018	unfav	& +/- 5% I	
REVENUE								
	ODS OR SERVICES	(3,286)	(4,000)	(3,500)	(4,000)	500		
RENT / LEAS		(26,163)	(22,180)	(17,673)	(17,748)	4,507	20%	
USER FEES	,,,,	(107,774)	(98,213)	(99,800)	(99,882)	(1,587)	2070	
MEMBERSH	IIPS	(107,7723)	(122,100)	(128,100)	(128,100)	(6,000)		
RECOVERIES		(1,127)	(122,100)	(120,100)	(120,100)	(0,000)		
	UBSIDIES / REBATES	(1,127)	(9,936)	(6,000)	(6,000)	3,936	40%	
PROGRAM I	·	(255,846)	(269,647)	(273,397)	(273,689)		40%	
	S / FUNDRAISING			(2/3,39/)		(3,750)		
DONATIONS	5 / FUNDRAISING	(50)	/F3C 07C)	(530,470)	(900)	(2.204)	•	
EVDENCE	-	(501,970)	(526,076)	(528,470)	(530,319)	(2,394)	•	
EXPENSE SALARIES V	VAGES & BENEFITS	866,917	922,699	950,780	960,419	28,081		
•	ATIVE EXPENSE	14,257	16,150	16,650	16,650	500		
OPERATING		14,896	17,240	17,175	16,786	(65)		
COMMUNIC		•	10,000	10,000	10,000	(63)		
		7,559	•	-	•	4 126		
	HEAT, HYDRO, WATER	123,903	152,106	156,242	161,279	4,136		
SUPPLIES	TYDENICEC	10,625	15,272	14,872	16,160	(400)		
PROGRAM I		11,208	15,666	14,891	15,570	(775)		
	CONFERENCES, TRAINING	1,645	5,172	5,172	4,180	(225)		
-	NSPORTATION COSTS	651	1,860	1,535	1,535	(325)		
	ED SERVICES	1,790	3,750	1,500	1,500	(2,250)		
	& PROMOTION	122	1,400	1,400	1,400			
-	AIRS & MAINTENANCE	35,064	54,100	49,900	49,300	(4,200)	8%	
	RS & MAINTENANCE	8,217	21,750	20,750	20,757	(1,000)		
	OVAL AND SANDING	2,910	8,000	6,500	6,500	(1,500)		
MAINTENAI	NCE CONTRACTS	14,513	18,000	18,000	18,000			
	_	1,114,279	1,263,165	1,285,367	1,300,037	22,202		
NET OPERATING	G (REVENUE) EXPENSE	612,309	737,089	756,897	769,718	19,808		
OTHER								
TRANSFER 1	O RESERVES & RES FUNDS	50,000	50,000	160,000	30,000	110,000	220%	
	_ _	50,000	50,000	160,000	30,000	110,000	220%	
	<u>-</u>	662,309	787,089	916,897	799,718	129,808	16%	
SUMMARY OF A	ALL VICTORIA PARK COMMUNITY	CENTRE ACTIVIT	TIFS:					
COMMANI OF A	ADMINISTRATION	CLIVIIL ACTIVI	151,029	212,440		61,411		
	AQUATICS		98,035	100,025		1,990		
	FITNESS		3,174	5,162		1,988		
	PROGRAMS		26,040	37,218		11,178		
	FACILITY		508,811	562,052		53,241		
	LACILIT		200,011	302,032		33,241		
		•	787,089	916,897		129,808		

	_					Change 2	2016 to 201	L7
DEPARTMENT:	VICTORIA PARK COMMUNITY CENTRE	YTD Actual	Budge	et	Projection	(fav)	% if > \$2,500	
ACTIVITY:	ADMINISTRATION	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE								
SALE OF GO	OODS OR SERVICES	(1,473)						
USER FEES		(370)	(500)	(500)	(500)			
RECOVERIE	S	(913)						
		(2,756)	(500)	(500)	(500)		_	
XPENSE							-	
SALARIES, \	WAGES & BENEFITS	110,130	124,279	125,190	126,430	911		
ADMINISTR	RATIVE EXPENSE	14,257	16,150	16,650	16,650	500		
OPERATING	E EXPENSE		600	600	600			
COMMUNI	CATIONS	7,559	10,000	10,000	10,000			
SUPPLIES		1,417						
PROGRAM	EXPENSES	56	100	100	100			
MEETINGS,	CONFERENCES, TRAINING		100	100	100			
FUEL / TRA	NSPORTATION COSTS		100	100	100			
MARKETING	G & PROMOTION		200	200	200		_	
	-	133,420	151,529	152,940	154,180	1,411	-	
NET OPERATING	G (REVENUE) EXPENSE	130,664	151,029	152,440	153,680	1,411	_	
OTHER								
TRANSFER	TO RESERVES & RES FUNDS			60,000		60,000	_	(1
	-	 -		60,000	 -	60,000	-	
		130,664	151,029	212,440	153,680	61,411	41%	

EXPLANATION OF CHANGE:

(1) To fund new Rec and Program Management Software implementation

INCLUDES DEPARTMENTS:

					Change 2	e 2016 to 2017		
DEPARTMENT:	VICTORIA PARK COMMUNITY CENTRE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY:	AQUATICS	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE								
SALE OF GO	ODS OR SERVICES		(1,000)	(1,000)	(1,000)			
RENT / LEAS	SES	(18,833)	(15,255)	(16,748)	(16,748)	(1,493)		
USER FEES		(27,168)	(30,000)	(30,000)	(30,000)			
MEMBERSH	IIPS	(22,445)	(17,700)	(23,700)	(23,700)	(6,000)	34%	(1
RECOVERIES	S	(214)						
PROGRAM I	REVENUES	(151,167)	(148,368)	(149,815)	(150,107)	(1,447)		
DONATIONS	S / FUNDRAISING				(900)			
		(219,828)	(212,323)	(221,263)	(222,455)	(8,940)		
XPENSE								
SALARIES, V	VAGES & BENEFITS	274,945	293,900	306,230	309,292	12,330		
OPERATING	EXPENSE	5,048	3,860	3,860	3,756			
SUPPLIES		4,416	4,400	4,000	5,000	(400)		
PROGRAM I	EXPENSES	4,893	5,221	4,921	5,300	(300)		
MEETINGS,	CONFERENCES, TRAINING	510	2,392	1,692	1,600	(700)		
FUEL / TRAM	NSPORTATION COSTS	119	385	385	385			
MARKETING	6 & PROMOTION	<u> </u>	200	200	200			
	- -	289,929	310,358	321,288	325,533	10,930		
NET OPERATING	(REVENUE) EXPENSE	70,101	98,035	100,025	103,078	1,990		
OTHER								
	- -						•	
		70,101	98,035	100,025	103,078	1,990	2%	

EXPLANATION OF CHANGE:

(1) Change in pool rent rates

INCLUDES DEPARTMENTS:

	_					Change 2	2016 to 20	17
DEPARTMENT:	VICTORIA PARK COMMUNITY CENTRE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500)
ACTIVITY:	FITNESS	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE								
USER FEES		(12,128)	(18,446)	(17,228)	(17,310)	1,218		
MEMBERSH	IIPS	(85,278)	(104,400)	(104,400)	(104,400)			
PROGRAM	REVENUES	(3,784)	(4,000)	(4,000)	(4,000)			
DONATION:	S / FUNDRAISING	(50)						
	_	(101,240)	(126,846)	(125,628)	(125,710)	1,218	='	
XPENSE								
SALARIES, V	VAGES & BENEFITS	86,586	108,790	110,860	112,111	2,070		
OPERATING	EXPENSE	619	1,150	1,150	1,150			
SUPPLIES		171	1,550	1,550	1,550			
PROGRAM	EXPENSES	289	500	200	500	(300)		
MEETINGS,	CONFERENCES, TRAINING	874	1,680	1,680	1,480			
FUEL / TRAI	NSPORTATION COSTS	291	550	550	550			
CONTRACT	ED SERVICES	1,410	1,500	1,500	1,500			
MARKETING	3 & PROMOTION	54	300	300	300			
EQUIP REPA	AIRS & MAINTENANCE	1,604	4,000	3,000	4,000	(1,000)	<u>-</u> ,	
	-	91,899	120,020	120,790	123,141	770	-	
NET OPERATING	G (REVENUE) EXPENSE	(9,341)	(6,826)	(4,838)	(2,569)	1,988	-	
OTHER								
TRANSFER 1	TO RESERVES & RES FUNDS	10,000	10,000	10,000	10,000		_	
	-	10,000	10,000	10,000	10,000		-	
		659	3,174	5,162	7,431	1,988		

No significant changes

	_					Change 2	016 to 201	7
DEPARTMENT:	VICTORIA PARK COMMUNITY CENTRE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY:	PROGRAMS	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE								
USER FEES		(68,109)	(49,267)	(52,072)	(52,072)	(2,805)		
GRANTS / S	UBSIDIES / REBATES		(9,936)	(6,000)	(6,000)	3,936		
PROGRAM	REVENUES	(100,895)	(117,279)	(119,582)	(119,582)	(2,303)		
	·	(169,004)	(176,482)	(177,654)	(177,654)	(1,172)	•	
XPENSE	·						•	
SALARIES, V	VAGES & BENEFITS	174,093	179,090	193,430	195,370	14,340	8%	(1
OPERATING	EXPENSE	702	1,490	1,550	1,550	60		
SUPPLIES		4,526	7,822	7,822	8,110			
PROGRAM	EXPENSES	5,970	9,845	9,670	9,670	(175)		
MEETINGS,	CONFERENCES, TRAINING	261	700	1,400	700	700		
FUEL / TRAI	NSPORTATION COSTS	242	825	500	500	(325)		
CONTRACTI	ED SERVICES	380	2,250			(2,250)		
MARKETING	§ & PROMOTION	68	500	500	500			
	·	186,242	202,522	214,872	216,400	12,350	•	
NET OPERATING	G (REVENUE) EXPENSE	17,238	26,040	37,218	38,746	11,178		
OTHER								
		17,238	26,040	37,218	38,746	11,178	43%	

EXPLANATION OF CHANGE:

(1) Add 1 Part Time staff to Summer Camp Program and increase hours for PD days

INCLUDES DEPARTMENTS:

	_					Change 2	2016 to 201	7
DEPARTMENT:	VICTORIA PARK COMMUNITY CENTRE	YTD Actual	Budge	et	Projection	(fav)	% if > \$2,500	-
ACTIVITY:	FACILITY	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE								
SALE OF GO	ODS OR SERVICES	(1,813)	(3,000)	(2,500)	(3,000)	500		
RENT / LEAS	SES	(7,329)	(6,925)	(925)	(1,000)	6,000	87%	(1)
		(9,142)	(9,925)	(3,425)	(4,000)	6,500		
EXPENSE								
SALARIES, V	VAGES & BENEFITS	221,162	216,640	215,070	217,216	(1,570)		
OPERATING	EXPENSE	8,527	10,140	10,015	9,730	(125)		
UTILITIES - I	HEAT, HYDRO, WATER	123,903	152,106	156,242	161,279	4,136		
SUPPLIES		95	1,500	1,500	1,500			
MEETINGS,	CONFERENCES, TRAINING		300	300	300			
MARKETING	6 & PROMOTION		200	200	200			
EQUIP REPA	AIRS & MAINTENANCE	33,460	50,100	46,900	45,300	(3,200)		
BLDG REPA	IRS & MAINTENANCE	8,217	21,750	20,750	20,757	(1,000)		
SNOW REM	OVAL AND SANDING	2,910	8,000	6,500	6,500	(1,500)		
MAINTENA	NCE CONTRACTS	14,513	18,000	18,000	18,000			
	-	412,788	478,736	475,477	480,783	(3,259)		
NET OPERATING	(REVENUE) EXPENSE	403,646	468,811	472,052	476,783	3,241		
OTHER								
TRANSFER 1	TO RESERVES & RES FUNDS	40,000	40,000	90,000	20,000	50,000	125%	(2)
	-	40,000	40,000	90,000	20,000	50,000		
	_	443,646	508,811	562,052	496,783	53,241	10%	

EXPLANATION OF CHANGE:

(1) Loss of a tenant starting Jan 2017

(2) Based on requirements to fund 2017 capital projects

INCLUDES DEPARTMENTS:

						Change 2016 to 2017			
DEPARTMENT:	YOUTH CENTRE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500		
ACTIVITY:	TOTAL ALL ACTIVITIES	2016	2016	2017	2018	unfav	& +/- 5%	ref	
REVENUE									
	ODS OR SERVICES	(15,394)	(35,500)	(23,500)	(23,500)	12,000	34%		
RENT / LEAS		(50,270)	(57,076)	(32,076)	(32,076)	25,000	44%		
USER FEES		(1,505)	(5,250)	(17,450)	(17,250)	(12,200)	, , ,		
MEMBERSHI	PS	(4,220)	(1,000)	(1,000)	(1,000)				
RECOVERIES		(809)	(2,450)	(2,450)	(2,450)				
	JBSIDIES / REBATES	(54,567)	(113,100)	(32,400)	(32,400)	80,700	71%		
PROGRAM R	•	(439)	(5,000)	(500)	(500)	4,500	90%		
	/ FUNDRAISING	(123,258)	(118,700)	(136,500)	(133,700)	(17,800)	15%		
	,	(250,461)	(338,076)	(245,876)	(242,876)	92,200			
EXPENSE			(,,	(-//					
	AGES & BENEFITS	580,967	659,100	665,160	671,812	6,060			
•	ATIVE EXPENSE	3,877	10,649	8,000	9,306	(2,649)	25%		
OPERATING		17,822	20,655	13,155	14,655	(7,500)	36%		
COMMUNIC	ATIONS	5,660	6,950	6,950	6,950				
UTILITIES - H	EAT, HYDRO, WATER	24,426	28,375	30,024	30,854	1,649			
SUPPLIES	, -,	5,004	19,700	9,400	8,700	(10,300)	52%		
PROGRAM E	XPENSES	26,624	41,300	21,300	16,050	(20,000)	48%		
	CONFERENCES, TRAINING	896	4,800	2,300	2,800	(2,500)			
•	SPORTATION COSTS	728	3,400	2,400	2,400	(1,000)			
PROFESSION		22,145	25,000			(25,000)	100%		
CONTRACTE	D SERVICES	266	3,616	3,470	3,470	(146)			
	& PROMOTION	9,602	10,850	850	850	(10,000)	92%		
	IRS & MAINTENANCE	2,728	10,950	11,950	14,150	1,000			
-	RS & MAINTENANCE	3,614	10,400	6,900	7,900	(3,500)	34%		
	OVAL AND SANDING	2,957	5,000	5,000	5,000				
	ICE CONTRACTS	5,556	6,674	6,974	6,974	300			
		712,873	867,419	793,833	801,870	(73,586)			
NET OPERATING	(REVENUE) EXPENSE	462,412	529,343	547,957	558,994	18,614			
OTHER									
	O RESERVES & RES FUNDS	2,500	2,500	2,500	2,500				
		2,500	2,500	2,500	2,500				
		464,912	531,843	550,457	561,494	18,614	3%		
SUMMARY OF A	LL YOUTH CENTRE ACTIVITIES:								
	FACILITY		95,163	102,102	6,939				
	TECHNOLOGY PROGRAMS		86,710	44,740	(41,970)				
	GENERAL PROGRAMS		349,970	403,615	53,645				
	CAREER & SKILLS PROGRAM		3.5,570						
	CARLER & SKILLS I ROGRAM	-	531,843	550,457	18,614				
		=	331,043	330,737	10,014				

					Change 2	.7	
DEPARTMENT: YOUTH CENTRE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY: FACILITY	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
RENT / LEASES	(34,879)	(37,376)	(31,376)	(31,376)	6,000	16%	(1)
RECOVERIES		(1,250)	(1,250)	(1,250)			
	(34,879)	(38,626)	(32,626)	(32,626)	6,000		
EXPENSE							
SALARIES, WAGES & BENEFITS	67,270	68,540	69,830	70,528	1,290		
OPERATING EXPENSE	2,268	4,950	5,150	5,150	200		
UTILITIES - HEAT, HYDRO, WATER	24,426	28,375	30,024	30,854	1,649		
FUEL / TRANSPORTATION COSTS	320	400	400	400			
CONTRACTED SERVICES	27						
EQUIP REPAIRS & MAINTENANCE	2,534	9,450	10,450	12,650	1,000		
BLDG REPAIRS & MAINTENANCE	3,614	10,400	6,900	7,900	(3,500)	34%	(2)
SNOW REMOVAL AND SANDING	2,957	5,000	5,000	5,000			
MAINTENANCE CONTRACTS	5,556	6,674	6,974	6,974	300		
	108,973	133,789	134,728	139,456	939		
NET OPERATING (REVENUE) EXPENSE	74,094	95,163	102,102	106,830	6,939		
OTHER							
	74,094	95,163	102,102	106,830	6,939	7%	

EXPLANATION OF CHANGE:

(1) Loss of a tenant

(2) Based on the work planed for 2017

INCLUDES DEPARTMENTS:

						Change 2	016 to 201	117	
DEPARTMENT: Y	YOUTH CENTRE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500		
ACTIVITY: 1	TECHNOLOGY PROGRAMS	2016	2016	2017	2018	unfav	& +/- 5%	ref	
REVENUE									
SALE OF GOC	DDS OR SERVICES	(12,182)	(30,000)	(20,000)	(20,000)	10,000	33%	(1)	
RENT / LEASE	:S	(15,200)	(19,500)	(500)	(500)	19,000	97%	(2)	
USER FEES		(1,480)	(5,000)	(1,200)	(1,000)	3,800	76%	(3)	
RECOVERIES		(2,213)	(1,200)	(1,200)	(1,200)				
DONATIONS ,	/ FUNDRAISING	(36,663)	(29,800)	(42,600)	(39,800)	(12,800)	43%	(4)	
		(67,738)	(85,500)	(65,500)	(62,500)	20,000			
EXPENSE									
SALARIES, W	AGES & BENEFITS	132,020	160,510	97,840	98,818	(62,670)	39%	(5)	
ADMINISTRA	TIVE EXPENSE	976	1,750	1,750	1,750				
OPERATING E	EXPENSE	9,741	3,500	3,500	4,000				
SUPPLIES		1,043	700	1,400	700	700			
CONTRACTED) SERVICES	170	2,500	2,500	2,500				
EQUIP REPAIR	RS & MAINTENANCE	52	750	750	750				
		144,002	169,710	107,740	108,518	(61,970)			
NET OPERATING ((REVENUE) EXPENSE	76,264	84,210	42,240	46,018	(41,970)			
OTHER									
TRANSFER TO	O RESERVES & RES FUNDS	2,500	2,500	2,500	2,500				
		2,500	2,500	2,500	2,500				
		78,764	86,710	44,740	48,518	(41,970)	48%		

EXPLANATION OF CHANGE:

- (1) Demand for services less than previously budgeted
- (2) Directly related to the loss of a tenant (Thames Valley School Board)
- (3) To bring in line with actual
- (4) Based on commitments and fundraising efforts
- (5) Directly attributed to the restructure . Eliminated 1 full time position

INCLUDES DEPARTMENTS:

						Change 2016 to 201		7
DEPARTMENT: Y	OUTH CENTRE	YTD Actual	Budg	et	Projection (fav)	(fav)	% if > \$2,500	
ACTIVITY: 6	GENERAL PROGRAMS	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE								
SALE OF GOO	DS OR SERVICES	(3,212)	(5,500)	(3,500)	(3,500)	2,000		
RENT / LEASE	S	(190)	(200)	(200)	(200)			
USER FEES		(25)	(250)	(16,250)	(16,250)	(16,000)	6400%	(1)
MEMBERSHIF	PS	(4,220)	(1,000)	(1,000)	(1,000)			
RECOVERIES		(1,596)						
GRANTS / SUI	BSIDIES / REBATES	(2,875)	(32,400)	(32,400)	(32,400)			
PROGRAM RE	EVENUES	(439)	(5,000)	(500)	(500)	4,500	90%	(2
DONATIONS /	FUNDRAISING	(86,595)	(88,900)	(93,900)	(93,900)	(5,000)	6%	(3
		(99,152)	(133,250)	(147,750)	(147,750)	(14,500)		
XPENSE								
SALARIES, WA	AGES & BENEFITS	381,676	430,050	497,490	502,465	67,440	16%	(4
ADMINISTRA [*]	TIVE EXPENSE	2,425	8,399	6,250	7,556	(2,149)		
OPERATING E	XPENSE	2,682	4,505	4,505	5,505			
COMMUNICA	TIONS	5,660	6,950	6,950	6,950			
SUPPLIES		2,991	8,000	8,000	8,000			
PROGRAM EX	PENSES	8,790	17,300	21,300	16,050	4,000	23%	(5
MEETINGS, C	ONFERENCES, TRAINING	253	3,300	2,300	2,800	(1,000)		
FUEL / TRANS	SPORTATION COSTS	258	2,000	2,000	2,000			
CONTRACTED	SERVICES	70	1,116	970	970	(146)		
MARKETING 8	& PROMOTION	990	850	850	850			
EQUIP REPAIR	RS & MAINTENANCE	142	750	750	750			
		405,938	483,220	551,365	553,896	68,145		
IET OPERATING (REVENUE) EXPENSE	306,787	349,970	403,615	406,146	53,645		
OTHER								
		306,787	349,970	403,615	406,146	53,645	15%	

EXPLANATION OF CHANGE:

INCLUDES DEPARTMENTS:

5200-6090

- (1) Directly attributed to the new Senior Day Camp program that will start summer 2017
- (2) To bring in line with actual
- (3) Directly attributed to a \$5K increase in donations from United Way

(4)

						Change 2	Change 2016 to 2017	
DEPARTMENT	: YOUTH CENTRE	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
ACTIVITY:	CAREER & SKILLS PROGRAM	2016	2016	2017	2018	unfav	& + / - 5%	re
REVENUE								
RECOVERI	IES	3,000						
GRANTS /	SUBSIDIES / REBATES	(20,892)	(40,700)			40,700	100%	
		(17,892)	(40,700)			40,700		
EXPENSE		<u> </u>						
ADMINIST	TRATIVE EXPENSE	477	500			(500)		
OPERATIN	IG EXPENSE	3,131	7,700			(7,700)	100%	
SUPPLIES		970	5,000			(5,000)	100%	
PROGRAM	1 EXPENSES	11,403	15,000			(15,000)	100%	
MEETINGS	S, CONFERENCES, TRAINING	643	1,500			(1,500)		
FUEL / TR	ANSPORTATION COSTS	150	1,000			(1,000)		
MARKETIN	NG & PROMOTION	8,612	10,000			(10,000)	100%	
		25,385	40,700	0		(40,700)		
NET OPERATIN	NG (REVENUE) EXPENSE	7,493						
OTHER								
		7,493						

EXPLANATION OF CHANGE:

This is a 100% funded program will end March 31 2016.

INCLUDES DEPARTMENTS:

Town of Ingersoll
2017 Draft Budget
November 30, 2016

				Change 2	2016 to 201	7
YTD Actual	Budge	et	Projection	(fav)	% if > \$2,500	
2016	2016	2017	2018	unfav	& +/- 5%	ref
(30,800)	(40,000)			40,000	100%	
(30,800)	(40,000)			40,000	•	
					•	
	6,000			(6,000)	100%	
6,430	9,000			(9,000)	100%	
22,145	25,000			(25,000)	100%	
28,575	40,000	0		(40,000)	•	
(2,225)						
(2,225)						
	(30,800) (30,800) (30,800) 6,430 22,145 28,575 (2,225)	2016 2016 (30,800) (40,000) (30,800) (40,000) 6,000 6,430 9,000 22,145 25,000 28,575 40,000 (2,225)	2016 2016 2017 (30,800) (40,000) (30,800) (40,000) 6,000 6,430 9,000 22,145 25,000 28,575 40,000 0 (2,225)	2016 2016 2017 2018 (30,800) (40,000) (30,800) (40,000) 6,000 6,430 9,000 22,145 25,000 28,575 40,000 0 (2,225)	YTD Actual Budget Projection (fav) unfav (30,800) (40,000) 40,000 (30,800) (40,000) 40,000 6,000 (6,000) 6,430 9,000 (9,000) 22,145 25,000 (25,000) 28,575 40,000 0 (40,000) (2,225)	2016 2016 2017 2018 unfav & +/- 5% (30,800) (40,000) 40,000 100% (30,800) (40,000) 40,000 100% 6,000 (9,000) 100% 6,430 9,000 (9,000) 100% 22,145 25,000 (25,000) 100% 28,575 40,000 0 (40,000) (2,225)

EXPLANATION OF CHANGE:

INCLUDES DEPARTMENTS:

				Change 2	2016 to 2017
YTD Actual	Budget Projection		Projection	(fav)	% if > \$2,500
2016	2016	2017	2018	unfav	& +/- 5% I
148	200	200	200		
5,629	7,700	7,916	8,232	216	
119	3,000	1,500	1,500	(1,500)	
38	500	500	500		
9,541	6,700	11,200	5,000	4,500	67% (
1,375	2,000	2,000	2,000		
243	250	250	500		
17,092	20,350	23,566	17,932	3,216	•
17,092	20,350	23,566	17,932	3,216	
9,000	9,000	9,000	10,000		
9,000	9,000	9,000	10,000		•
26,092	29,350	32,566	27,932	3,216	11%
			IN	ICLUDES DEP	ARTMENTS:
				6200-4100	
	148 5,629 119 38 9,541 1,375 243 17,092 17,092	2016 2016 148 200 5,629 7,700 119 3,000 38 500 9,541 6,700 1,375 2,000 243 250 17,092 20,350 17,092 20,350 9,000 9,000 9,000 9,000	2016 2016 2017 148 200 200 5,629 7,700 7,916 119 3,000 1,500 38 500 500 9,541 6,700 11,200 1,375 2,000 2,000 243 250 250 17,092 20,350 23,566 17,092 20,350 23,566 9,000 9,000 9,000 9,000 9,000 9,000	2016 2016 2017 2018 148 200 200 200 5,629 7,700 7,916 8,232 119 3,000 1,500 1,500 38 500 500 500 9,541 6,700 11,200 5,000 1,375 2,000 2,000 2,000 243 250 250 500 17,092 20,350 23,566 17,932 17,092 20,350 23,566 17,932 9,000 9,000 9,000 10,000 9,000 9,000 9,000 10,000 26,092 29,350 32,566 27,932	YTD Actual Budget Projection (fav) 2016 2016 2017 2018 unfav 148 200 200 200 5,629 7,700 7,916 8,232 216 119 3,000 1,500 1,500 (1,500) 38 500 500 500 9,541 6,700 11,200 5,000 4,500 1,375 2,000 2,000 2,000 243 250 250 500 17,092 20,350 23,566 17,932 3,216 17,092 20,350 23,566 17,932 3,216 9,000 9,000 9,000 10,000 9,000 9,000 9,000 10,000 26,092 29,350 32,566 27,932 3,216

					Change 2	2016 to 201	.7
DEPARTMENT: MUSEUMS	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
PROGRAMS	2016	2016	2017	2018	unfav	& +/- 5%	ref
REVENUE							
SALE OF GOODS OR SERVICES	(4,484)	(3,200)	(5,000)	(5,000)	(1,800)		
RENT / LEASES	(4,484) (77)	(3,200)	(3,000)	(100)	(1,800)		
USER FEES	(77) (1,472)	(100)	(100)	(1,800)			
GRANTS / SUBSIDIES / REBATES	(1,472)	(1,700)	(1,700)	(11,180)	3,004	21%	(1)
PROGRAM REVENUES	(13,236)	(7,600)	(7,600)	(11,180)	3,004	21%	(1)
	,						
DONATIONS / FUNDRAISING	(6,870)	(4,550)	(4,550)	(3,250)	1,204	-	
EXPENSE	(35,688)	(31,330)	(30,126)	(20,880)	1,204	-	
SALARIES, WAGES & BENEFITS	122,631	141,133	147,888	142,806	6,755		
ADMINISTRATIVE EXPENSE	551	1,150	1,150	1,475			
OPERATING EXPENSE	305	1,550	1,550	1,550			
COMMUNICATIONS	536	750	750	800			
SUPPLIES	3,517	4,000	4,000	3,900			
PROGRAM EXPENSES	13,057	19,000	24,510	20,700	5,510	29%	(2)
MEETINGS, CONFERENCES, TRAINING	495	800	1,300	1,300	500		` '
FUEL / TRANSPORTATION COSTS	184	300	300	400			
CONTRACTED SERVICES	200	300	300	300			
MARKETING & PROMOTION	8,543	11,250	6,750	7,350	(4,500)	40%	(3)
EQUIP REPAIRS & MAINTENANCE	1,101	2,500	2,000	2,000	(500)		` '
MAINTENANCE CONTRACTS	19	200	200	200	. ,		
	151,138	182,933	190,698	182,781	7,765	-	
NET OPERATING (REVENUE) EXPENSE	115,450	151,603	160,572	155,901	8,969	-	
OTHER							
						- -	
	115,450	151,603	160,572	155,901	8,969	6% =	
EXPLANATION OF CHANGE:				IN	NCLUDES DEP	ARTMENTS	
(1) Reduction in government incentives as r	related to student em	nplovment		•••	6010-4000		•
(2) Directly related to added funding for Wa					6200-4000		
(3) One time event in 2016 related to installa			201=1		6200-6810		

					Change 2	016 to 201	7
DEPARTMENT: ECONOMIC DEVELOPMENT	YTD Actual	Budg	et	Projection	(fav)	% if > \$2,500	
	2016	2016	2017	2018	unfav	& +/- 5%	re
REVENUE							
GRANTS / SUBSIDIES / REBATES	(1,005)	(5,400)	(5,000)	(5,000)	400		
	(1,005)	(5,400)	(5,000)	(5,000)	400		
XPENSE	· · · · · · · · · · · · · · · · · · ·						
SALARIES, WAGES & BENEFITS	149,844	179,760	167,220	168,900	(12,540)	7%	(1
ADMINISTRATIVE EXPENSE	325	1,450	550	700	(900)		
OPERATING EXPENSE		200	200	200			
COMMUNICATIONS	1,457	1,500	1,500	1,500			
PROGRAM EXPENSES	10,745	13,550	13,550	13,550			
MEETINGS, CONFERENCES, TRAINING	3,188	4,250	750	750	(3,500)	82%	(2
FUEL / TRANSPORTATION COSTS	2,324	4,320	4,320	4,320			
PROFESSIONAL FEES	323	500	25,500	10,750	25,000	5000%	(3
MARKETING & PROMOTION	9,339	28,500	23,500	23,500	(5,000)	18%	(4
	177,545	234,030	237,090	224,170	3,060		
IET OPERATING (REVENUE) EXPENSE	176,540	228,630	232,090	219,170	3,460		
OTHER							
TRANSFER TO RESERVES & RES FUNDS	25,000	25,000	25,000	25,000			
	25,000	25,000	25,000	25,000			
	201,540	253,630	257,090	244,170	3,460	1%	

EXPLANATION OF CHANGE:

- (1) Directly attributed to the restructure of the Ec Dev Officer position
- (2) Directly attributed to cost reduction for training
- (3) To begin servicing of the Industrial lands
- (4) Proposed reduction in funding of the Builders Group website

INCLUDES DEPARTMENTS:

Town of Ingersoll 2017 Draft Budget Reserve and Reserve Fund Continuity November 30, 2016

	Opening	Transfer	Transfer		Ending	Change
	Balance	In	Out	Income	Balance	fav/(unfav)
DECEDI/EC						
<u>RESERVES</u>						
WORKING FUNDS	192,278				192,278	
CURRENT PURPOSES	1,377,804	192,500	36,185		1,534,119	156,315
CAPITAL PURPOSES	4,625,673	3,132,380	2,814,500		4,943,553	317,880
	6,195,755	3,324,880	2,850,685		6,669,950	474,195
RESERVE FUNDS						
DISCRETIONARY	418,180	12,500	10,000	6,273	426,953	8,773
OBLIGITORY	2,245,444		817,848	647,521	2,075,117	(170,327)
	2,663,624	12,500	827,848	653,794	2,502,070	(161,554)
TOTAL	8,859,379	3,337,380	3,678,533	653,794	9,172,020	312,641

SOURCE OF TRANSACTIONS

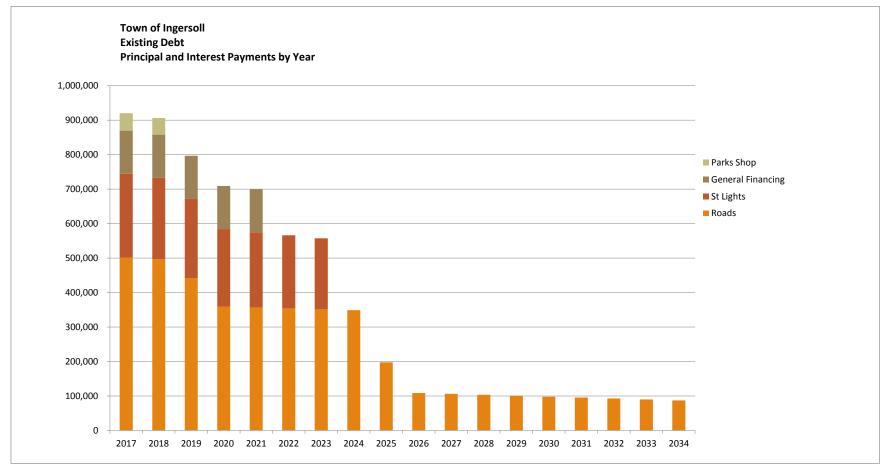
OPERATING CAPITAL

3,337,380	122,896
	3,555,637
3,337,380	3,678,533

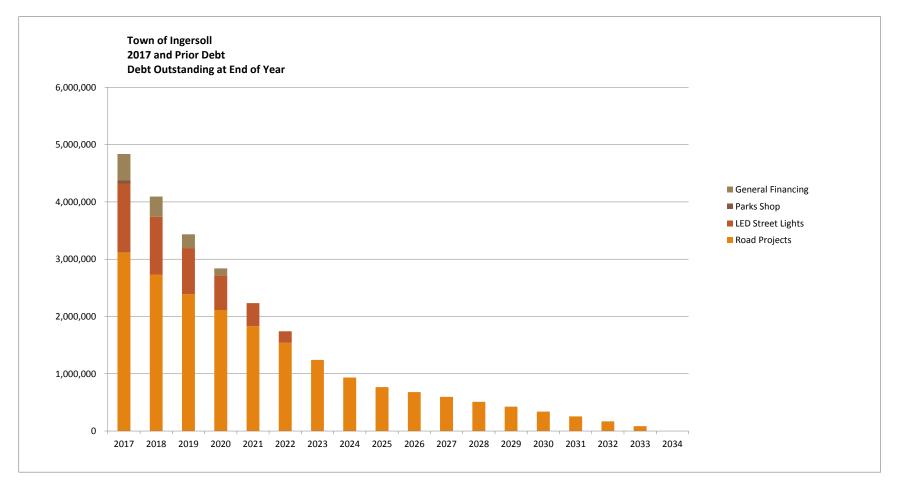
Town of Ingersoll 2017 Draft Budget Reserve Continuity Detail November 30, 2016

	2016		Ru	dget	1	2017
	Ending		Transfers	Transfers	1	Ending
<u>Reserve</u>	Balance		In	Out	. <u>-</u>	Balance
General Administration						
Reserve -Unfinanced Industrial Land	(1,728,791)	1300-4000-98950	150,000			(1,578,791
Reserves - Working Capital	192,278		,			192,278
Reserves - Legal Fees	379,762					379,762
Reserves - Admin Equip/Programming	65,636					65,636
Reserves - Finance	2,432,511	1000-4000-98950				2,432,511
Reserves - Oxford N Parking Lot Paving La	ane 35,929					35,929
Reserves - Oxioid in Faiking Lot Faving Lo Reserves - Clerk's Operational	43,843	1000-4000-98950	7,500			51,343
Reserves - Capital Contingency	624,252	1000-4000-38330	7,500			624,252
Reserves - Election	42,882	1000-4000-98950	10,000			52,882
Reserves - Health Recruitment	12,500	1000-4000-38330	10,000			12,500
Reserves - Administration Facility	146,098	2000-4030-98950	60,000	18,000	canital	188,098
Reserves - Public Buildings - General	200,583	2000-4020-98950	50,000	144,500		106,083
Reserves - Economic Development	12,721	7000-4000-98950	25,000	20,000		17,721
December Duilding Incorption	440.740			22.005		00.005
Reserves - Building Inspection Reserves - I.T. Hardware	119,710 57,031	3400-4000-98950 1002-4000-98950	27,000	25,000	3400-4000-01950 capital	86,025 59,031
Toolor of the first terms of the	07,001	1002 1000 00000	27,000	20,000	оарка	00,001
Reserves - Fire	485,527	3000-4000-98950	177,000			662,527
Reserves - Police Services Board	1,467					1,467
Reserves - Police Facility	45,562	3200-4100-98950	15,350			60,912
Museum						
Reserves - Museum	218,810	6200-4000-98950	9,000	65,000	capital	162,810
	,		*,***	22,230		,510
Reserves - Museum Artifact Donations	1,100					1,100
Reserves - Sports Hall of Fame	10,244					10,244
Public Works/Engineering						
Reserves - PW Machinery / Equip	612,549	4500-4230-98950	231,320	228,000	capital	615,869
. teee. Tee . Tr maerimer, / Equip	0.2,0.0	4500-4000-98950	201,020	220,000	оарка	0.0,000
December Declaration Trans	0.000			0.500		F 300
Reserves - Replacement Trees Reserves - Engineering - Misc. Projects	8,283 1,111,964	4000-4000-98950	1,872,000	2,500	4500-4023-01950	5,783 1,191,964
1100011465 - Engineering - Wilse. Flojects	1,111,904	4000-4000-98950	1,012,000	50,000	canital	1,191,904
				132,000		
				1,178,000		
				334,000		
				40,000		
				34,000		
				24,000		
Reserves - Engineering Vehicles	0	1000 1000 00050	5,000	0		5,000
		4000-4230-98950	5,000	U		5,000
Parks & Recreation	000 000		10.010	1.10.000		040.000
Reserves - Ice Fee Increase	686,990	5000-6020-98950 5000-6020-98950	19,210 250,000	140,000	capital	816,200
Reserves - Parks Trails	40,687	5000-6050-98950	17,000	50,000	capital	7,687
Reserves - Squash Club	297		,	00,000	1	297
Reserves - Parks Equipment	24,269	5000-6050-98950	35,000	35,000	capital	24,269
Reserves - Parks Facilities	158,348	5000 6000 00050				208,848
NESEIVES - FAIKS FACIIILIES	108,348	5000-6020-98950 5000-6020-98950	92,500	50,000	canital	∠∪8,848
		5000-6020-98950 5000-6050-98950	8,000 68,000	28,000 40,000		
		3000-0000-30330	55,000	-10,000	- Sapiteii	
Reserves - Parks VPCC Facility	31,025	5100-4100-98950	90,000	110,000	capital	11,025
Reserves - Parks vPCC Facility Reserves - Parks - Dog Park	31,025	2100-4100-90950	30,000	110,000	оцина	11,025
Reserves - New Fitness Equipment	14,497	5100-6070-98950	10,000	20,000	capital	4,497
Reserves - Fusion Technology Replaceme	nt 20,000	5200-6170-98950	2,500			22,500
Reserves - Recreation Admin - Future Use	87,192	5000-4000-98950	15,500	20,000	capital	131,691.72
		5100-4000-98950	60,000		capital	
		0100-4000-98950	18,000	15,000	capital	
Total	6,195,755		3,324,880	2,850,685		6,669,950
iotai	0,133,133		3,324,000	2,000,000		0,009,930
Working	192,278		0	0		192,278
Current	1,377,804		167,500	36,185		1,509,119
Capital	4,625,673		3,157,380	2,814,500		4,968,553
	6,195,755		3,324,880	2,850,685		6,669,950

Town of Ingersoll Draft Budget 2017 November 30, 2016



Town of Ingersoll Draft Budget 2017 November 30, 2016



Pr		Funding	Project	Project	Total	2247	2010	2010		2004		2000		2225	
#	PROJECT	Source	Category	Priority	2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	20
sion Ite	ame ame														
SIOII ILE	ans and a second a				0										
RAL GO	VERNMENT														
	INFORMATION TECHNOLOGY - IT														
3050	Hardware Upgrades	IT Reserve	Service Level	High	25	25									
	Phone System Replacement	IT Reserve	Service Level	· ·	15				15						
	-														
OTAL -	GENERAL GOVERNMENT				40	25	0	0	15	0	0	0	0	0	
CTION	TO PERSONS & PROPERTY														
	FIRE	1					10								
	Gear for additional volunteer firefighters	Fire Reserve			36		18					18			
	54-07 Chev 2011 Pickup 54-04 AERIAL TRUCK	Fire Reserve Fire Reserve			50 1,200				50		1,200				
IBD	PUBLIC BUILDINGS	Fire Reserve			1,200						1,200				
2120	Town Centre Backflow Preventer Installation	Oxford Fac Reserve	Critical	11:-1-	8	8									
3120	Town Centre Backnow Freventer Installation	Oxford Fac Reserve Oxford County	Critical	High	8	8									
	Town Centre Roof Top Replacement	Public Bldg Reserve	Critical	High	75	75									
	Town Control Tool Top Replacement	Oxford County	Cittical	rign	75	75 75									
	Town Centre Rooftop AC Units	Oxford Fac Reserve	Critical	High	220	70		220							
	Tomic Control Tree Cine	Oxford County	Omiodi	g	220			220							
3125	Town Centre Building Curbing	Oxford Fac Reserve	Efficiency / Cost Savings	Medium	10	10									
	3	Oxford County	, , , , , , , , , , , , , , , , , , ,		10	10									
TBD	Town Centre Front Door Replacement	Public Bldg Reserve	Service Level	Medium	5	5									
	· ·	Oxford County			5	5									
TBD	Town Centre basement level - Security System Upgrade	Public Bldg Reserve	Critical	Medium	25	25									
3124	Town Centre upper levels - Security System Upgrade	Public Bldg Reserve			40		40								
TBD	Town Centre Fire Alarm	Public Bldg Reserve			21		21								
		Oxford County			21		21								
TBD	Town Centre-Eng/Bldg Painting Offices	Oxford Fac Reserve			10			10							
TBD	Town centre parking pavement replacement	Oxford Fac Reserve			15			15							
TDD	T Otra -i-tt	Oxford County			15			15					40		
TBD	Town Centre sidewalk replacement	Oxford Fac Reserve			10								10 20		
TBD	OPP Bldg - ceiling tiles, lights, air vents	Public Bldg Reserve			20 25			25					20		
	OPP - parking lot - asphalt replacement	Police Reserve Police Reserve			40			20		40					
	Public Works-Roof flat portion	Public Bldg Reserve	Critical	Medium		40									
			2												
OTAL -	PROTECTION TO PERSONS				2,203	260	100	505	50	40	1,200	18	30	0	
PORTA	TION														
PURIA	CONSTRUCTION - ROADS & BRIDGES														
3269		Eng Misc Projects			600		100				100	100	100	100	1
	Sidewalk Restoration Program	Eng Misc Projects	Service Level	Medium	250	50	100	50		50		50		50	
	Pavement Preservation Program	Eng Wilde Frojects	OCTVICE ECVE	Wediam	200	00		- 00		- 00		- 00		00	
	King St FDR (Harris to Town Limit)	Eng Misc Projects	Efficiency / Cost Savings	High	132	132									
1	3 (Gas Tax	, ,	g	120	120									
	Mutual St MP (CNR Tracks to King Solomon)	OCIF Grant			130		130								
	Concession St MP (Wellington to Park)	Gas Tax			35		35								
	Alma St FDR (Thames to George)	Gas Tax			80		80								
	Oakwood St FDR (Tracks to Thomas)	Gas Tax			33		33								
		OCIF Grant			57		57								
	Charles Street West MP (Thames St S to Avonlea)	Gas Tax			100			100							
		OCIF Grant			39			39							
	Charles St E Mill & Pave (Thames to Harris)	OCIF Grant			250			250							
	Canterbury St FDR (Harris to Wellington)	Gas Tax			289			289							
1	Janes Road MP (Pemberton St to Mutual St)	Gas Tax			96 24				96 24						
		OCIF Grant													

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
	Church St MP (King St to Charles St)	OCIF Grant			30				30						
	Furgusson Ave MP (Centre to Princess Park)	OCIF Grant			235				235						
	NTL MP (Thames St to George St)	Gas Tax			80				80						
	Annual Program - Projects to be Determined	Gas Tax			1,800				- 00	300	300	300	300	300	30
	,	OCIF Grant			1,734					289	289	289	289	289	289
	Topcoat Asphalt														
	Brickwood Boulevard and Maple Lane Topcoat	Gas Tax	Mandatory	High	83	83									
	Clark Road West Topcoat	Gas Tax	Mandatory	High	77	77									
3267	Old Whiting Topcoat	Gas Tax	Mandatory	High	35	35									
	Culloden Road Topcoat (Old Whiting to 401)	Gas Tax	Mandatory	High	155	155									
	Whiting Street Topcoat (Hol to Old Whiting)	Gas Tax	Mandatory	High	137	137									
3261	Catherine Street Topcoat	Gas Tax	Mandatory	High	66	66									
	Tunis St Topcoat	Gas Tax	Mandatory	High	90		90								
3255	Etna/Centre/Martha St Reconstruction	Gas Tax	Mandatory	High	38		38								
3271	Concession St. (Wellington to Centre)	Gas Tax	Mandatory	High	22		22								
3260	Princess Park Road Sidewalk	Gas Tax	Critical	High	120	120									
3272	Sutherland Creek Flood Mitigation	Eng Misc Projects	Critical	High	1,178	1,178					-				
	(Victoria St. & Wonham St. Culvert Replacements)	OCIF Grant		J	132	132									
3256	North Town Line E (Pemberton to Mutual)	Eng Misc Projects	Critical	High	334	334									
	,	Stormwater grant		· ·	228	228									
		Gas Tax			100				100						
3258	N Town Line W (Thames to Shelton Drive)	Eng Misc Projects	Critical	High	342	40	302								
		Gas Tax		9	100				100						
		Stormwater grant			228		228		.00						
3275	Dufferin St Reconstruction (Oxford St to West End)	Eng Misc Projects	Critical	Medium	356	6	350								
0270	Dunorini di Neconstitucioni (Oxiora di la West Eria)	Gas Tax	Ontical	Wicdiditi	6	_	000		6						
	Oxford Street Parking Lot/Market Lane	Eng Misc Projects	Critical	Medium	164	6	158								
	Oxioid Street Faiking Lovivialket Laile	Gas Tax	Cilicai	Wedium	14	0	130		14						
TBD	Caffyn St Reconstruction (Cross to Cedar)	Eng Misc Projects	Critical	Medium	370	10	360								
וטט	Cross St Reconstruction (Wellington to Caffyn)	Eng Misc Projects	Critical	Medium	247	7	240								
	Caffyn St Reconstruction (Clarke to School)	Eng Misc Projects Eng Misc Projects	Critical	Medium	135	5	130								
TBD		Eng Misc Projects	Critical	wedium	442	3	20	422							
טסו	remberton St. over mames River Bridge Renabilitation				228		20	228							
	Mutual St over Thames River Bridge Rehabilitation	Stormwater grant			365		15	350							
0057		Eng Misc Projects			597		15		547						
3257	William St Reconstruction	Eng Misc Projects						50							
		Stormwater grant			228				228		00				
TDD	0 0 0 0 0 0	Gas Tax			60			00	500		60				
TBD	George St (William to Cathcart	Eng Misc Projects			600			20	580						
		Gas Tax			51						51				
TBD	George St (Carnegie to Catherine)	Eng Misc Projects			210			10	200						
		Gas Tax			20						20				
	Cherry St MP (Carrol St to Harris St)	Eng Misc Projects			252			252							
3276		Gas Tax			92						92				
	Merrit St Reconstruction (King to Charles)	Eng Misc Projects			258			8	250						
3274	Water Street over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			130			5	125						
	Wellington St over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			165			5	160						
TBD	Ann St. Reconstruction (Oxford - Thames St)	Eng Misc Projects			407			7	400						
TBD	Clark Road over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			192			12		180					
	Canterbury St over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			182			12		170					
TBD	Thames St S excluding culvert	Eng Misc Projects			904		20	884							
	Charles St E over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			160					160					
TBD	St Andrew St Reconstruction	Eng Misc Projects			400					400					
TBD	King St W Sidewlks (Ingersoll to Oakwood)	Eng Misc Projects			200					200					
	Wonham St S Reconstruction	Eng Misc Projects			484			10		474					
		Gas Tax			26		<u></u>					26			
	Wonham St. S. over Whiting Creek Culvert Replacement	Eng Misc Projects			450					450					
	Carnegie St over Henderson Creek Culvert Rehabilitation	Eng Misc Projects			120					700	120				
TBD	Kiwrin Drive	Eng Misc Projects			677						677				
טטו	Frances St (Merrit to Wonham)	Eng Misc Projects Eng Misc Projects			55						55				
	Albert St Reconstruction (Charles St W to Ann St)	Eng Misc Projects			1,150						1,150				
TBD															

		Francisco es	Desired.	D!4	Total										
₽r #	PROJECT	Funding Source	Project Category	Project Priority	2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
					1 4 000 1							4.000			
TDD	(Wonham St. N C4 Culvert Replacement) Pemberton St Reconstruction - 2010	Eng Misc Projects			1,000 727							1,000 727			
TBD TBD	Duke St & Duke Lane Reconstruction	Eng Misc Projects Eng Misc Projects			615							615			
TBD	Haines St Reconstruction	Eng Misc Projects Eng Misc Projects			285							10	275		
טסו	Hairies St Reconstruction	DC Reserve Fund			50							10	50		
		Gas Tax			35								50		
TBD	Fuller Street Extension	Eng Misc Projects			574								574		
100	i dilei direct Exterision	DC Reserve Fund			383								383		
	King St E over Hall's Creek Culvert Rehabilitation	Eng Misc Projects			220								220		
TBD	Earl St Reconstruction (Ann St to Frances St)	Eng Misc Projects			460								460		
TBD	Benson St & Frederick St Reconstruction	Eng Misc Projects			525									525	
TBD	Boles St Reconstruction	Eng Misc Projects			65									65	
TBD	Union St Reconstruction	Eng Misc Projects			125									125	
3273	Replace Hall's Creek Culvert @ Centennial Park Lane	Eng Misc Projects			450									450	
	Cathcart St Recon.	Eng Misc Projects			350										
	George St Culvert Rehab.	Eng Misc Projects			500										
	SUB-TOTAL - ROADS & BRIDGES	<u> </u>			26,390	2,921	2,408	3,003	3,175	2,673	2,964	3,117	2,651	1,904	1,
						_,		0,000	-,	_,_,_	_,	-,	_,,	.,	.,,
	STREET LIGHTING				400	40	40	40	40	40	40	40	40	40	
3249	STREET LIGHT REPLACEMENT	Eng Misc Projects	Mandatory	High		10 14	10	10	10	10	10	10	10	10	
	Mutual Street Light Replacement	Eng Misc Projects	Critical	High		14		22	22	24	25	26			
	Westfield Subdivision Street Light Replacement	Eng Misc Projects			120	24	40		23	24 34	25	26	10	40	
	SUB TOTAL - STREET LIGHTING				234	24	10	32	33	34	35	36	10	10	
TA1 -	TRANSPORTATION				26,624	2,945	2,418	3,035	3,208	2,707	2,999	3,153	2,661	1,914	1,
ERING															
TBD	Engineering Van	Eng Misc Projects			30				30						
TBD TBD	Engineering Van Total Station & Data Collector	Eng Misc Projects			50				30 50			60			
BD BD BD	Engineering Van	, ,				0	0	0		0	0	60	0	0	
TBD TBD TBD TAL - L	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING	Eng Misc Projects			50 60 140	Ū	0	0	50	0	0		0	v	
TBD TBD TBD TAL - I	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING (S REPLACE TRUCK # 8	Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453	0 228	0	0	50	0	0		0	0 225	
TBD TBD TBD TAL - E WORK	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING (S REPLACE TRUCK # 8 REPLACE #5	Eng Misc Projects Eng Misc Projects PW Equip PW Equip	Critical	High	50 60 140 453 480	Ū	240	0	50	0	0		0	v	
TBD TBD TBD TAL - I	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SS REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13	Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip	Critical	High	50 60 140 453 480 230	Ū	0	0	50		0		0	v	
TBD TBD TBD TAL - L WORK 3414 TBD TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING (S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper	Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip	Critical	High	50 60 140 453 480 230 43	Ū	240		50	0	0		0	v	
TBD TBD TBD TAL - I	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING (S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7	Eng Misc Projects Eng Misc Projects PW Equip PW Equip PW Equip PW Equip PW Equip PW Equip	Critical	High	50 60 140 453 480 230 43 88	Ū	240	50	50		0		0	v	
TBD TBD TBD TAL - I WORK 3414 TBD TBD TBD TBD TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING (S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE LEAF MACHINE	Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 88 38	Ū	240	50 38	50		0		0	v	
TBD TBD TBD TAL - I	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING (S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7	Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 88 38 20	Ū	240	50 38 20	50		0		0	v	
TBD TBD TBD TAL - L WORK 3414 TBD TBD TBD TBD TBD TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SS REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT	Eng Misc Projects Eng Misc Projects PW Equip POC Reserve Fund	Critical	High	50 60 140 453 480 230 43 88 38 20 5	Ū	240	50 38 20 5	50		0		0	v	
TBD TBD TBD TAL - I WORK 3414 TBD TBD TBD TBD TBD TBD TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING (S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10	Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 88 38 20 5	Ū	240	50 38 20 5	50		0		0	v	
TBD TBD TAL - I WORK 3414 TBD TBD TBD TBD TBD TBD TBD TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #10 REPLACE TRUCK #1	Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 38 20 5 34 36	Ū	240	50 38 20 5 34 36	50		0		0	v	
WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #9	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 20 5 5 34 36	Ū	240	50 38 20 5	50	43	0		0	v	
WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 38 20 5 34 36 36	Ū	240	50 38 20 5 34 36	50 80		0		0	v	
WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SS REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow PW22 Asphalt Roller	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 140 453 480 230 43 88 38 20 5 5 34 36 36 36 62	Ū	240	50 38 20 5 34 36	50	43	0		0	v	
WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SERPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow PW22 Asphalt Roller REPLACE TRACTOR MOWER	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 38 20 5 34 36 36 36 36 62 156	Ū	240	50 38 20 5 34 36	50 80	43 36 156	0		0	v	
TBD TBD TBD TAL - L WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow PW22 Asphalt Roller REPLACE TRACTOR MOWER REPLACE TRUCK #6	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 20 5 5 34 36 36 62 156 245	Ū	240	50 38 20 5 34 36	50 80	36 156 245	0		0	v	
TBD TBD TBD TAL - L WORK WORK TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow PW22 Asphalt Roller REPLACE TRUCK #6 2013 Dodge Ram	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 38 20 5 34 36 36 36 62 156 245 30	Ū	240	50 38 20 5 34 36	50 80	36 156 245 30	0		0	v	
TBD TBD TBD TBD TBD 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SERPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #10 REPLACE TRUCK #9 PW13B Snow Plow PW22 Asphalt Roller REPLACE TRACTOR MOWER REPLACE TRUCK #6 2013 Dodge Ram 2014 Dodge RAM	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 38 20 5 34 36 36 36 62 156 245 30 30 30	Ū	240	50 38 20 5 34 36	50 80	36 156 245			0	v	
TBD TBD TBD TBD TBD TBL WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SE REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE HACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow PW12 Asphalt Roller REPLACE TRUCK #6 2013 Dodge Ram 2014 Dodge RAM PW12 Tractor Backhoe	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 453 480 230 43 88 38 20 5 34 36 36 36 36 245 30 115	Ū	240	50 38 20 5 34 36	50 80	36 156 245 30	115		0	v	
WORK WORK WORK WORK TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK # 8 REPLACE #5 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #1 PW13B Snow Plow PW22 Asphalt Roller REPLACE TRUCK #6 2013 Dodge Ram 2014 Dodge RAM PW12 Tractor Backhoe PW15 Sweeper & Catch Basin Cleaner	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 140 453 480 230 43 88 38 20 5 5 34 36 36 36 225 156 245 30 30 30 31 115 230	Ū	240	50 38 20 5 34 36	50 80	36 156 245 30		60	0	v	
TBD TBD TBD TRD WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow PW22 Asphalt Roller REPLACE TRUCK #6 2013 Dodge Ram 2014 Dodge RAM PW12 Tractor Backhoe PW15 Sweeper & Catch Basin Cleaner REPLACE LEAF MACHINE	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 140 453 480 230 43 88 88 38 20 5 5 34 36 36 36 62 156 245 30 30 30 115 230 45	Ū	240	50 38 20 5 34 36	50 80	36 156 245 30	115	45	0	v	
TBD TBD TBD TAL - L WORK WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SERPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #10 REPLACE TRUCK #9 PW13B Snow Plow PW22 Asphalt Roller REPLACE TRUCK #8 PW12B TRUCK #6 2013 Dodge RAM 2014 Dodge RAM PW12 Tractor Backhoe PW15 Sweeper & Catch Basin Cleaner REPLACE LEAF MACHINE PW17 Sidewalk Tractor	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 140 453 480 230 43 88 38 20 5 34 36 36 36 62 156 245 245 30 115 230 45 115	J	240	50 38 20 5 34 36	50 80	36 156 245 30	115	45 110	0	v	
TBD TBD TBD TAL - L WORK WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING SE REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE LEAF MACHINE PW17 Sidewalk Tractor REPLACE TRUCK #4	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 140 453 480 230 43 88 38 20 5 34 36 36 36 36 245 30 115 230 415 230 415 230 415 230 417 230 417 230 417 230 417 240 240 240 240 240 240 240 240 240 240	J	240	50 38 20 5 34 36	50 80	36 156 245 30	115	45		v	
TBD TBD TBD TAL - L WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK # 8 REPLACE #5 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow PW22 Asphalt Roller REPLACE TRUCK #6 2013 Dodge Ram 2014 Dodge RAM PW12 Tractor Backhoe PW15 Sweeper & Catch Basin Cleaner REPACE LEAF MACHINE PW17 Sidewalk Tractor REPLACE TRUCK #4 REPLACE TRUCK #4 REPLACE TRUCK #6 REPLACE TRUCK #8	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 140 453 480 230 43 88 20 5 5 34 36 36 36 225 30 115 230 45 110 202 225	J	240	50 38 20 5 34 36	50 80	36 156 245 30	115	45 110	225	v	
TBD TBD TBD TAL - L WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK # 8 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow PW22 Asphalt Roller REPLACE TRUCK #6 2013 Dodge Ram 2014 Dodge RAM PW12 Tractor Backhoe PW15 Sweeper & Catch Basin Cleaner REPLACE LEAF MACHINE REPLACE TRUCK #6 PW15 Sweeper & Catch Basin Cleaner REPLACE LEAF MACHINE PW17 Sidewalk Tractor REPLACE TRUCK #4 REPLACE TRUCK #4 REPLACE TRUCK #6 REPLACE TRUCK #1 REPLACE TRUCK #4 REPLACE TRUCK #4 REPLACE TRUCK #4 REPLACE TRUCK #3 PW23 PTO Generator	Eng Misc Projects Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 140 453 480 230 43 88 88 38 20 5 34 36 36 36 62 156 245 30 115 230 43 115 230 43 115 230 43 245 245 245 245 245 245 245 245 245 245	J	240	50 38 20 5 34 36	50 80	36 156 245 30	115	45 110		225	
TBD TBD TBD TAL - L WORK WORK 3414 TBD	Engineering Van Total Station & Data Collector GPS Units (2) ENGINEERING S REPLACE TRUCK # 8 REPLACE #5 REPLACE #5 REPLACE WHEEL LOADER #13 PW29 Brush Chipper REPLACE #7 REPLACE LEAF MACHINE SALT BRINE TANKAGE & CONTAINMENT REPLACE TRUCK #10 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #1 REPLACE TRUCK #9 PW13B Snow Plow PW22 Asphalt Roller REPLACE TRUCK #6 2013 Dodge Ram 2014 Dodge RAM PW12 Tractor Backhoe PW15 Sweeper & Catch Basin Cleaner REPACE LEAF MACHINE PW17 Sidewalk Tractor REPLACE TRUCK #4 REPLACE TRUCK #4 REPLACE TRUCK #6 REPLACE TRUCK #8	Eng Misc Projects Eng Misc Projects Eng Misc Projects PW Equip	Critical	High	50 60 140 140 453 480 230 43 88 20 5 5 34 36 36 36 225 30 115 230 45 110 202 225	J	240	50 38 20 5 34 36	50 80	36 156 245 30	115	45 110	225	v	

Pr #	PROJECT	Funding Source	Project Category	Project Priority	Total 2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	202
DTAL - I	PUBLIC WORKS	-	-		3,085	228	470	219	62	540	345	357	245	325	2
440.0	FORFATION														
AND R	ECREATION ARENA														
3546	Painting of Arena Exterior	Parks Fac Reserve	Efficiency / Cost Savings	High	15	15									
00-10	Replace Safety Netting	Parks Fac Reserve	Service Level	High	10	10									
	Paving of a rear property	Parks Fac Reserve	Critical	High	25	25									
	Parks & Recreation Master Plan	Parks Fac Reserve		· ·	30						30				
	DC Reserve less non-residential = 60% funded	DC Reserve Fund			45	1					45				
	Multi Use Rec Facility														
3700	IDMC Arena Replacement (land purchase and servicing)	Debenture			5,125	I						5,125			
	Land Acquisition - 2nd Ice Pad	Parks Fac Reserve			37	I				37					
	DC Reserve max 90%	DC Reserve Fund			338	I				338		40.000			
		TBA			13,300	1						13,300			
	M 1011 F 37 N 1 0 1 /F 37 0 1 1 B	Ice Fee Reserve			2,230	00						2,230			
	Multi Use Facility Needs Study / Facility Coseptual Drawing	Ice Fee Reserve	Critical	High		90	400	400							
	Multi Use Facility Drawing & Specifications Multi Use Facility Capital Campaign Coach	Ice Fee Reserve	Critical		200 100	50	100 50	100							
	SUB TOTAL - ARENA	Ice Fee Reserve	Critical	High	21,545	190	150	100	0	375	75	20,655	0	0	
	SUB TOTAL - ARENA				21,545	190	150	100	U	3/3	75	20,000	U	U	
	PARKS & REC														
	Sports Fields														
	Reconstruction of Sports Fields - Garnet Elliott	Parks Fac Reserve	Service Level	Medium	30	30									
	Reconstruction of Sports Fields - VP, N&S Diamonds	Parks Fac Reserve	Service Level	modium	60		60								
TBD	Replace VP Ball Diamond Light Fixtures and Polls - All Diar	Parks Fac Reserve	Service Level		270		90	90	90						
TBD	Replace Washrooms - GE & Westfield	Rec Admin	Service Level		100			100							
TBD	Installation of Ball Diamond Lights - GE	Parks Fac Reserve			81			81							
		DC Reserve Fund			9	1		9							
	Parks & Trails		_												
	Recreational Trail Development	Trail Reserve	Service Level	Medium	150	50	50	50							
TBD	Riverfront Park & Trail Development	Trail Reserve			90	I				90					
	DC Reserve max 90%	DC Reserve Fund			10					10					
	Memorial Park - Electrical Upgrade	Parks Fac Reserve	Mandatory	High	16	16									
	Mar. 5 1 5 1 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Donation			3 12	3 12									
TDD	Victoria Park - Exterior Water Line Installation	Parks Fac Reserve	Efficiency / Cost Savings	Medium	25	12	10	15							
	Installation of New Water Feature - Splash pad Replace Washrooms\New Change rooms- Vic Park	Parks Fac Reserve			125		125	15							
TBD	Installation of Fibra Systems- Playground Surfaces	Parks Fac Reserve			50		25	25							
	Replace Centennial Park Washrooms	Parks Fac Reserve			80		20	80							
TBD	Victoria Park -Parking Lot Upgrades	Parks Fac Reserve			75			75							
	Replace Washrooms - Memorial Park	Parks Fac Reserve			100			10	100						
	Parks Shop		<u>.</u>												
	Parks Shop - Windows	Parks Fac Reserve	Efficiency / Cost Savings	Medium	10	10									
	Parks Shop - Roof Replacement/Repair	Parks Fac Reserve			30		30								
TBD	Parks Shop - Painting of building exterior	Parks Fac Reserve			10		10								
	Equipment														
	Replace 2002 Kubota Tractor	Parks Equip	Efficiency / Cost Savings	Medium	35	35									
	Replace 1999 Dodge Pick up	Parks Equip			40		40								
	Replace 2001 Chevy Flatbed	Parks Equip			50		50								
	Replace 2005 Pick up Truck	Parks Equip			35			35							
	Replace 2007 Flatbed	Parks Equip			55				55						
TBD	Replace 2008 Flatbed	Parks Equip			55	150	100	500	0.15	55					
	SUB TOTAL - PARKS				1,606	156	490	560	245	155	0	0	0	0	
	VPCC FACILITY														
	Replace Floor & Shower Tile - Change rooms	\/D00 =	J		25	35									
3558	Replace Interlock Brick Entrance Pathway	VPCC Fac VPCC Fac	Service Level	High	35 20	33	20								
	Facility Condition Assessments - VPCC & Fusion	VPCC Fac			20	_	20								
35E3					50		20	50							
3552	Concretor + Floctrical I Ingrado														
3552 3559 TBD	Generator + Electrical Upgrade Resurface Parking Lot	VPCC Fac VPCC Fac			75	75		00							

Τ		1 1													
Pr 	220 1505	Funding	Project	Project	Total	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
#	PROJECT	Source	Category	Priority	2017 & On	2017	2010	2019	2020	2021	2022	2023	2024	2025	2020
	VPCC FITNESS														
	Repl. Cardio Eq.(treads,Xtrainers,stairmasters)	Fit Equip	Service Level	Medium	20	20									
	Spin Bikes (12 @ \$4000 each)	Fit Equip	COIVICO ESVOI	Wodan	43	20							43		
		DC Reserve Fund			5								5		
TBD	Weight Room Expansion	VPCC Fac			114								114		
1	·	DC Reserve Fund			11								11		
TBD	Weight Room Equipment	Fit Equip			40			10	10	10	10				
	SUB TOTAL - FITNESS				233	20	0	10	10	10	10	0	173	0	
	YOUTH CENTRE FACILITY	T	ı			22									
l '	Skateboard Park Upgrades	Rec Admin	Service Level	Low	20	20									
-	Harman da Ocassista Ocastana	Grant			20	20 14									
	Upgrade Security System Facility Condition Assessment	Rec Admin	Mandatory	Medium	14 15	14									
		Rec Admin	Efficiency / Cost Savings	Medium	25	15	25								
TBD 3560	Window & Door Replacement Replace Program Equip & Furnishings	Rec Admin Fusion Tech			30		<u>25</u> 15		15						
3300	SUB TOTAL - YOUTH CENTRE FACILITY				124	69	40	0	15	0	0	0	0	0	
l	30B TOTAL - TOUTH CENTRE PACILITY				124	09	40	U	10	U	<u> </u>	0	0	0	
	MUSEUM														
3610	Relocation of Kirwin Barn	Museum Reserve	Service Level	Medium	65	65									
3612	HVAC Replacement / Upgrades	Museum Reserve			0										
		Grant			0										
3614	INTERPREATIVE CENTRE (PROPOSED)	Debenture	Service Level	Medium	350			350							
		Grant			300			300							
	Survey of lands	Museum Reserve			90			90							
l	SUB TOTAL - MUSEUM				805	65	0	740	0	0	0	0	0	0	
0741	DARKS AND DESCRIPTION				04.540	040	700	4 400	070	5.40	0.5	00.055	470		
JIAL -	PARKS AND RECREATION				24,513	610	720	1,460	270	540	85	20,655	173	0	
MIC P	DEVELOPMENT														
	Town Entrance Signs	Ec Dev	Growth	Medium	70	20			50						
3037	Town Entrance Signs	EC Dev	Glowin	Wedium	70	20			30						
OTAL -	ECONOMIC DEVELOPMENT				70	20	0	0	50	0	0	0	0	0	
L GRA	ND TOTAL				56,675	4,088	3,708	5,219	3,735	3,827	4,629	24,243	3,109	2,239	1,8

				ī	1										
Pr		Funding	Project	Project	Total										
#	PROJECT	Source	Category	Priority	2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
J															J
	Funding Requirements														
		Cfwd													
		Levy													
		DC Reserve Fund		RF	861			14		348	45		449	5	
		Debenture			5,475			350				5,125			
		Donation			3	3									
		Ec Dev		r	70	20			50						
		Eng Misc Projects		r	18,828	1,792	1,705	2,129	2,375	2,118	2,187	2,598	1,639	1,325	960
		Fee Reserve		r											
		Fire Reserve		r	1,286		18		50		1,200	18			
		Fit Equip		r	103	20		10	10	10	10		43		
		Gas Tax		rf	3,960	793	298	389	396	300	523	326	300	300	335
		Grant			320	20		300							
		IT Reserve		r	40	25			15						
		Museum Reserve		r	155	65		90							
		OCIF Grant			2,631	132	187	289	289	289	289	289	289	289	289
		SCF Grant													
		Stormwater grant			912	228	228	228	228						
		Oxford County			354	98	21	235							
		Oxford Fac Reserve		r	273	18		245					10		
		Parks Equip		r	270	35	90	35	55	55					
		Parks Fac Reserve		r	1,091	118	350	366	190	37	30				
		Park Land Reserve Fu	ınd	RF											
		Police Reserve		r	65			25		40					
		Public Bldg Reserve		r	226	145	61						20		
		PW Equip		r	3,075	228	470	214	62	540	345	357	245	320	294
		Rec Admin		r	174	49	25	100							
		Ice Fee Reserve		r	2,620	140	150	100				2,230			
		VPCC Fac		r	314	110	40	50					114		
		Fusion Tech		r	30		15		15						
		Trail Reserve		r	240	50	50	50		90					
		TBA			13,300							13,300			
U:\Treasury\TREASI	JRY GENERAL\2017 Budget\Public Budget\(2017 Budget Report Public - November	Meetingxlsx.xlsx]BY DEPT			56,675	4,088	3,708	5,219	3,735	3,827	4,629	24,243	3,109	2,239	1,878
		Reserve - Discretionar	v		R	2,815	2,974	3,414	2,822	2,890	3,772	5,203	2,071	1,645	1,254
		Reserve Fund	•		RF =	793	298	403	396	648	568	326	749	305	335
		Other (Grants, Levy)			=	481	436	1,402	517	289	289	18,714	289	289	289
		Other (Oranie, Levy)			=	וטד	700	1,702	017	203	200	10,7 14	203	203	

				\$,000											
Pr		Funding	Project	Project	Total										
#	PROJECT	Source	Category	Priority	2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
			8	=	-				•						
	Reserves and Reserve Funds with a Capital Comp	nonent													
	Neserves and Neserve Funds with a Capital Comp	ponent													
		Reserves													
		IT Reserve 2500-00833	3												
		open begin of year				57	59	84	109	119	144	169	194	219	219
		transfer in				27	25	25	25	25	25	25	25	25	25
		transfer out close end of year			-	(25) 59	84	109	(15) 119	144	169	194	219	244	244
		close end of year					04	103	113	144	103	134	213	244	244
		Economic Dev Res	Serve 2500-00825												
		open begin of year	301 40 2300-00023			15	20	35	50	15	30	45	60	75	75
		transfer in				25	15	15	15	15	15	15	15	15	15
		transfer out				(20)			(50)						
		close end of year				20	35	50	15	30	45	60	75	90	90
		Parks Fac Reserve	2500-00840												
		open begin of year				156	207	72	1	11	144	284	454	624	624
		transfer in				169	215	295	200	170	170	170	170	170	170
		transfer out				(118)	(350)	(366)	(190)	(37)	(30)			704	70.4
		close end of year				207	72	1	11	144	284	454	624	794	794
		Parks Trails Reser	710 oron oooo												
			VE 2500-00826			41	0			50	10	20	F 0	70	70
		open begin of year transfer in				17	8 42	50	50	50 50	20	30 20	50 20	20	20
		transfer out				(50)	(50)	(50)		(90)					
		close end of year			_	8			50	10	30	50	70	90	90
		,,,,,													
		Fire Reserve 2500-00	803												
		open begin of year				486	663	822	999	1,126	1,303	280	439	616	616
		transfer in				177	177	177	177	177	177	177	177	177	177
		transfer out					(18)		(50)		(1,200)	(18)			
		close end of year				663	822	999	1,126	1,303	280	439	616	793	793
			_												
		130 Oxford Facility	/ Reserve 2500-00816			440	400	000	40	40	70	400	400	450	450
		open begin of year				146 60	188 40	228 30	13 30	43 30	73 30	103 30	133 30	153 30	153 30
		transfer in transfer out				(18)	40	(245)	30		30 	30 	(10)	30 	
		close end of year				188	228	13	43	73	103	133	153	183	183
		Public Bldg Reser	V e 2500-00817												
		open begin of year				200	106	70	95	120	145	175	205	215	215
		transfer in				50	25	25	25	25	30	30	30	30	30
		transfer out				(145)	(61)						(20)		
		close end of year				106	70	95	120	145	175	205	215	245	245
		Police Facility Res	erve 2500-0850			40	C4	70	C4	74	44	54	C4	74	74
		open begin of year				46 15	61 15	76 10	61 10	71 10	41 10	51 10	61 10	71 10	71 10
		transfer in transfer out				15	15	(25)	10	(40)	10	10	10	10	10
		close end of year				61	76	61	71	41	51	61	71	81	81
		2.200 0.10 0. 3001									<u> </u>		- '		<u> </u>
		Eng Misc Projects	2500-00820												
		open begin of year				1,112	1,192	1,612	1,731	1,604	1,734	1,795	1,547	2,293	2,293
		transfer in				1,372	1,375	1,498	1,498	1,498	1,498	1,600	1,635	1,635	1,635
		2% levy increase				500	750	750	750	750	750	750	750	750	750
		transfer out				(1,792)	(1,705)	(2,129)	(2,375)	(2,118)	(2,187)	(2,598)	(1,639)	(1,325)	(960)
		close end of year				1,192	1,612	1,731	1,604	1,734	1,795	1,547	2,293	3,353	3,718
						· · · · · · · · · · · · · · · · · · ·						·			_

traceler ox (223) (470) (214) (822) (840) (345) (357) (245) (300) (204) (206) (204) (206) (204) (206)					\$,000											
PP Equip :sassana conclude at flower conclude at fl	Pr		Funding	Project	Project	Total										
rean recipit or year	#	PROJECT	Source	Category	Priority	2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
rean recipit or year	1															I
rean recipit or year			PW Equip 2500-00818													
Paradic Prince 1987 1970 1971 1970 1987 1980			• • •				613	616	381	402	575	285	220	143	198	198
Section Sect																320
Ice Fee Reserve success																(294)
open kage of year 1900 1900 1900 1900 1900 1900 1900 190			close end of year			-	616	381	402	5/5	285	220	143	198	198	224
open kage of year 1900 1900 1900 1900 1900 1900 1900 190			Ice Fee Reserve 250	nn-nn824												
2/16 Now y increases 250 300							687	816	985	1,204	1,523	1,842	2,161	250	569	569
tenser and dysear 1480 1450 1000										300	300			300		300
Museum Reserve zixo toxous										19					20	19
### Museum Reserve zono-conce gent begin of year gent begin of year 219 163 172 91 100 109 118 127 136 158 ### Transfer out 650 7 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9																
conn religian of year 1219 163 172 91 100 109 118 127 136 136 136 transfer in 9 9 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9			close end of year				816	985	1,204	1,523	1,842	2,161	250	569	889	888
conn religian of year 1219 163 172 91 100 109 118 127 136 136 136 transfer in 9 9 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9			Museum Reserve 2	2500-00806												
transfer out close end of year 163 172 91 100 109 118 127 136 145 145 145 145 145 145 145 145 145 145							219	163	172	91	100	109	118	127	136	136
Secretarion Admini 2500-05848 Secretarion Professional Professiona										9	9		9	9	9	9
Recreation Admin 2880-08448 copen begin of years 87 114 104 19 34 49 64 79 94 94 14 14 14 14 15 15 15 15 15 15 15 15 15 15 15 15 15																
open begin of year 87 114 104 19 34 49 64 79 94 94 transfer on transfer or tr			close end of year				163	1/2	91	100	109	118	127	136	145	145
open begin of year 87 114 104 19 34 49 64 79 94 94 transfer on transfer or tr			Recreation Admin 2	2500-00848												
transfer out goes not year 114 104 103 34 49 64 79 94 110 100 100 100 100 100 100 100 100 10							87	114	104	19	34	49	64	79	94	94
Color end of year 114 104 19 34 49 64 79 94 110 109			transfer in							15	15	15	15	15	16	15
Fitness Equipment 2000-000405 open heighind tyear open heighind tyear fransfer in 10 5 5 10 10 10 10 10 10 10 11 11 11 transfer out close end of year open heighind tyear o																
open hegin of year 15 5 10 5 5 5 5 5 15 (15) (19) (19) transfer out (20) (10) (10) (10) (10) (10) (10) (10) (10)			close end of year				114	104	19	34	49	64	79	94	110	109
open hegin of year 15 5 10 5 5 5 5 5 15 (15) (19) (19) transfer out (20) (10) (10) (10) (10) (10) (10) (10) (10)			Fitness Equipment	2500-00845												
transfer out close end of year close end year close en			• •				15	5	10	5	5	5	5	15	(19)	(19)
Parks Equipment 2500-00818 Sequence of year S			transfer in					5					10		11	11
Parks Equipment 2600-00838 open begin of year																
pen begin of year transfer in			close end of year				5	10	5	5	5	5	15	(19)	(8)	(8)
pen begin of year transfer in			Parks Equipment 25	500-00838												
transfer out close end of year 20 23 11 14 2 5 8 11 14 17 17 17 18 18 19 19 1 14 17 17 17 18 18 19 19 18 19 19 18 19 19 19 19 19 19 19 19 19 19 19 19 19							24	24	4	4	4	4	24	44	64	64
Close end of year 24 4 4 4 4 24 44 64 85 84							35	70	35	55	55	20	20	20	21	20
VPCC Facility 2500-00842 open begin of year transfer in																
open begin of year transfer in transfer out 31 1 16 41 81 121 161 201 127 127 transfer out transfer in transfer in transfer in transfer in transfer out transfer out transfer out transfer out transfer out transfer in query transfe			close end of year				24	4	4	4	4	24	44	64	85	84
open begin of year transfer in transfer out 31 1 16 41 81 121 161 201 127 127 transfer out transfer in transfer in transfer in transfer in transfer out transfer out transfer out transfer out transfer out transfer in query transfe			VPCC Facility 2500-00	0842												
transfer in 80 55 75 40 40 40 40 40 40 40 40 40 40 40 40 40			•				31	1	16	41	81	121	161	201	127	127
Tube									75	40			40	40	40	40
FUSION, Technology Replacement 2500-00846 open begin of year																
open begin of year transfer in 20 23 11 14 2 5 8 11 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 15 17			close end of year				1	16	41	81	121	161	201	127	167	167
open begin of year transfer in 20 23 11 14 2 5 8 11 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 14 15 17			FUSION, Technolog	av Replacement 2500	-00846											
transfer out close end of year Reserves Total open begin of year 2,374 2,337 2,518 2,413 2,398 2,368 2,470 2,525 2,549 2,549 (transfer out transfer out transfer out (2,815) (2,974) (3,414) (2,822) (2,890) (3,772) (5,203) (2,071) (1,645) (1,254)				5,			20	23	11	14	2	5	8	11	14	14
Reserves Total open begin of year 4,557 4,864 5,292 5,446 6,102 6,660 6,306 4,623 6,127 6,127 2% levy increase 750 1,050							3		3	3		3	3	3	3	3
Reserves Total 4,557 4,864 5,292 5,446 6,102 6,660 6,306 4,623 6,127 6,127 6,127 2% levy increase 750 1,050 <td></td>																
open begin of year 4,557 4,864 5,292 5,446 6,102 6,660 6,306 4,623 6,127 6,127 2% levy increase 750 1,050			close end of year				23	11	14	2	5	8	11	14	17	17
open begin of year 4,557 4,864 5,292 5,446 6,102 6,660 6,306 4,623 6,127 6,127 2% levy increase 750 1,050			Reserves Total													
2% levy increase 750 1,050							4,557	4,864	5,292	5,446	6,102	6,660	6,306	4,623	6,127	6,127
transfer out $(2,815)$ $(2,974)$ $(3,414)$ $(2,822)$ $(2,890)$ $(3,772)$ $(5,203)$ $(2,071)$ $(1,645)$ $(1,254)$							750	1,050	1,050	1,050	1,050	1,050	1,050	1,050	1,050	1,050
Iclose end of year 4,866 5,277 5,446 6,087 6,660 6,306 4,623 6,127 8,081 8,469						_										(1,254)
			close end of year			=	4,866	5,277	5,446	6,087	6,660	6,306	4,623	6,127	8,081	8,469

Pr	<u> </u>	Funding	Project	Project	Total										
#	PROJECT	Source	Category	Priority	2017 & On	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
		Reserve Funds													
		Parkland Reserve I	Fund 20 0000 2700 00055												
		open begin of year	did 20-0000-2700-00933			6	6	11	16	21	31	41	51	61	61
		fees collected					5	5	5	10	10	10	10	11	10
		transfer out													
		close end of year				6	11	16	21	31	41	51	61	72	71
		•													
		DC Reserve Fund 2	0-0000-2700-00963 to 977												
		open begin of year				932	1,107	1,232	1,293	1,393	1,145	1,200	1,300	951	951
		fees collected				200	150	100	100	100	100	100	100	51	51
		transfer out				(25)	(25)	(39)		(348)	(45)		(449)	(5)	
		close end of year				1,107	1,232	1,293	1,393	1,145	1,200	1,300	951	997	1,002
		Gas Tax 2500-00839													
						500	400	220	204	400	207	CF	400	404	404
		open begin of year collected				598 361	166 361	229 361	201 361	166 361	227 361	65 361	100 361	161 361	161 361
		transfer out				(793)	(298)	(389)	(396)	(300)	(523)	(326)	(300)	(300)	(335)
		close end of year			-	166	229	201	166	227	65	100	161	222	187
		close cha or year				100	LLU	201	100			100	101		101
		Reserve Funds Total													
		open begin of year				1,536	1,279	1,472	1,510	1,580	1,403	1,306	1,451	1,173	1,173
		transfer in				561	516	466	466	471	471	471	471	423	422
		transfer out				(818)	(323)	(428)	(396)	(648)	(568)	(326)	(749)	(305)	(335)
		close end of year				1,279	1,472	1,510	1,580	1,403	1,306	1,451	1,173	1,291	1,260
			()			(000)	(444)	(050)	(220)	(000)	(4.504)	(0.500)	470	4.000	4.070
		combined impact +ve	(-ve)		:	(698)	(444)	(858)	(339)	(669)	(1,501)	(2,588)	176	1,022	1,379

2017 Grants to Organizations Requests - November 30, 2016

ORGANIZATION	AMOUNT REQUESTED IN 2016	AMOUNT GRANTED IN 2016	AMOUNT BEING REQUESTED FOR 2017	AUDITED FINANCIAL STATEMENTS	BUDGET INCLUDED
Big Brothers Big Sisters of Ingersoll, Tburg & Area	\$5,000.00	\$5,000.00	\$5,000.00	yes	yes
Big Brothers Big Sisters bowl for kids sake bowl-a-thon		\$250.00			
Canterbury Folk Festival	\$12,000.00	\$13,000.00	\$11,000.00		
Ingersoll Creative Arts Centre	\$20,000.00	\$0.00	\$2,500.00	unaudited	yes
NEW Ingersoll Choral Society			\$500.00		
Ingersoll Fire & Emergency Services	\$0.00	\$0.00			
Ingersoll LawnBowl Club (Municipal Portion of Taxes)	\$1,517.60	\$899.10			
Ingersoll Lions Club (Municipal Portion of Taxes)	Municipal Tax	\$2,073.43			
NEW Ingersoll Lions Club - swap meet and car show project			\$1,500.00		
Ingersoll Masonic Temple Corp. (Mun. Portion of Taxes)	Municipal Tax	\$2,293.62	Municipal Tax		yes
NEW Ingersoll Minor Baseball			\$20,000.00		
Ingersoll Pipe Band ***\$1000/year but missed 2014	\$1,000.00	\$1,000.00			
Ingersoll Public Library Advisory Committee	\$1,000.00	\$1,000.00	\$1,500.00		
Operation Sharing - Food for Friends	\$10,000.00	\$10,000.00	\$10,000.00	unaudited	yes
Rotary Club (Christmas Club)	\$3,000.00	\$3,000.00	\$3,000.00		
Oxford Creative Connections - Hall Creek Art Festival	\$3,000.00	\$3,000.00			
The Lunch Bunch	\$0.00	\$0.00			
YFC/ Youth Unlimited Upper Deck Ingersoll	\$7,000.00	\$7,000.00	\$8,000.00		yes
Ingersoll Block Parents	\$1,500.00	\$1,000.00			
Oxford County Museum School	\$0.00	\$0.00			
Royal Canadian Legion - Branch 119 (Mun. Portion of Taxes)	Municipal Tax	\$3,293.64			
Grants to Athletes		\$1,697.00			
Disaster Relief Funding (Fort McMurray)		\$500.00			
Total:	\$65,017.60	\$55,006.79	\$63,000.00		

Equals Municipal Portion of Taxes