





# Agenda

- 2018 Budget Process
- Budget Priorities
- Operating Budget Highlights
- Reserves and Debt
- Questions & Answers



# 2018 Budget Process

Fall 2017

Departmental Budget Submissions and Reviews

Nov 15 2017 Presentation of 2018 Draft Operating and Capital Budget to Council

Dec 2017 Review and Approval of 2018 Capital Budget (December 5<sup>th</sup> and 12<sup>th</sup> meetings)

Jan 2018 •Review of 2018 Operating Budget (January 5th and 18th meetings)

Feb 8 2018 Approval of 2018 Operating Budget and Tax Rate By-law



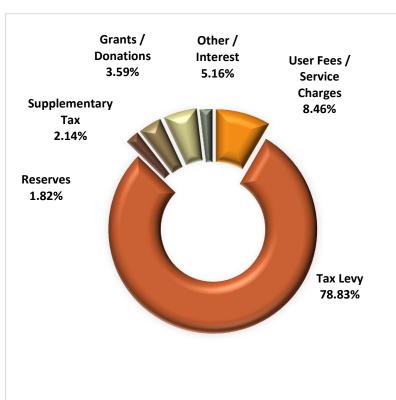
# **Budget Highlights**

- No Reduction in Services
- Minimize Tax Rate Impact
- Aligned with Council Strategic Priorities
- Requires No New Debt
- Grows Reserves
- Invests in Infrastructure
- Risk Mitigation (large tax appeals, loss of assessment)



# **Operating Budget**

## **Sources of Revenue - \$18,005,787**



#### **2018 OPERATING BUDGET**

				Change		
	2017		2018		2017	
	<b>'</b> \$		<b>'</b> \$	%	fav	(unfav)
User Fees / Service Charges	\$ 1,582,604	\$	1,522,884	8.5%	\$	(59,720)
Tax Levy	13,800,170		14,193,943	78.8%	\$	393,773
Supplementary Tax	335,812		384,834	2.1%	\$	49,022
Grants / Donations	679,692		646,799	3.6%	\$	(32,893)
Other / Interest	940,842		928,878	5.2%	\$	(11,964)
Reserves	 74,803		328,449	1.8%	\$	253,646
TOTAL	\$ 17,413,923	\$	18,005,787	100.0%	\$	591,864



# **Operating Budget**

2017 Tax Levy

\$13,800K

\$394K or 2.85%

2018 Tax Levy

\$14,194K

2018 Net Budget Key Drivers	Increase/ (Decrease)\\$	
1. Reduction in OPP Contract as a result of prior years reconciliations	\$ (40,582)	
2. Decrease transfers to reserves based on the 10 year capital plan	\$ (160,485)	
3. Increase in supplementary tax revenue	\$ (49,022)	
1. Wages and Benefits	\$ 278,985	
2. Increase property tax refunds due to large industrial appeals	\$ 20,000	
3. Special projects (Pay Equity study, Development Charges Study, Asset Management Plan update, new survey monuments, storm sewers camera, additional training, new software initial costs)	\$ 133,000	
4. Further cuts to the OMPF	\$ 58,300	
5. Decline in non-taxation revenue (user fees, donations, licensing, interest)	\$ 46,277	
6. Provision for Community Improvement grants and incentives	\$ 51,000	
7. Other (utilities, contracted services, building repair & maintenance)	\$ 56,300	
Tax Levy Increase	\$ 393,773	



# Levy Increase – How Do We Compare?

#### Tax Levy Increases 2011-2018



Ingersoll Residential Tax Rate 0.00930275 0.00922863 (0.000074) -0.80%

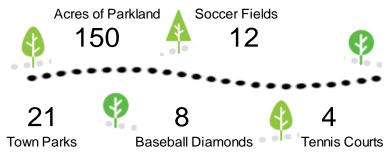


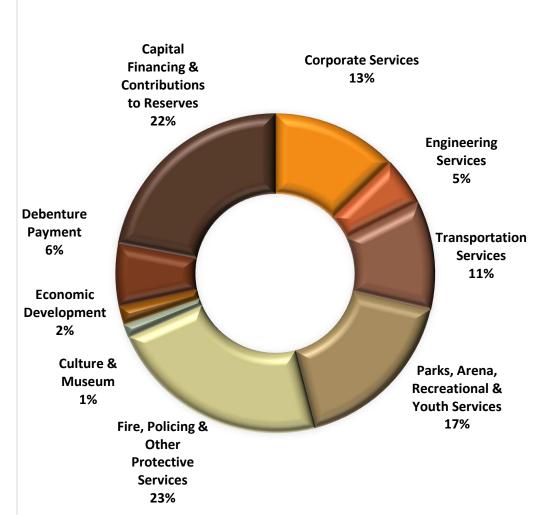
## Where Tax Dollars Are Spent?

#### Did you know...

Town Provides Over 50 services?

#### **And Maintains**







## **Tax Impact**

#### Impact on Median Single Family Home







2018

\$212,000

\$215,250

	Tax Rates		2017	2018	Change	
- -	2017	2018	Taxes	Taxes	\$	%
Median Single Family Home	0.00930275	0.00922863	\$1,972	\$1,984	\$12	0.62%
<b>Residential Condominium Unit</b>	0.00930275	0.00922863	\$1,461	\$1,467	\$6	0.43%
Small Office Building	0.01769197	0.01755101	\$2,654	\$2,633	(\$21)	-0.80%
Standard Industrial Property	0.02446623	0.02427129	\$11,224	\$11,517	\$293	2.61%



# Where My Tax Dollars Spent?

	Average Tax Bill				
		Monthly			
		\$1,984		\$165	
CAPITAL & RESERVES	\$	422	21%	\$ 35.1	
POLICE	\$	319	16%	\$ 26.6	
PUBLIC WORKS	\$	212	11%	\$ 17.7	
PARKS AND ARENA	\$	142	7%	\$ 11.8	
DEBT REPAYMENT	\$	124	6%	\$ 10.3	
VICTORIA PARK COMMUNITY CENTRE	\$	119	6%	\$ 9.9	
FIRE	\$	114	6%	\$ 9.5	
ENGINEERING	\$	96	5%	\$ 8.0	
YOUTH CENTRE - FUSION	\$	75	4%	\$ 6.3	
CLERKS	\$	73	4%	\$ 6.1	
TREASURY	\$	55	3%	\$ 4.6	
ADMINISTRATION	\$	41	2%	\$ 3.4	
INFORMATION TECHNOLOGY	\$	36	2%	\$ 3.0	
ECONOMIC DEVELOPMENT	\$	35	2%	\$ 3.0	
TAX REFUNDS & SUPPS	\$	35	2%	\$ 2.9	
COUNCIL	\$	29	1%	\$ 2.4	
MUSEUMS	\$	26	1%	\$ 2.2	
PUBLIC BUILDINGS	\$	19	1%	\$ 1.6	
PARA TRANSIT	\$	6	0%	\$ 0.5	
PARKING	\$	3	0%	\$ 0.3	
PROPERTY STANDARDS	\$	3	0%	\$ 0.2	
BUILDING INSPECTION	\$	-	0%	\$ -	

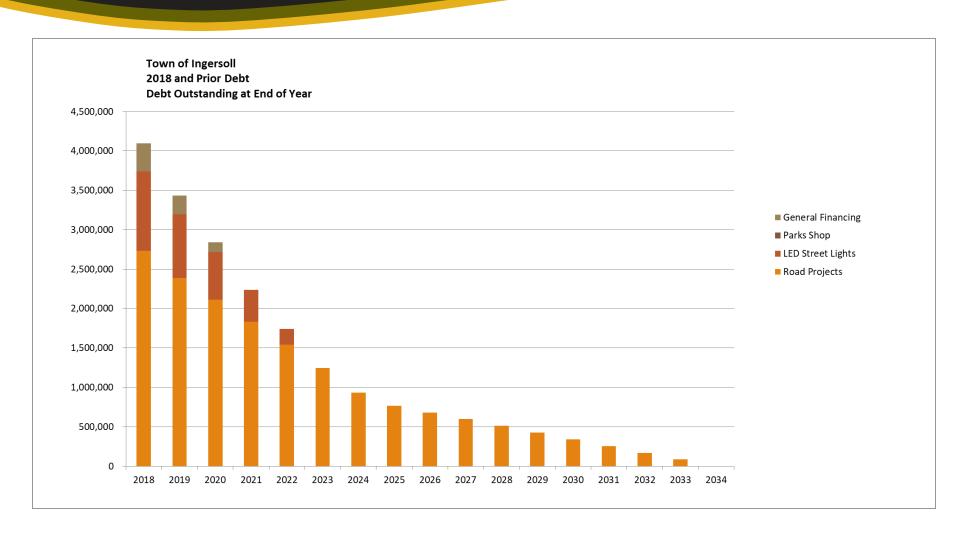


# Reserves & Reserve Funds

	2015	2016	2017	2018	Change
_	Actual	Actual	Projections	Projections	Fav/(Unfav)
<u>RESERVES</u>					
WORKING FUNDS	192,278	192,278	192,278	192,278	
CURRENT PURPOSES	350,815	1,474,184	1,690,542	1,543,718	(146,824)
CAPITAL PURPOSES	4,372,382	5,032,991	6,676,872	5,816,867	(860,005)
	4,915,475	6,699,453	8,559,692	7,552,863	(1,006,829)
RESERVE FUNDS					
DISCRETIONARY	409,119	410,312	419,412	429,654	10,242
OBLIGITORY	1,888,601	2,278,476	2,507,725	2,266,998	(240,727)
	2,297,720	2,688,788	2,927,137	2,696,652	(230,485)
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TOTAL	7,213,195	9,388,241	11,486,829	10,249,515	(1,237,314)

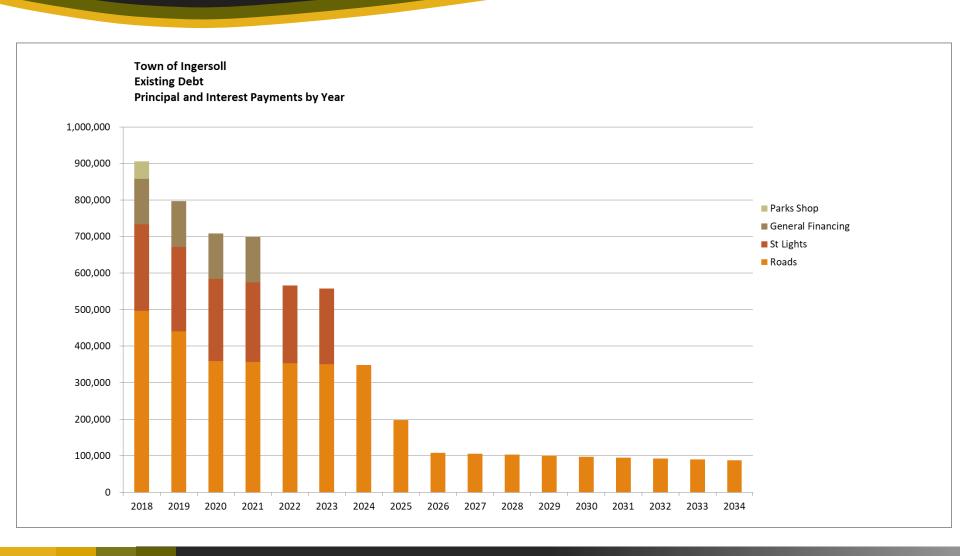


# **Outstanding Debt**



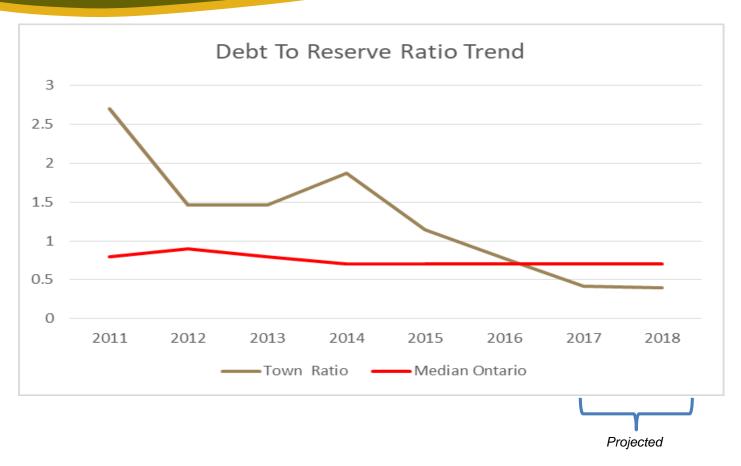


# Debt Repayment Schedule





### **Debt to Reserve Ratio**



Addresses Town's Vulnerability to external sources of funding and its exposure to risk Formula: (Reserves + Discretionary Reserve Funds) / Total Outstanding Debt