Municipal Performance Measurement Program (MPMP) • 2011 RESULTS

Questions about MPMP results should be addressed to:

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Related documents and links:	

Local Government

CONTACT PERSON FOR LOCAL GOVERNMENT:

1.1 G	1.1 GENERAL GOVERNMENT - EFFICIENCY					
	2011	2010	2009			
1.1 a) Operating costs for governance and corporate management as a percentage of total municipal operating costs.	10.7%	10.9%	9.4%			
1.1 b) Total costs for governance and corporate management as a percentage of total municipal costs.	10.0%	10.3%				

OBJECTIVE:

Efficient local government.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 0206 35 (Operating costs measure) and 91 0206 45 (Total costs measure).

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Fire Services

CONTACT PERSON FOR FIRE SERVICES:

2.1 FIRE SERVICES – EFFICIENCY				
	2011	2010	2009	
2.1 a) Operating costs for fire services per \$1,000 of assessment.	\$ 0.97	\$ 1.08	\$ 0.89	
2.1 b) Total costs for fire services per \$1,000 of assessment.	\$ 1.08	\$ 1.19		

OBJECTIVE:

Efficient fire services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 1103 35 (Operating costs measure) and 91 1103 45 (Total costs measure).

	2.2 & 2.3 CIVILIAN FIRE RELATED INJURIES – EFFECTIVENESS					
		2011	2010	2009		
2.2	Number of residential fire related civilian injuries per 1,000 persons.	0.008	0.000	0.000		
2.3	Number of residential fire related civilian injuries averaged over 5 years per 1,000 persons.	0.000	0.000	0.381		

OBJECTIVE:

Minimize the number of civilian injuries in residential fires.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

• Financial Information Return: 92 1151 07 (2.2) and 92 1152 07 (2.3).

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2.4 & 2.5 CIVILIA	2.4 & 2.5 CIVILIAN FIRE RELATED FATALITIES - EFFECTIVENESS				
	2011	2010	2009		
2.4 Number of residential fire related civilian fatalities per 1,000 persons.	0.000	0.000	0.000		
2.5 Number of residential fire related civilian fatalities averaged over 5 years per 1,000 persons.	0.000	0.000	0.190		
OBJECTIVE: Minimize the number of civilian fatalitie					

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

• Financial Information Return: 92 1155 07 (2.4) and 92 1156 07 (2.5).

	2.6 NUMBER OF RESIDENTIAL STRUCTURAL FIRES – EFFECTIVENESS						
		2011	2010	2009			
2.6	Number of residential structural fires per 1,000 households.	2.272	0.000	1.852			
	OBJECTIVE: Minimize the number of residential structural fires.						
	NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:						

REFERENCE:

• Financial Information Return: 92 1160 07.

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Police Services

CONTACT PERSON FOR POLICE SERVICES:

3.1 POLICE SERVICES – EFFICIENCY					
		2011		2010	2009
3.1 a) Operating costs for police services per person. ¹	\$	243.47	\$	271.73	\$ 253.93
3.1 b) Total costs for police services per person.	\$	243.72	\$	272.01	

OBJECTIVE:

Efficient police services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- ¹ As of 2009, the efficiency measures for police services do not include expenses for prisoner transportation or court security since expenses for these services are being uploaded to the Province over a number of years. The efficiency measures for police services align with effectiveness measures based on crime rates.
- Financial Information Return: 91 1204 35 (Operating costs measure) and 91 1204 45 (Total costs measure).

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3.2 VI				
	2011	2010	2009	
3.2 Violent crime rate per 1,000 persons. ¹	9.7	13.6	15.9	

OBJECTIVE:

Safe communities.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- ¹ Statistics Canada has expanded the definition of violent crime. Therefore, prior years are not comparable unless restated.
- Financial Information Return: 92 1258 07.

3.3 PROPERTY CRIME RATE – EFFECTIVENESS				
	2011	2010	2009	
3.3 Property crime rate per 1,000 persons. ¹	32.7	41.5	43.0	

OBJECTIVE:

Safe communities.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- ¹ Statistics Canada has expanded the definition of property crime. Therefore, prior years are not comparable unless restated.
- Financial Information Return: 92 1259 07.

	3.4 TOTAL CRIME RATE – EFFECTIVENESS						
		2011	2010	2009	2008	2007	
3.4	Total crime rate per 1,000 persons (<i>Criminal Code</i> offences, excluding traffic).	47.8	62.5	65.4	58.3	70.9	
	OBJECTIVE: Safe communities.						
	NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:						
	REFERENCE: ● Financial Information Return: 92 1263 07.						

	3.5 YOUTH CRIME RATE – EFFECTIVENESS					
		2011	2010	2009	2008	2007
3.5	Youth crime rate per 1,000 youths.					
		15.2	18.4	32.5		
					30.2	50.1
	OBJECTIVE: Safe communities.					
	NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:					
	REFERENCE:					
	 Financial Information Return: 92 1265 07. 					

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Building Permits & Inspection Services

CONTACT PERSON FOR BUILDING PERMITS & INSPECTION SERVICES:

	4.1 BUILDING PERMITS & INSPECTION SERVICES – EFFICIENCY				
		2011			
4.1 a)	Operating costs for building permits and inspection services per \$1,000 of contruction activity (based on permits issued).	\$ 22.43			
4.1 b)	Total costs for building permits and inspection services per \$1,000 of contruction activity (based on permits issued).	\$ 22.43			

OBJECTIVE:

Efficient building permits and inspection services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- MPMP measures for building permits and inspection services were introduced in 2011.
- Financial Information Return: 91 1301 35 (Operating costs measure) and 91 1301 45 (Total costs measure).

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Roads

CONTACT PERSON FOR ROADS:

5.1 PAVED ROADS – EFF						
		2011		2010		
5.1 a) Operating costs for paved roads per lane kilometre. 1	(hard top) \$	9,382.69	\$	13,681.00		
5.1 b) Total costs for paved (har per lane kilometre.	top) roads \$	\$ 16,080.53	\$	19,651.00		

OBJECTIVE:

Efficient maintenance of paved roads.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- ¹ The formulas for efficiency measures for paved roads were revised in 2010 to net out revenue received from utilities for utility cut repairs.
- The Total cost measure was also revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 2111 35 (Operating costs measure) and 91 2111 45 (Total costs measure).

5.2 UNPAVED ROADS – EFFICIENCY						
	2011	2010	2009			
5.2 a) Operating costs for unpaved (loose top) roads per lane kilometre.	n/a	n/a	n/a			
5.2 b) Total costs for unpaved (loose top) roads per lane kilometre.	n/a	n/a				

OBJECTIVE:

Efficient maintenance of unpaved roads.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 2110 35 (Operating costs measure) and 91 2110 45 (Total costs measure).

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5.3 BRIDGES AND CULVERTS – EFFICIENCY						
	201	1	2010	2009		
5.3 a) Operating costs for bridges and culverts per square metre of surface area.	n/a	а	n/a	n/a		
5.3 b) Total costs for bridges and culverts per square metre of surface area.	\$ 297.50	6	\$ 361.23			

OBJECTIVE:

Efficient maintenance of bridges and culverts.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 2130 35 (Operating costs measure) and 91 2130 45 (Total costs measure).

5.4 WINTER MAINTENANCE OF ROADS – EFFICIE							
			2011		2010		2009
5.4 a)	Operating costs for winter maintenance of roadways per lane kilometre maintained in winter.	\$	1,994.92	\$	1,561.98	\$	1,718.58
5.4 b)	Total costs for winter maintenance of roadways per lane kilometre maintained in winter.	\$	2,198.65	\$	1,795.71		

OBJECTIVE:

Efficient winter maintenance of roads.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 2205 35 (Operating costs measure) and 91 2205 45 (Total costs measure).

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5.5 ADEQUACY OF PAVED ROADS – EFFECTIVENESS						
	2011	2010	2009	2008	2007	
5.5 Percentage of paved lane kilometres where the condition is rated as good to very good. ¹	100%	100%	100%	100%	100%	

OBJECTIVE:

Pavement condition meets municipal objectives.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- ¹ Pavement condition is rated using a Pavement Condition Index (PCI) such as the Index used by the Ontario Good Roads Association (OGRA) or the Ministry of Transportation's Roads Inventory Management System (RIMS).
- Financial Information Return: 92 2152 07.

5.6 ADEQUACY OF BRIDGES AND CULVERTS – EFFECTIVENESS							
	2011	2010	2009				
5.6 Percentage of bridges and culverts where the condition is rated as good to very good. ¹	59%	59%	n/a				

OBJECTIVE:

Safe bridges and culverts.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The effectiveness measure for bridges and culverts was introduced in 2009.
- ¹ A bridge or culvert is rated in good to very good condition if distress to the primary components is minimal, requiring only maintenance. Primary components are the main load carrying components of the structure, including the deck, beams, girders, abutments, foundations, etc.
- Financial Information Return: 92 2165 07.

		2011	2010	2009	2008	200
	Percentage of winter events where the response met or exceeded locally determined municipal service levels for road maintenance.	100%	100%	98%	98%	98%
	OBJECTIVE:	I	<u> </u>			
Response to winter storm events meets locally determined service levels for winter road maintenance.						
	NOTES & KEY FACTORS FOR UNDERS	TANDING RESU	JLTS:			

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Conventional Transit

CONTACT PERSON FOR TRANSIT:

6.1 CONVENTIONAL TRANSIT – EFFICIENCY						
	2011	2010	2009			
6.1 a) Operating costs for conventional transit per regular service passenger trip.	n/a	n/a	n/a			
6.1 b) Total costs for conventional transit per regular service passenger trip.	n/a	n/a				

OBJECTIVE:

Efficient conventional transit services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 2203 35 (Operating costs measure) and 91 2203 45 (Total costs measure).

6.2 CONVENTIONAL TRANSIT RIDERSHIP – EFFECTIVENESS							
	2011	2010	2009	2008	2007		
6.2 Number of conventional transit passenger trips per person in the service area in a year.	n/a	n/a	n/a	n/a	n/a		

OBJECTIVE:

Maximum utilization of municipal transit services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

• Financial Information Return: 92 2351 07.

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Wastewater (Sewage)

CONTACT PERSON FOR WASTEWATER:

	7.1 WASTEWATER COLLECTION/CONVEYANCE – EFFICIENCY							
		2011	2010	2009				
7.1 a)	Operating costs for the collection/conveyance of wastewater per kilometre of wastewater main.	n/a	n/a	n/a				
7.1 b)	Total costs for the collection/conveyance of wastewater per kilometre of wastewater main.	n/a	n/a					

OBJECTIVE:

Efficient municipal wastewater collection/conveyance.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3111 35 (Operating costs measure) and 91 3111 45 (Total costs measure).

	7.2 WASTEWATER TREATMENT AND DISPOSAL – EFFICIENCY							
		2011	2010	2009				
	Operating costs for the treatment and disposal of wastewater per megalitre.	n/a	n/a	n/a				
-	Total costs for the treatment and disposal of wastewater per megalitre.	n/a	n/a					

OBJECTIVE:

Efficient municipal wastewater treatment and disposal.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3112 35 (Operating costs measure) and 91 3112 45 (Total costs measure).

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2011 2010 2009 3 a) Operating costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre (integrated system). 3 b) Total costs for the collection/conveyance, treatment, and
collection/conveyance, treatment, and disposal of wastewater per megalitre (integrated system).
,
disposal of wastewater per megalitre n/a (integrated system).

OBJECTIVE:

Efficient municipal wastewater system (integrated system).

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3113 35 (Operating costs measure) and 91 3113 45 (Total costs measure).

7.4 WAS	TEWATER MAIN	BACKUPS -	EFFECTIVEN	ESS	
	2011	2010	2009	2008	2007
7.4 Number of wastewater main backup per 100 kilometres of wastewater main in a year.	n/a	n/a	n/a	n/a	n/a

OBJECTIVE:

Municipal sewage management practices prevent environmental and human health hazards.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

• Financial Information Return: 92 3154 07.

	7.5 WASTEWAT	TER BYPASSI	S TREATME	NT – EFFECTI	VENESS	
		2011	2010	2009	2008	2007
7.5	Percentage of wastewater estimated to have by-passed treatment.	n/a	n/a	n/a	n/a	n/a
	OBJECTIVE: Municipal sewage management practic	ces prevent envi	ronmental and I	numan health ha	azards.	
	NOTES & KEY FACTORS FOR UNDE	ERSTANDING F	RESULTS:			

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Storm Water

CONTACT PERSON FOR STORM WATER:

	8.1 URBAN STORM WATER MANAGEMENT – EFFICIENC				
		2011	2010	2009	
8.1 a)	Operating costs for urban storm water management (collection, treatment, disposal) per kilometre of drainage system.	n/a	n/a	n/a	
8.1 b)	Total costs for urban storm water management (collection, treatment, disposal) per kilometre of drainage system.	n/a	n/a		

OBJECTIVE:

Efficient urban storm water management.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3209 35 (Operating costs measure) and 91 3209 45 (Total costs measure).

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management (collection, treatment, disposal) per kilometre of drainage system. 2 b) Total costs for rural storm water management (collection, treatment, disposal) per kilometre of drainage n/a n/a n/a	8.2 RURAL S	8.2 RURAL STORM WATER MANAGEMENT – EFFIC				
management (collection, treatment, disposal) per kilometre of drainage system. 2 b) Total costs for rural storm water management (collection, treatment, disposal) per kilometre of drainage n/a n/a n/a		2011	2010	2009		
management (collection, treatment, disposal) per kilometre of drainage n/a n/a	management (collection, treatment, disposal) per kilometre of drainage	n/a	n/a	n/a		
system.	management (collection, treatment,	n/a	n/a			

OBJECTIVE:

Efficient rural storm water management.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3210 35 (Operating costs measure) and 91 3210 45 (Total costs measure).

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Drinking Water

CONTACT PERSON FOR DRINKING WATER:

9.1 DRINKING WATER TREATMENT – EFFICIENC				CY
	2011	2010	2009	
9.1 a) Operating costs for the treatment of drinking water per megalitre.	n/a	n/a	n/a	
9.1 b) Total costs for the treatment of drinking water per megalitre.	n/a	n/a		

OBJECTIVE:

Efficient municipal water treatment services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3311 35 (Operating costs measure) and 91 3311 45 (Total costs measure).

	9.2 DRINKING WA	TER DISTRIB	UTION/TRAN	SMISSION – E	FFICIENCY
		2011	2010	2009	
9.2 a)	Operating costs for the distribution/ transmission of drinking water per kilometre of water distribution pipe.	n/a	n/a	n/a	
9.2 b)	Total costs for the distribution/ transmission of drinking water per kilometre of water distribution pipe.	n/a	n/a		

OBJECTIVE:

Efficient municipal water distribution/transmission services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3312 35 (Operating costs measure) and 91 3312 45 (Total costs measure).

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9.3 DRINKING	9.3 DRINKING WATER INTEGRATED SYSTEM – EFF				
	2011	2010	2009		
9.3 a) Operating costs for the treatment and distribution/transmission of drinking water per megalitre (integrated system).	n/a	n/a	n/a		
9.3 b) Total costs for the treatment and distribution/transmission of drinking water per megalitre (integrated system).	n/a	n/a			

OBJECTIVE:

Efficient municipal water system (integrated system).

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3313 35 (Operating costs measure) and 91 3313 45 (Total costs measure).

9.4 BOIL	WATER ADV	ISORIES – EF	FECTIVENES	SS	
	2011	2010	2009	2008	2007
9.4 Weighted number of days when a boil water advisory issued by the medical officer of health, applicable to a municipal water supply, was in effect.	n/a	n/a	n/a	n/a	n/a

OBJECTIVE:

Water is safe and meets local needs.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

• Financial Information Return: 92 3355 07.

	9.5 BRE	AKS IN WATE	R MAINS – EI	FECTIVENES	SS	
		2011	2010	2009	2008	2007
9.5	Number of water main breaks per 100 kilometres of water distribution pipe in a year.	n/a	n/a	n/a	n/a	n/a
	OBJECTIVE: Improve system reliability.					
	NOTES & KEY FACTORS FOR UNDE	RSTANDING F	RESULTS:			
	REFERENCE: • Financial Information Return: 92 33	56 07.				

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Solid Waste Management (Garbage)

CONTACT PERSON FOR SOLID WASTE MANAGEMENT:

10.1 GARBAGE COLLECTION – EFFICIENCY					
	2011	2010	2009		
10.1 a) Operating costs for garbage collection per tonne or per household. (Specify)	n/a	n/a	n/a		
10.1 b) Total costs for garbage collection per tonne or per household. (Specify)	n/a	n/a			

OBJECTIVE:

Efficient municipal garbage collection services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3404 35 (Operating costs measure) and 91 3404 45 (Total costs measure).

10.2 GARBAGE DISPOSAL – EFFICIENCY			
	2011	2010	2009
10.2 a) Operating costs for garbage disposal per tonne or per household. (Specify)	n/a	n/a	n/a
10.2 b) Total costs for garbage disposal per tonne or per household. (Specify)	n/a	n/a	

OBJECTIVE:

Efficient municipal garbage disposal services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3504 35 (Operating costs measure) and 91 3504 45 (Total costs measure).

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10.3 SOLID WASTE DIVERSION (RECYCLING) – EFFICIENCY									
	2011	2010	2009						
10.3 a) Operating costs for solid waste diversion per tonne or per household. (Specify)	n/a	n/a	n/a						
10.3 b) Total costs for solid waste diversion per tonne or per household. (Specify)	n/a	n/a							

OBJECTIVE:

Efficient solid waste diversion (recycling) services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3606 35 (Operating costs measure) and 91 3606 45 (Total costs measure).

10.4 SOLID WASTE MANAGEMENT (INTEGRATED SYSTEM) – EFFICIENCY										
	2011	2010	2009							
10.4 a) Average operating costs for solid waste management (collection, disposal and diversion) per tonne or per household. (Specify)	n/a	n/a	n/a							
10.4 b) Average total costs for solid waste management (collection, disposal and diversion) per tonne or per household. (Specify)	n/a	n/a								

OBJECTIVE:

Efficient solid waste management (integrated system).

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3607 35 (Operating costs measure) and 91 3607 45 (Total costs measure).

10.5 COMPLAINTS – COLLECTION OF GARBAGE AND RECYCLED MATERIALS EFFECTIVENESS									
		2011	2010	2009	2008	2007			
10.5	Number of complaints received in a year concerning the collection of garbage and recycled materials per 1,000 households.	n/a	n/a	n/a	n/a	n/a			
	OBJECTIVE: Improved collection of garbage and recyc	led materials.							
	NOTES & KEY FACTORS FOR UNDERS	STANDING RESI	JLTS:						
	REFERENCE: • Financial Information Return: 92 3452 (07.							

	10.6 NUMBER OF MUNICIPAL SOLID WASTE MANAGEMENT FACILITIES EFFECTIVENESS									
		2011	2010	2009	2008	2007				
10.6	Total number of solid waste management facilities owned by the municipality with a Ministry of Environment certificate of approval.	n/a	n/a	n/a	n/a	n/a				
OBJECTIVE: Context for solid waste management facility compliance measure. NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:										
	REFERENCE: • Financial Information Return: 92 35	552 07.								

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10.7 FACILITY COMPLIANCE - EFFECTIVENESS

10.7 Number of days per year when a Ministry of Environment compliance order for remediation concerning an air or groundwater standard was in effect for a municipally owned solid waste management facility, by facility.

FIR line #	Facility Name	Days 2011	Days 2010	Days 2009	Days 2008	Days 2007
3553		n/a	n/a	n/a	n/a	n/a
3554						
3555						
3556						
3557						
3558						
3559						
3560						
3561						
3562	Please delete unused rows.					

List facilities in the order they appear in the 2011 Financial Information Return (FIR).

OBJECTIVE:

Municipal solid waste services do not have an adverse impact on environment.

- Facility Name: 92 3553 03 to 92 3562 03 in Financial Information Return.
- Days: 92 3553 07 to 92 3562 07.

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0.8			10.8 DIVERSION OF RESIDENTIAL SOLID WASTE EFFECTIVENESS										
0.8		2011	2010	2009	2008	2007							
	Percentage of residential solid waste diverted for recycling.	n/a	n/a	n/a	n/a	n/a							
	OBJECTIVE: Municipal solid waste reduction progra			nd/or incinerator	S.								
I	NOTES & KEY FACTORS FOR UNDE	RSTANDING R	ESULTS:										
	REFERENCE:		•										

	10.9 DIVER (Based on Combined Reside	SION OF RES ential and Indu EFFECTI	ustrial/Comme		onal Tonnage)
		2011	2010	2009	2008	200
10.9	Percentage of residential solid waste diverted for recycling (based on combined residential and ICI tonnage).	n/a	n/a	n/a	n/a	n/a
	OBJECTIVE: Municipal solid waste reduction programs	divert waste from	n landfills and/or	incinerators.	1	
	NOTES & KEY FACTORS FOR UNDERS	TANDING RESU	JLTS:			
	REFERENCE:					

Financial Information Return: 92 3656 07

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Parks and Recreation

CONTACT PERSON FOR PARKS AND RECREATION:

	11	.1 PAR	(S –	EFFICIEN	ICY	
		2011		2010		2009
11.1 a) Operating costs for parks per person.	\$	35.83	\$	45.29	\$	44.39
11.1 b) Total costs for parks per person.	\$	43.34	\$	55.00		

OBJECTIVE:

Efficient operation of parks.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 7103 35 (Operating costs measure) and 91 7103 45 (Total costs measure).

11.2 R	11.2 RECREATION PROGRAMS – EFFICIENCY								
		2011		2010		2009			
11.2 a) Operating costs for recreation programs per person.	\$	126.28	\$	139.16	\$	147.67			
11.2 b) Total costs for recreation programs per person.	\$	126.28	\$	139.16					

OBJECTIVE:

Efficient operation of recreation programs.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 7203 35 (Operating costs measure) and 91 7203 45 (Total costs measure).

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11.3 RECREATION FACILITIES – EFFICIENCY								
		2011		2010		2009		
11.3 a) Operating costs for recreation facilities per person.	\$	114.35	\$	126.27	\$	128.32		
11.3 b) Total costs for recreation facilities per person.	\$	144.52	\$	157.21				

OBJECTIVE:

Efficient operation of recreation facilities.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 7306 35 (Operating costs measure) and 91 7306 45 (Total costs measure).

11.4 RECREATION PROGRAMS AND RECREATION FACILITIES (SUBTOTAL) EFFICIENCY										
			2011		2010		2009			
11.4 a)	Operating costs for recreation programs and recreation facilities per person (Subtotal)	\$	240.63	\$	265.43	\$	275.99			
11.4 b)	Total costs for recreation programs and recreation facilities per person (Subtotal)	\$	270.80	\$	296.37					

OBJECTIVE:

Efficient operation of recreation programs and facilities.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 7320 35 (Operating costs measure) and 91 7320 45 (Total costs measure).

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11.5 TRAILS – EFFECTIVENESS										
	2011	2010	2009	2008	2007					
11.5 Total kilometres of trails	4	4	4	4	4					
11.5 Total kilometres of trails per 1,000 persons	0.33	0.38	0.38	0.33	0.37					

OBJECTIVE:

Trails provide recreation opportunities.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

• Financial Information Return: 92 7152 05 and 92 7152 07.

11	.6 OPEN SPA	CE – EFFECT	IVENESS		
	2011	2010	2009	2008	2007
11.6 Hectares of open space (municipally owned)	53	53	53	53	53
11.6 Hectares of open space per 1,000 persons (municipally owned)	4.4	5.0	5.0	4.4	4.9

OBJECTIVE:

Open space is adequate for population.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

• Financial Information Return: 92 7155 05 and 92 7155 07.

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	11.7 PARTICI	PANT HOURS EFFE	FOR RECREA	ATION PROG	RAMS	
		2011	2010	2009	2008	2007
11.7	Total participant hours for recreation programs per 1,000 persons.	106,272.3	106,615.1	140,628.5	113,124.2	114,926.0
	OBJECTIVE: Recreation programs serve needs of re	esidents.		-		
	NOTES & KEY FACTORS FOR UNDE	ERSTANDING RI	ESULTS:			
	REFERENCE: • Financial Information Return: 92 72	EE 07				

	11.8 INDOOR R	ECREATION F	ACILITY SPA	CE – EFFECT	IVENESS	
		2011	2010	2009	2008	2007
11.8	Square metres of indoor recreation facilities (municipally owned).	5,364	5,364	5,364	5364	5364
11.8	Square metres of indoor recreation facilities per 1,000 persons (municipally owned).	441.6	510.3	510.3	449.0	492.7

OBJECTIVE:

Indoor recreation facility space is adequate for population.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

• Financial Information Return: 92 7356 05 and 92 7356 07.

Municipal Performance Measurement Program (MPMP) ● 2011 RESULTS

11.9 Square metres of outdoor recreation facility space (municipally owned). 11.9 Square metres of outdoor recreation facility space per 1,000 persons 0.0 0.0	0	0	0
facility space per 1,000 persons			
(municipally owned).	0.0		
(municipality owned).		0	0
OBJECTIVE: Outdoor recreation facility space is adequate for population.			
NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:			

REFERENCE:

• Financial Information Return: 92 7359 05 and 92 7359 07.

Municipal Performance Measurement Program (MPMP) ● 2011 RESULTS

Libraries

CONTACT PERSON FOR LIBRARIES:

12.1 LIBF	RARY COSTS	PER PERSON	N – EFFICIEN
	2011	2010	2009
12.1 a) Operating costs for library services per person.	\$n/a	\$n/a	\$n/a
12.1 b) Total costs for library services per person.			
person.	\$n/a	\$n/a	

OBJECTIVE:

Efficient library services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 7405 35 (Operating costs measure) and 91 7405 45 (Total costs measure).

12.2 LI	BRARY COST	TS PER USE -	- EFFICIENCY	
	2011	2010	2009	
12.2 a) Operating costs for library services per use. ¹	\$n/a	\$n/a	\$n/a	
12.2 b) Total costs for library services per use.	\$n/a	\$n/a		

OBJECTIVE:

Efficient library services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- ¹ The calculation of electronic library uses was updated in 2009 to include the number of people using the public library wireless connection. In 2011 three additional categories of reference transactions were added to the definition of library uses. This may affect the comparability of 2011 results with earlier years.
- Financial Information Return: 91 7406 35 (Operating costs measure) and 91 7406 45 (Total costs measure).

Municipal Performance Measurement Program (MPMP) ● 2011 RESULTS

12.	3 LIBRARY U	SES – EFFEC	TIVENESS	
	2011	2010	2009	
12.3 Library uses per person. ¹	\$n/a	\$n/a	\$n/a	

OBJECTIVE:

Increased use of library services.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

REFERENCE:

- ¹ The calculation of electronic library uses was updated in 2009 to include the number of people using the public library wireless connection. In 2011 three additional categories of reference transactions were added to the definition of library uses. This may affect the comparability of 2011 results with earlier years.
- Financial Information Return: 92 7460 07.

Line numbers for prior years:

The FIR reference for the measure, library uses per person, did not change in 2009.

12.4 ELEC	TRONIC LIBR	ARY USES -	EFFECTIVEN	ESS
	2011	2010	2009	
12.4 Electronic library uses as a percentage of total library uses. 1	\$n/a	\$n/a	\$n/a	
OB IECTIVE:				

OBJECTIVE:

Better information on library usage.

NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- 1 The calculation of electronic library uses was updated in 2009 to include the number of people using the public library wireless connection. In 2011 three additional categories of reference transactions were added to the definition of library uses. This may affect the comparability of 2011 results with earlier years.
- Financial Information Return: 92 7463 07.

Municipal Performance Measurement Program (MPMP) ● 2011 RESULTS

	12.5 NON - EL	ECTRONIC LI	BRARY USES	6 – EFFECTIV	ENESS
		2011	2010	2009	
12.5	Non-electronic library uses as a percentage of total library uses. ¹	\$n/a	\$n/a	\$n/a	
	OBJECTIVE: Better information on library usage.				
	NOTES & KEY FACTORS FOR UNDE	ERSTANDING R	ESULTS:		
	REFERENCE: • ¹ The calculation of electronic library library wireless connection. In 2011 thr definition of library uses. This may affect the second control of the second cont	ee additional ca	tegories of refer	ence transaction	ons were added to the

• Financial Information Return: 92 7462 07.

Municipal Performance Measurement Program (MPMP) ● 2011 RESULTS

Land Use Planning

CONTACT PERSON FOR LAND USE PLANNING:

13.1 Percentage of new residential units located within settlement areas. 100% 100.00% 0.00 OBJECTIVE: New residential development is occurring within settlement areas.		2011	2010	2009	2008	200
	located within settlement areas.	100%	100%	100%	100.00%	0.00%
NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:	New residential development is occurring					

REFERENCE:

• Financial Information Return: 92 8170 07.

	13.2 PRESERVATION		TURAL LAND CTIVENESS	DURING REP	ORTING YEA	.R
		2011	2010	2009	2008	2007
13.2	Percentage of land designated for agricultural purposes which was not re-designated for other uses during the reporting year.	100%	100.00%	100.00%	n/a%	n/a %
	OBJECTIVE: Preservation of agricultural land.					
	NOTES & KEY FACTORS FOR UNDE	ERSTANDING F	RESULTS:			

REFERENCE:

• Financial Information Return: 92 8163 07.

		2011	2010	2009	2008	200
13.3	Percentage of land designated for agricultural purposes which was not re-designated for other uses relative to the base year of 2000.	100%	100%	n/a%	n/a%	n/a %
	OBJECTIVE: Preservation of agricultural land.	,	<u> </u>	<u> </u>	•	
	NOTES & KEY FACTORS FOR UNDERS	TANDING RESU	JLTS:			

	13.4 CHANGE IN NUMBER OF	AGRICULTUR EFFECTI		S DURING R	EPORTING	YEAR
		2011	2010	2009	2008	2007
13.4	Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses during the reporting year.	0	0	0	0	0
	OBJECTIVE: Preservation of agricultural land.	<u>'</u>	'			
	NOTES & KEY FACTORS FOR UNDERS	STANDING RESU	JLTS:			
	REFERENCE: • Financial Information Return: 92 8165	07.				

		2011	2010	2009	2008	2007
13.5	Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses since January 1, 2000.	0	0	-1	0	0
	OBJECTIVE: Preservation of agricultural land.	1	'		•	
	NOTES & KEY FACTORS FOR UNDERS	TANDING RESU	JLTS:			